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Canadian Libraries Falling Behind

MOST Canadian university research libraries continue to fare badly according to the latest report of the Association of Research Libraries on "Holdings of University Research Li-braries in U.S. and Canada," Fourteen Canadian institutions were included

Canadian institutions were included among the 114 surveyed.

While the University of Toronto kept its position (#4), other Canadian universities dominated the bottom of the

universities dominated the bottom of the list: Manitoba (#106), Queen's (#108), Saskatchewan (#111), McMaster (#112), Waterloo (#113) and Guelph (#114).

"Years of government underfunding are taking their toll on our university libraries," said CAUT executive director James Turk. "Most telling is that Canadian university libraries pre-vailed in the ARL's list of the 15 institutions where total expenditures fell or increased the least between 1996–1997 and 2001–2002."

Laval experienced the biggest drop in expenditures (-11.9%) since 1996–1997, followed by Western Ontario (-6.2%), Guelph (-4.9%) and Saskatchewan (-4.3%). Expenditures increased the least at Wa-Layeriadures increased the teast at Wa-terloo (+1,3%), York (+1,8%) and Man-itoba (+3,4%). UBC had the 11th worst record (+5,7%) over the five years follow-ed by Alberta in 13th place (+8,5%). "Of the 10 institutions that fared the

worst over the past five years, seven are Canadian," Turk said. "This is re-markable because there were 100 U.S. universities and only 14 Canadian universities measured."

These findings are in stark contrast to many American public universities that saw substantial increases during the same period - outdistancing their the same period – outsistanting their Canadian counterparts. For example, library funding at the University of California at Berkeley was up 52.2%, Oklahoma was up 50.4%, Texas was up 48.7%, North Carolina State was up 47.2% and Alabama was up 44.9%.

"Canadian researchers, teachers and students are seriously disadvantaged by what is happening to our university libraries," Turk said. "This situation will not be corrected until governments provide adequate core fund-ing. It is time politicians match their rhetoric about the importance of postsecondary education with the level of resources Canadians deserve"

Carleton on Strike Path



Sept. 2S — Academic staff at Carleton University voted overwhelmingly to authorize a strike

ROFESSORS and librarians at Carleton University gave their faculty union steering committee an unprecedented mandate to call a strike - now set for Oct. 20. In a heavy turnout, more than 94 per cent of academic staff voted to authorize a strike.

"This is about respect," said Carleton University Academic Staff Association president Thomas Kunz, "If the administration has respect for faculty, they need to acknowledge the sacrifices we have made over the past decade when the university had financial difficulties. Now that the university is in good financial shape, they have an obliga-

tion to restore our pay to proper levels."

Kunz said the university's recently released audited statement for 2002–2003 shows a surplus

audited statement for 2002–2003 shows a surplus of more than \$21 million. "This is after surpluses of more than \$5 million for each of the preceding four years," he notes.

"We can't help but be suspicious when year after year, management tells us they can't afford to give us a decent scale increase, and year after year, they end up with millions of dollars that go for other things," said CUASA chief negotiator Sonva Linsett-Rivera. for other things," sai Sonya Lipsett-Rivera.

She pointed to expenditures like the \$8 million cost overruns on the new computer system and the construction of new offices for the president, while Carleton faculty salaries are the lowest of all the comprehensive universities in Ontario.

The two sides are divided by the administration's proposal to shift more compensation to merit pay - which the university claims is necessary to attract and keep staff and build commitment to Carleton.

"There is a much simpler way to be competitive and attract the 'best candidates' and that is to have higher salaries for all of our faculty. said academic staff association member Timothy Pychyl, in commenting on the administration's

proposal.

"Merit benefits only a few, and there is no way to ensure that those who are deserving of 'merit' will actually receive this under the proposed scheme

"In the end, there will be a reinforced commitment to the university when the university recog-nizes our collective efforts towards the university's success by negotiating a contract that benefits the entire faculty.

On Oct. 9, CAUT Defence Fund trustees voted to authorize strike pay for CUASA members and to provide a \$1 million loan.

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Academic Freedom Distorted

I was distressed by the article on Cynthia Maughan's lawsuit ("CAUT Defends Academics Named in Major Lawsuit," Bulletin, Sept. 2003). I do not know whether Ms. Maughan's claim of discrimination has validity or not - and indeed after reading the Bulletin's article I am as ill-informed about the case as I was before. But it was clear to me the biased reporting given to the story here showed less journalistic integrity than one could expect to find in the average issue of the National Enquirer

The article was dominated by pious pronouncements about the need to protect academic freedom in the face of a lawsuit claiming discrimination. Excuse me, but is the real issue here not one of whether or not an act of discrimination took place?

How is a charge of discrimination a threat to academic freedom? Am I to understand that my tenure gives me a "freedom" to discriminate against certain students? My understanding of academic freedom and the need for tenure is that professors need protection against unjust dismissal when they express opinions which dissent from the hegemony which the admin-

istration may represent.

What I see in this article is a concept of academic freedom which protects the professor from having to put up with a student's expression of opinions which dissent from the hegemony which the professor may represent. How is a student's claim that her freedom to dissent was violated to be understood as a threat to the principle of academic freedom?

A newspaper article which issues to the collective professoriate the ral-lying cry of "academic freedom" in response to a student's claim of "dis crimination" reduces the concept of "academic freedom" to something base and hypocritical.

What was even more offensive, however, was the conclusion of the article which highlights the fact that the Maughan story has been picked up by the National Post, the (Alberta) Report, and the Ku Klux Klan

Of what possible relevance is this? Does the fact that certain news services found the story interesting help us to judge the facts of the case? Does this help us to determine whether an act of discrimination actually took place? Or are we to understand that this re flects poorly upon Ms. Maughan, as if she were responsible for the fact that such groups showed interest in

I can only conclude that you reporter is attempting to persuade your readers to judge Ms. Maughan by association: we will silence this woman by insinuating she is the moral equivalent of an Albertan redneck Klan member.

This is journalism of the trashiest sort. This is reportage which does not seek to inform but to do damage, and in the most McCarthyist of fashions. Shame on you

STEPHEN R. REIMER

English University of Alberta

While Professor Reimer does "not know whether Ms. Maughan's claim of dis-crimination has validity or not," CAUT is confident it does not, Before CAUT makes a statement on a case or agrees

to provide legal assistance, it investigates the matter carefully - as was done in this instance. Also, as the article noted, three separate formal reviews at the University of British Columbia came to the same conclusion that Ms. Maughan's claims of discrimination were without

Koren Deletion

Your news item, headlined "Koren Reprimanded by Ontario College of Physicians & Surgeons" (Bulletin, Sept. 2003) reports that University of Toronto dean of medicine David Navlor directed Koren to arrange for the journal's editor to have the article deleted from the scientific record and to send appropriate personal letters of apology." This action was in response to publication of a paper by Dr. Gideon Koren and two collaborators in the journal Therapeutic Drug Monitoring (21:74–81, 1999).

It appears that Dr. Naylor is unaware that it is not possible to have a paper deleted from the scientific record. The most acceptable solution in such cases is for the authors to retract the work under exactly the same title as that of the original article. Failing that action, the editor becomes responsible for publication of the retraction.

The issue is somewhat more complicated by the fact that the journal's homepage shows that Koren is the North American receiving editor for Therapeutic Drug Monitoring. Hence, it seems that Koren is being required not only to write, but to publish his own retraction. An interesting conflict!

IAIN E. P. TAYLOR Botany, Botanical Garden & Centre for Applied Ethics University of British Columbia

New U.S. Treasury Department Rules Cast Chill Over Scientific Publishing

NGINEERS are warning that rules issued by the U.S. Treasury Department this month could restrict the free exchange of scientific information.

The Bush administration says the Institute of Electrical and Electronics Engineers, with more than 350,000 members and Electronics Engineers, with more than 200,000 memores worldwide, must stop editing scholarly papers submitted by researchers living in countries under a U.S. trade embargo, or apply for a special license to do so.

On Oct. 1 the Treasury Department informed the In-

stitute that editing a research paper is equivalent to providing a service to authors and therefore violates U.S. trade restrictions that prevent U.S.-based organizations from doing business with countries such as Cuba, Iran, Iraq, Libya and Sudan.

"U.S. persons may not provide [an embargoed author] substantive or artistic alterations or enhancement of the manuscript, and IEEE may not facilitate the provision of such alterations or enhancements," the director of the Treasury Department's Office of Foreign Assets Control wrote in a letter to the IEEE. Trade policy prohibits "the reordering of paragraphs or sentences, correction of syntax, grammar and replacement of inappropriate words by U.S.

The IEEE must now apply for a special license to edit papers from researchers in trade embargoed nations.

Concerned that it may have otherwise violated U.S. trade laws, the IEEE had already stopped editing papers written by members in the embargoed countries, and had prevented those engineers from viewing its journals

In a statement issued after the Treasury Department's decision, the IEEE said it would apply for a special license immediately and resume editing papers as soon as the li-

immediately and resume editing papers as soon as the li-cense was granted.

Kenneth Foster, a professor of bioengineering and an IEEE member, worries the Treasury Department's decision will have a chilling effect on scientific publishing.

"What [the letter] describes as needing a license is ex-actly what every journal in the world does," he told the Chronicle of Higher Education. ■



Considering a new job?

Before signing a contract, consult Negotiating Starting Salaries — the CAUT handbook for new faculty.

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PRESIDENT'S COLUMN LE MOT DU PRÉSIDENT

Confusing Collegiality with Congeniality



By VICTOR CATANO

AST month, CAUT published its Academic Freedom and Tenure Committee's report on the case involving Dr. David Noble and Simon Fraser University. I believe the facts speak for themselves. It is not my intention to review the report. But, there is an interesting point arising from events in the case that must be addressed—namely the role of collegiality in today's university and its relationship to academic freedom.

Following release of the Noble report, the SFU administration issued a statement that, in part, said it rejected the report because the report subscribes to a view of academic freedom that is divorced from an employment relationship — a view that is inconsistent with SFU's own statement on academic freedom. The press release also claimed the right to investigate or inquire into a candidate's "style of interaction and collegiality" and, by implication, the right to refuse to hire some or to fire others because a university does not approve of a person's "style of interaction" or "collegiality."

This is a view of collegiality that might be appealing to

This is a view of collegiality that might be appealing to some faculty looking at the prospect of hiring a colleague who might be "difficult" to deal with or who might not be

the most "polite" person in the world.

What do we mean by collegiality? Most dictionaries define collegiality as the sharing of power and authority equally between colleagues, with the origin of the word traced back to 1887 to describe the collective sharing of power between bishops in the Roman Catholic Church. It also means belonging to a college or university. Collegial does not mean "good behaviour," "politeness" or

"niceness." But these days, collegial, when used by some in the academic community, has become a code word to identify "problem" people or "troublemakers" and, as stated in the SFU press release, justification for not hiring someone.

The Harry Crowe case is a seminal event in the history of CAUT. In 1958, Crowe was a professor at the United College in Winnipeg. In a private letter, Crowe, who was the past secretary of the faculty association, remarked critically on faculty members fund raising for a board that had told the association that administration was none of the association's business. He also had some interesting things to say about "preachers" and the "corrosive force of religion." The college principal intercepted the private letter and initiated dismissal proceedings against Crowe.

Crowe had a reputation as a "troublemaker." In defending his actions, the principal claimed Crowe was expelled as a student for "immorality." In essence, Crowe was branded as uncollegial (tronically, Crowe was arguing for collegiality in its true form of power sharing). At the prospect of being fired, Crowe wrote, "... I am sure that the causes of job security and of academic freedom are the same ..." (A more complete recounting of the Crowe case can be found in Michiel Horn's Academic Freedom in Canada and in Kenneth McNaught's Conscience and History.

In 1958, CAUT had few policy statements or guidelines on how to deal with faculty colleagues who might not be the nicest of people. Today, this subject is found in CAUT's discussion paper What is Fair: A Guide for Peer Review Committees. In discussing the type of evidence that can be used for tenure, renewal and promotion, What is Fair states: "Furthermore, the decision must not be made because the candidate has a difficult personality. The university is not a club; it is dedicated to excellence.

The history of universities suggests that its most brilliant members can sometimes be difficult, different from their colleagues, and unlikely to win a popularity contest. The university is a community of scholars and it is to be expected that the scholars will hold firm views and wish to follow their convictions. Tension, personality conflicts and arguments may be inevitable becorduse.

and arguments may be inevitable by-products."

In other words, faculty are not to be evaluated on their "style of interaction and collegiality" as SFU would do as part of hiring a senior faculty member and in determining if they would be a good representative of the university.

Academic freedom exists to allow faculty to develop and express strong views as part of their teaching and research. It is the right to investigate, speculate and comment without reference to prescribed doctrine. It is the right to criticize the university, the faculty association and society at large. It is the right to be free of institutional censorship. It is the right not to suffer any penalties for exercising legal rights as citizens, including the right to freedom of expression. These are views held by SFU as stated in the framework agreement between the university and Simon Fraser University Faculty Association.

If faculty are to be free to move from one university to another, how can they be free to exercise the rights of academic freedom at one university knowing the expression of those rights in the form of controversial opinions, research or teaching may lead to loss of employment opportunities at another university? Academic freedom does not reside in any one university; it resides in all—or it resides in none.

The report of CAUT's Academic Freedom and Tesure Committee to to complaints raised by Professor David Noble against Sunan Fraser University regarding alleged infringements of academic freedom is available at www.caut.ca/englsh/issues/acadireedom/noblereport.asp.

La confusion autour de la collégialité menace la liberté universitaire

Par VICTOR CATANO

E mois dernier, l'ACPPU a publiè le rapport de son Comité de la liberté universitaire et de la permanence de l'emploi sur le différend opposant le professeur David Noble et la Simon Fraser University (SFU). Les faits parlent d'eux-mêmes, me semble-til; je n'ai donc pas l'intention de revoir le rapport. Les circonstances de cette affaire soulevent néanmoins un point important sur lequel nous devons nous pencher : le rôle de la collégialité dans l'université d'aujourd'hui et son rapport à la liberté universitaire.

L'administration de la SFU a déclaré dans un communique qu'elle rejetait le rapport Noble parce qu'il souscrit à un point de vuc de la liberté universitaire totalement dissocié d'une relation de travail — un point de vue incompatible avec l'énoncé de principes de la SFU sur la liberté universitaire. Le communiqué faisait aussi valoir le droit d'enquêter sur « le style d'interaction et la collégialité » d'un candidat et, implicitement, le droit de refuser d'embaucher certaines personnes ou d'en congédier d'autres parce que l'université n'approuve pas leur « style d'interaction » ou leur « collégialité ».

C'est là une interprétation de la collégialité qui pourrait plaire à un corps professoral envisageant d'engager un collègue avec lequel il pourrait être « difficile » de traiter ou qui pourrait ne pas être la personne la plus « aimable »

Qu'entend-on par collégialité ? Selon la plupart des dictionnaires, ce terme désigne le partage égal du pouvoir et de l'autorité entre des collèques. Il a été utilisé la première fois en 1887 pour décrire le partage collectif du pouvoir entre les évêques de l'Église catholique romaine. Le terme désigne aussi ce qui appartient à un collège ou à une université. L'adjectif « collégial » n'est synonyme ni de « bonne conduite », ni de « politesse », ni d'« amabilité ». Mais de nos jours, le terme est devenu pour certains membres de la communauté universitaire un mot-code

décrivant une personne « difficile » ou un « fauteur de troubles » et, comme le précise la SFU dans son communiqué, il sert de justification pour refuser d'embaucher cuelqu'il.

L'affaire Harry Crowe fait date dans l'histoire de l'ACPPU. En 1958, Crowe était professeur au United College de Winnipeg. Dans une lettre confidentielle, Crowe, l'ancien secrétaire de l'association des professeurs, crifiquait la campagne de financement de membres du corps professoral au profit d'un conseil qui avait signifié à l'association que l'administration ne la concernait pas. Il y exprimait aussi en des termes peu équivoques son opintion sur les « prédicateurs » et la « puissance corrosive de la religion ». Le directeur du collège avait intercepté la lettre et amorcé une procédure de congédiement contre Crowe.

Crowe avait une réputation de « fauteur de troubles ». Pour défendre son actton, le directeur soutint qu'il avait été expulsé pour « immoralité » lorsqu'il était étudiant. En fait, Crowe était étiqueté comme « anticollégial » (ironique ment, il soutenait la collégialité au sens propre, c'est-à dire le partage du pouvoir). Menacè de congédiement, Crowe écrivit : «...Je suis convaincu que la sécurité d'emploi et la liberté universitaire sont deux facettes d'un même combat...» (On trouvera un exposé plus détaillé de l'affaire Crowe dans les ouvrages de Michiel Horn, Academic Frecdom in Canada, et de Kenneth McNaught, Conscience and

En 1958, l'ACPPU avait peu d'exposès de principes et de lignes de conduite sur la façon de composer avec des professeurs d'université désagréables. Aujourd'hui, le sujet est traité dans le document de discussion Qu'est-ce qui est juste? Un guide pour les comûtés d'évaluation par les pairs. S'agissant de déterminer le type de preuves pouvant être utilisées à l'appui d'une permanence, d'un renouvellement de mandat ou d'une promotion, le guide explique ce qui suit « De plus, il ne faut pas prendre de décision en raison de la personnalité difficile du (de la) candidatle).

L'université n'est pas un club social; elle est dévouée à l'excellence. L'expérience montre que les plus brillants universitaires peuvent parfois rendre la vie difficile à leurs collègues, être diffèrents d'eux et peu susceptibles de remporter un concours de popularité. L'université est une communauté d'érudits et on s'attend à ce qu'ils soutiennent des opinions fermes et respectent leurs convictions. Inévitablement, il en découle des tensions, des conflits de personnalité et des controverses. »

Bref, les professeurs ne doivent pas être évalués selon leur « style d'interaction » et leur « collégialité », comme le ferait la SFU avant d'embaucher un professeur chevronné pour dèterminer si celui-ci sera un digne représentant de l'université.

La liberté universitaire garantit aux professeurs la possibilité de former et de soutenir des opinions fermes dans le cadre de leur enseignement et de leurs travaux de recherche. C'est le droit d'enquêter, d'emettre des hypothèses et de formuler des observations sans devoir se soumettre à une doctrine prescrite. C'est le droit de critiquer l'université, l'association de professeurs et la société en général. C'est le droit d'être à l'abri de la censure institutionnelle. C'est le droit d'exercer ses droits legaux de citoyen, de jouir du droit à la liberté d'expression, sans encourir de sanction. Voilà le point de vue soutenu par la SFU tel qu'il est énoncé dans l'entente-cadre conclue entre l'université et la Simon Fraser University Faculty Association.

Comment la liberté de circulation des professeurs d'une université à l'autre peut-elle être garantie si le libre exercice des droits associés à la liberté universitaire dans une université sous la forme d'opinions, de recherches ou d'un enseignement controversés peut se traduire par la perte de perspectives d'emploi dans une autre université? La liberté universitaire ne saurait être le propre d'une seule université : ou elle s'étend à tous les établissements, ou elle est inexistante.

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Lower-Income Families **Have Less Access to Post-Secondary Education**

FAMILIES on the lower rungs of the socioeconomic ladder have significantly lower participation rates in post-secondary education, says a Statistics Canada survey released last month

The first Post-Secondary Education Participation Survey found that the state of a young person's family finances is a major factor in

determining participation in post-secondary education.

The survey of 5,000 young people found that the likelihood of pursuing education beyond high school is far greater for those from families with higher incomes. About 83 per cent of 18 to 24-year-olds whose family earnings exceeded \$80,000 reported some post-secon-

dary education.
By contrast, only 67 per cent of young people with family earnings between \$55,000 and \$80,000 ings between \$50,000 and \$80,000 had taken some form of post-sec-ondary program after leaving high school. The survey also showed that this dropped to 55 per cent when family earnings were estimated to be less than \$55,000.

"The upfront cost of post-secondary education is clearly an insurmountable obstacle for thousands of Canadian families," said Ian Boyko, national chairperson of the Canadian Federation of Students.
"Without a national system of

needs-based grants and significant reductions in tuition fees, our public system of higher education is be-

coming more elitist every year."

The survey found that typical university students spent more than \$11,000 putting themselves through an eight-month academic term in 2001–2002.

Median spending for full-time university students — the point at which half of students spent more and half spent less — amounted to \$11,200. This included the cost of tuition, fees and books, as well as noneducational expenses such as rent, food, clothing and transportation.

Government student loans are used by 26 per cent of full-time students to help pay for their education. About 16 per cent borrow from parents, a spouse or other family member, while 14 per cent borrow privately from a bank or use a bank line of credit.

Survey results also showed that young people who had their own savings were more likely to have taken some post-secondary education. About 80 per cent of youth who had their own savings enrolled in higher education, compared with 70 per cent of those who only had savings put aside by others.

Access, Persistence and Financing: First Results from the Post-Secondary Education Participation Survey (81-595-MTE2003007) is available at www.statean.ca/english/IPS/ Data/81-595-MTE.htm.

Version française à la page A9.

3M TEACHING FELLOWSHIPS PRIX D'ENSEIGNEMENT 3M

Call for Nominations

The Society for Teaching and Learning in Higher Education (STLHE) and 3M Canada are pleased to announce the continuation of the 3M Fellows Program with up to 10 awards for 2004.

The Award

- A citation of excellence presented at the STLHE Conference in June in recognition of exemplary contributions to teaching and learning.

 An all expense paid 3-day retreat at Fairmont Le Château Montebello.
- November 6-8, 2004.

Open to all individuals currently teaching at a Canadian university, regardless of discipline or level of appointment.

Criteria for the Award

- Excellence in teaching over a number of years, principally (but not exclusively) at the undergraduate level.
- exclusively) at the undergraduate level.

 **Commitment to the improvement of university teaching with particular emphasis to contributions beyond the nominee's discipline or profession.

Nomination Procedure

Sowral items should be included in the nomination package including a nomination brief which presents the case for the nominee. For details please see the Call for Nominations and the Guide for Preparing a Nomination. These are available from the Office of the Vice-President (Academic), the STLHE website www.tss.uoguelph.cs/stlhe and at the 3M Teaching Fellowship website www.memaster.ca/3Mteachingfellowhips.

For more information:

c/o Dr. Arshad Ahmad Programme Coordinator Concordia University 1455 de Maisonneuve West Montreal, Quebec H3G 1M8 (514) 848-2424 ext 2928/2793 Email: arshad@jmsb.concordia.ca

Nomination Deadline: March 5, 2004

Appel de candidatures

La Société pour l'avancement de la pédagogie dans l'enseignement supérieur (SAPES) et la compagnie 3M Canada ont le plaisir d'annoncer la poursuite du Programme des prix d'excellence compagnie 3M Canada ont le plaisir d'annoncer la poursuite du F.C 3M dans le cadre duquel dix prix seront accordés pour l'année 2004

- Le prix

 Un certificat d'excellence attestant d'une contribution remarquable à l'enseignement et
 à l'apprentissage remis lors de la conférence de la SAPES, en juin.

 Une rencontre de 3 jours au Fairmont Le Château Montebello, tous frais payés,
 du 6 au 8 novembre 2004.

Toute personne enseignant présentement dans une université canadienne, quels que soient sa discipline ou son niveau hiéarchique.

Critères d'attribution

- Excellence de l'enseignement depuis plusieurs années, principalement (mais pas exclusivement)
- a Bragament à amériorer la qualité de l'enseignement universitaire, notamment par des contributions dépassant le cadre de sa discipline ou profession.

Dossier de candidature

possier de candidature

Le dossier de candidature doit comporter plusieurs éléments, dont une brève présentation de
la candidate ou du candidat. Pour plus de détails, veuillez consulter l'Appel de candidatures
et le Guide de mise en candidature, disponibles au Bureau du vice-recteur à l'enseignement et
à la recherche, sur le site Web de la SAPES: www.tss.uoguelph.ca/stlhe et sur celui des prix d'enseignement 3M : www.mcmaster.ca/3Mteachingfellowhips.

Pour tout complément d'information : SAPES a/s de M. Arshad Ahmad, Ph.D

Coordonnateur Programme des prix d'enseignement 3M Université de Concordia 1455, boul, de Maisonneuve Ouest

Montréal (Québec) H3G 1M8 (514) 848-2424 poste 2928/2793 Courriel : arshad@jmsb.concordia.ca

Date limite de dépôt des candidatures : le 5 mars 2004

NEWS ACTUALITÉS

Mount Saint Vincent soutient le Fonds pour l'avenir des femmes

L'UNIVERSITÈ Mount Saint Vincent devient le premier établissement du genre à s'unir au Fonds pour l'avenir des femmes en vue d'offrir à ses professeurs et à son personnel un plan facultatif de retenue salariale.

Créé en 1996, le Fonds est un

partenariat d'organismes caritatifs de femmes nationaux, autonomes et luttant en faveur de l'égalité. qui a pour mission d'amasser et de partager des fonds afin d'améliorer les conditions de vie des femmes et des filles au Canada. La collecte de fonds en milieu de travail est une technique collaborative de financement utilisée par le Fonds

La présidente du Fonds, Dar-lene Jamieson, et Nancy Ruth. philanthrope feministe, ont participe le mois dernier à l'experience pilote qui a été conduite de vant les professeurs et le personnel de l'Université Mount Saint Vincent. La présentation a porté sur le travail de cinq organismes mem-bres du Fonds : l'Association canadienne des sociétés Elizabeth Fry, Evaluation-Medias, l'Association na tionale de la femme et du droit le Fonds d'action et d'éducation juridiques pour les femmes et la Fondation du Congrés national des fernmes noires du Canada.

La présidente de l'association des professeurs de l'Université

Mount Saint Vincent, Patricia Baker, a déclaré que son organisme était heureux du déroulement de l'expérience et était ravi que l'université offre à ses employés la possibilité de participer au Fonds par des retenues à la source.

« En tant que seule université canadienne dédiée à l'éducation des femmes, l'Université Mount Saint Vincent est appelée, à mon sens, à jouer un rôle très important en s'assurant que les orga-nismes membres du Fonds – des organismes qui se préoccupent de questions cruciales pour les femmes et les filles - recoivent l'attention et le soutien qu'ils meritent », a declare Mme Baker. Bon nombre de nos membres réservent comme moi un accueil enthousiaste à cette démarche sur

L'Université Saint Vincent s'associe à l'ACPPU, l'Association des universités et collèges du Canada, Cavalluzzo, Hayes, Shilton, McIntyre & Cornish, la Fédération des enseignantes et des enseignants des écoles élémentaires de l'Ontario, Green Dragon Press, Jamie-son Sterns, KidsCan Press, Koskie Minsky, la Fondation May tree, OXFAM Canada, Sack Gold blatt Mitchell et TD Canada Trust pour soutenir le Fonds pour l'avenir des femmes en milieu de

Mt. St. Vincent Welcomes Women's Future Fund

MOUNT Saint Vincent University has become the first university to introduce the Women's Future Fund as an optional payroll deduction for faculty and staff,

Founded in 1996, the WFF is a partnership of autonomous, national, equality-seeking, charitable women's organizations dedicated to raising and sharing funds to improve the lives of all girls and women in Canada. Workplace giving is one technique for collaborative fund raising for the

WFF president Dar-lene Jamieson and Nan-cy Ruth, feminist philancy Ruth, feminist philan-thropist, were at Mount Saint Vincent Universi-

ty last month to participate in a pilot presentation for faculty and staff that touched on the work of five WFF member organizations the Canadian Association of Elizabeth Fry Societies, MediaWatch, the National Association of Wo men and the Law, the Women's Legal Education and Action Fund the National Congress of Black Women Foundation.

Patricia Baker, president of Mount Saint Vincent University Faculty Association, said her organization was pleased at how the presentation went, and delighted the university is providing employees with access through payroll deduction to the Women's Future

"As Canada's only university dedicated to the education of women, I see the Mount as having a particularly important role to play in ensuring that the member organizations of the Women's Future

Fund - organizations that address issues critical to women and girls — receive the prominence and support they deserve," Baker said. "I know that many of our members ioin me in enthusiastically welcoming this endeavour on

Mount Saint Vincent joins CAUT, the Association of Universities and Colleges of Canada, Cavalluzzo, Haves, Shilton, McIntyre & Cor-

nish, the Elementary Teachers' Federation of Ontario, Green Dragon Press, Jamieson Sterns, KidsCan Press, Koskie Minsky, the Maytree Foundation, OXFAM Canada, Sack Goldblatt Mitchell and TD Canada Trust in supporting WFF in the workplace.

The Women's Future Fund goal is to increase the self-aufficiency of national women's organizations that are working for equality and an increased quality of life for women and girls across Canada. The sole purpose of the WFF is to raise resources that are disbursed to member organizations. For information contact Women's Future Fund, e/O Canadian Women's Foundation, 504-133 Richmond Street, Torento ON M5H 213; email: wfilinGwebeck; 416-516-5500; www.womensfuturefund.com.

Censured Administrations in the United States

INVESTIGATIONS by the American
Association of University Professors of the administrations of the institutions listed below show that, as evidenced by a past viola-tion, they are not observing the generally recognized principles of academic freedom and tenure endorsed by this Association, the Association of American Colleges and Universities, and more than 150 other professional and educational organizations The 1940 Statement of Principles on Academic Freedom and Tenure may be found in the May-June 1990 issue of Academe

This list is published for the purpose of informing Association members, the profession at large, and the public that unsatisfactory conditions of academic freedom and tenure have been found to prevail at these institutions. Names are placed on or removed from this censure list by ote of the Association's Annual Meeting.

Placing the name of an institution on this list does not mean that censure is visited either upon the whole of the institution or upon the faculty, but specifically upon its present administration.

The term "administration" in chides the administrative officers and the governing board of the institution. This censure does not affect the eligibility of nonmembers for membership in the Association, nor does it affect the individual rights of members at the institution in question.

Members of the Association

have often considered it to be their duty, in order to indicate their support of the principles violated, to refrain from accepting appointment to an institution so

long as it remains on the censure list. Since circumstances differ widely from case to case, the Association does not assert that such an unqualified obligation exists for its members; it does urge that, before accepting appointments, they seek information on present con-ditions of academic freedom and tenure from AAUP (500-1012 14th St. N.W., Washington, D.C. 20005-3465) and prospective departmental colleagues. The Association leaves it to the discretion of the individual, possessed of the facts, to make

the proper decision.

The censured administrations. with dates of censuring, are listed below. Reports were published as indicated by the Bulletin or Academe citations following each listing. Reference should also be made to "Developments Relating to Censure by the Association" and to the "Report of Committee A, each of which appears annually in Academe.

AAUP List of Censured Administrations

GROVE CITY COLLEGE PENNSYLVANIA	March 1963(1S-24)	1963
AMARILLO COLLEGE TEXAS	September 1967(292-302)	1968
FRANK PHILLIPS COLLEGE TEXAS	Oecember 1968(433-38)	1969
CONCOROIA SEMINARY MISSOURI	April 197S(49-59)	1975
HOUSTON BAPTIST UNIVERSITY	April 197 S(60-64)	197S
MURRAY STATE UNIVERSITY KENTUCKY	December 197S(322-28)	1976
UNIVERSITY OF OSTEOPATHIC MEDICINE AND HEALTH SCIENCES IOWA	April 1977(82–87)	1977
STATE UNIVERSITY OF NEW YORK	August 1977(237-60)	1978
PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS	May 1978(93-98)	1978
WINGATE COLLEGE NORTH CAROLINA	May 1979(240-S0)	1979
OLIVET COLLEGE MICHIGAN	April 1980(140-50)	1980
NICHOLS COLLEGE MASSACHUSETTS	May 1980(207-12)	1980
YESHIVA UNIVERSITY NEW YORK	August 1981(186-9S)	1982
AMERICAN INTERNATIONAL COLLEGE MASSACHUSETTS	May-June 1983(42-46)	1983
METROPOLITAN COMMUNITY COLLEGES MISSOURI	March-April 1984(23a-32a)	1984
WESTMINSTER COLLEGE OF SALT LAKE CITY	November-Oecember 1984(1a-10a)	1988
TALLAOEGA COLLEGE ALABAMA	May-June 1986(6a-14a)	1986
SOUTHERN NAZARENE UNIVERSITY OKLAHOMA	November-Oecember 1986(7a-11a)	1987
PONTIFICAL CATHOLIC UNIVERSITY OF PUERTO RICO	May-June 1987(33-38)	1987
HUSSON COLLEGE MAINE	May-June 1987(45-50)	1987
HILLSOALE COLLEGE MICHIGAN	May-June 1988(29-33)	1988
MARYLANO INSTITUTE COLLEGE OF ART	May-June 1988(49-S4)	1988
SOUTHEASTERN BAPTIST THEOLOGICAL SEMINARY NORTH CAROLINA	May-June 1989(35-4S)	1989
THE CATHOLIC UNIVERSITY OF AMERICA	September-October 1989(27-40)	1990
OEAN COLLEGE MASSACHUSETTS	May-June 1991(27-32)	1992
8ALTIMORE CITY COMMUNITY COLLEGE	May-June 1992(37-41)	1992
LOMA LINOA UNIVERSITY CALIFORNIA	May-June 1992(42-49)	1992
CLARKSON COLLEGE NEBRASHA	May-June 1993(46-S3)	1993
NORTH GREENVILLE COLLEGE SOUTH CAROLINA	May-June 1993(54-64)	1993
SAVANNAH COLLEGE OF ART AND DESIGN	May-June 1993(6S-70)	1993
UNIVERSITY OF SRIOGEPORT	November-Oecember 1993(37-4S)	1994
8ENEOICT COLLEGE SOUTH CAROLINA	May-June 1994(37-46)	1994
NYACK COLLEGE NEW YORK	September-October 1994(73-79)	1998
8ENNINGTON COLLEGE	March-April 199S(91-103)	1998
ALASKA PACIFIC UNIVERSITY	May-June 199S(32-39)	1998
ESSEX COMMUNITY COLLEGE MARYLANO	May-June 199S(40-50)	1998
ST. SONAVENTURE UNIVERSITY NEW YORK	July-August 1995(65-73)	1996
NATIONAL PARK COMMUNITY COLLEGE ARKANSAS	May-June 1996(41-46)	1996
SAINT MEINRAG SCHOOL OF THEOLOGY INDIANA	July-August 1996 (S1-60)	1997
MINNEAPOLIS COLLEGE OF ART ANO OESIGN	May-June 1997 (S3-S8)	1997
8RIGHAM YOUNG UNIVERSITY	September-October 1997 (S2-71)	1998
UNIVERSITY OF THE DISTRICT OF COLUMBIA	May-June 1998 (46-SS)	1998
LAWRENCE TECHNOLOGICAL UNIVERSITY	May-June 1998 (S6-62)	1998
JOHNSON ANO WALES RHODE ISLAND	May-June 1999 (46-S0)	1999
MOUNT MARTY COLLEGE SOUTH DAKOTA	May-June 1999 (\$1-\$9)	1999
ALBERTUS MAGNUS COLLEGE CONNECTICUT	January-February 2000 (54-63)	2000
CHARLESTON SOUTHERN UNIVERSITY SOUTH CAROLINA	January-February 2001 (63-77)	2001
TIFFIN UNIVERSITY OHIO	January-February 2002 (S3-63)	2002
UNIVERSITY OF OU SUQUE 10WA	September-October 2001 (62-73)	2002

300KSHELE **COIN DES LIVRES**

OHICK REVIEWS



Adapted Physical Activity

Robert D. Steadward, Garry D. Wheeler & E. Jane Watkinson, eds. Edmonton: University of Alberta Press & Steadward Centre, 2003; 704 pp; hardcover \$89.95 ca.

Persons with disability have come a long way — from concerns with mere survival to opportunity for Paralympic glory. Today, the study of adapted physical education and adapted physical activity, supported by principles of inclusion, is opening doors to a wide range of practices and opportunities for people with physical and mental disabilities and

for the burgeoning aging population. In Adapted Physical Activity, established researchers and experienced service providers examine sport, physical activity, recreation and physical education from sociocultural, psychological and functional (biological) perspectives. This textbook encourages readers to adopt a critical thinking approach to issues of inclusion, functional description and adaptations, physical activity and rehabilitation, adapted physical education, active living, physical activity in community settings, elite sport and technology. Adapted Physical Activity prepares practitioners and students to discuss, from a philosophical perspective, the development and state of physical activity opportunities across the continuum of school physical education, community recreation and elite sport. Future leaders and thinkers in the field of adapted physical activity will be able to synthesize these materials to gain a perspective of the variety of forces, influences and movements that have taken persons with disabilities from abandonment, obscurity, persecution and segregation towards their full inclusion and participation in society.



L'éducation pour tous : Une anthologie du Rapport

Claude Corbo, rédacteur, Montréal : Les Presses de l'Université de Montréal, 2002; 440 p.; 34,95 \$ can (cartonné).

Peu de rapports gouvernementaux ont pro-voque autant de discussions et de controverses que le Rapport Parent. Ce dernier ne visait pas moins que de restructurer de fond en comble le système d'éducation québécois. L'intérêt que suscita la Commission royale

d'enquête sur l'enseignement dans la province de Québec, oeuvrant denquete sur renseignement dans la province de Quebec, oeuvran-entre 1961 et 1966, et la mise en place ultérieure d'une majeure par-tie de ses recommandations font en sorte que son rapport final, nom-mé d'après le président de la Commission, Mgr Alphonse-Marie Parent, constitue un des documents fondateurs de la société québècoise contemporaine. Cette anthologie révêle le travail complexe de la Commission et l'actualité de ses convictions même quarante ans après. Un choix judicieux, parmi les 1 485 pages et les 576 recommandations de l'original, permet de saisir la nouvelle philosophie de l'éducation dont le souci principal était une démocratisation du systême scolaire et universitaire. La Commission recommande non teme scolaire et universitaire. La Commission recommande non seulement la création de nouvelles institutions devenues depuis part entière de l'éducation québécoise, comme le ministère de l'Éducation ou le CEGEP, mais elle réclame aussi une uniformisation des droits d'accès à la formation et à l'éducation.

Quick Reviews produced from information supplied by publishers.

Squares & Cubes

The quartets (1, 2, 3, 4), (1, 2, 2, 4) and (2, 2, 4, 4) all have the interesting property that the square of the sum of the numbers in the set is equal to the sum of the cubes of the numbers. For example, $(1 + 2 + 2 + 4)^2 = 9^2 = 81 = 1^3 + 2^3 + 2^3 + 4^3$. Find as many sets of six whole numbers as you can which have the same property of having the sum of their cubes equal to the square of their sum. You can repeat a number in the sextet.

Homework!, a regular feature of the Bulletin, comes to readers compliments of Edward Barbeau, professor of mathematics at the University of Toronto. Answer on page B1.

An Administrator's Guide to the **Modern Canadian University**



Growth & Governance of Canadian Universities: An Insider's View

Howard C. Clark, Vancouver: University of British Columbia Press, 2003; 240 pp; hardcover \$85 ca., paper \$24.95 ca., (paper edition available Jan. 2004).

TEW Zealander Howard Clark arrived in Canada in 1957 to take up a position as assistant professor in the chemistry department of the University of

British Columbia. His association with Canadian universities continued over the next 38 years with academic opportunities that took him from British Columbia to Ontario to Nova Scotia. Each move v accompanied by a step up the administrative ladder that culminated with Clark serving as president of Dalhousie University for eight years until his retire ment in 1996.

Growth & Governance of Canadian Universities is a personal memoir describing Clark's attitudes to and experiences with changes brought about in Canadian universities by growth and shifts in emphasis in the last half of the 20th century. An expanding experimen-tal science component in the curricula of universities greatly accelerated change in these years. Facilitating research that might have economic benefits has long been an interest of the federal government and Clark's career reflects this influence.

His early success at UBC was due to his ability to attract research funding, not only from the Canadian National Research Council, but also from the U.S. military. At the University of Western Ontario in the 1960s, he quickly adapted to "excellence." "in novation," and "targeted funding." As department head, he was a major organizer in the formation of a company housed in Western's chemistry depart-University administrations in Canada have largely embraced the commercialization of knowledge and this may well account for Clark's rise to higher levels of administration.

Regrettably, Clark offers limited insight on his involvement with teaching. It would have been of interest to have had some comment on the pressure on university departments such as chemistry and physics whose major role in the undergraduate curriculum for many years has been the provision of introductory service courses to biology, biochemistry and engineering students. It seems odd that after 20 years as a university lecturer Clark writes that his time as vice-president academic at the University of Guelph gave him "needed experience in public speaking." (p. 77)

Certainly his interest in matters of importance to the academic community is not from a faculty union point of view. As he points out, he and a colleague were the last individuals at Western appointed as department heads without term before such positions became term appointments. (p. 50) In a show of power, the board of governors overruled the recommendation of the selection committee that Clark be appointed chair, not head, for a five-year term. If he pounted citain, not nead, not a live-year term. If he were sensitive to the changes underlying this conflict, one wonders why he did not negotiate with the board to go along with the committee's view and not merely register his "astonishment." Twenty years later, his relationship with Dalhousie Faculty Association led to confrontations between the union and the board. A strike with lingering bitterness developed in 1988. Some effects outlasted President Clark, with subsequent strikes in 1998 and 2002.

Clark's antipathy toward collective bargaining is evident. The book is sprinkled with comments such evident. The book is sprinkled with comments such as: "There are other equally negative outcomes of faculty unionization." (p. 183) He blames CAUT for educating and informing faculty association negotiators while "in too many cases negotiators for the boards arrived at negotiation meetings unprepared." (p. 182)

It is hard to believe widespread and ongoing union-ization of academic staff in Canada could happen with-out substantial faculty support. Reasons for this could have been addressed from a university administrator's perspective, but in Clark's book they are not.

Perhaps the value of this book is in its personal nature. But it is much less successful in providing snaphaute. But it is much less successful in providing snap-shots of the changing university climate in Canada in the 60s than J.A. Corry's Farewell the Ivory Tower (Montreal & Kingston: McGill-Queen's University Press, 1970). It does not provide either the depth of explanation or insight concerning these and subsequent changes that David Cameron does in More Than an Academic Question (Halifax: Institute for Research on Public Policy, 1991). It does, however, provide exposure to the views of an individual who occupied positions at various Canadian universities and rose through the levels of university administration.

Peter Anderson is a professor in the Department of Biochemistry, Microbiology and Immunology at the University of Ottawa. He is a former member of the executive of the Association of Professors of the University of Ottawa and a past president of the Canadian Federation of Biological Societies.

UBC Student Wins CAUT Fellowship

UNIVERSITY of British Colum-bia PhD student Melanie Badali has won CAUT's J.H. Stewart Reid Memorial Fellowship for her research work in the area of clini-

cal and health psychology.

Badali is studying the role of Badali is studying the role of environmental, psychosocial and sociocultural factors in pain expe-rience, assessment and manage-ment. "Pain is a pervasive and uni-versal form of human distress," she says. "Its under management is a serious problem for individuals, those who care for them and the public at large.

Badali has published articles and conference papers on the top-ic of pain in numerous journals,

Sciences, Clinical Journal of Pain, Canadian Psychology, Pain Re-search and Management, Pain Forum and The Journal of Pain. She is actively involved in professional organizations and recently served as guest editor to the Clinical Journal of Pain for a special issue on the detection of pain deception and malingering. She has also been distinguished by a number of scholarly awards, including fel-lowships from the Canadian Insti-tutes of Health Research and the Social Sciences and Humanities Research Council of Canada.

Badali graduated with a first class honours degree in psychology

from McGill University and a M.A. (clinical psychology) from UBC. The doctoral candidate is now conducting research under Dr. Kenneth Craig's supervision in the department of clinical psychology.

The J.H. Stewart Reid Memorial Fellowship was established by CAUT through voluntary contributions by faculty associations and uniodividual faculty members from across the country to honour the memory of the first executive secretary of the association. The \$5,000 fellowship is available to Canadian citizens or permanent residents of Canada who are working towards a doctoral degree at a Canadian university.

Version française à la page A8.

University Governance Does Matter

Governing Higher Education: National Perspectives on Institutional Governance

Alberto Amaral, Glen A. Jones and Bert Karseth, eds. Dordrecht, Boston, London: Kluwer Academic Publishers, 2002; 298 pp; hardcover \$115 us.

RV WILLIAM BRUNEAU

This book is reminiscent of a Three Stooges film, Nert-sery Rhymes (1933). We find Moe, Larry and Curly as children, unable to sleep in their oversized crib. Daddy (Ted Healy) is thinking of telling them a bedtime story. But the Stooges are noisy and interrupt daddy's train of thought. He snaps on the overhead light, surprising the "kids" in a game of hide-and-seek. By film's end everyone is the worse for wear, but the viewer has a fine time.

Think now of higher education managers and civil servants in Europe and North America. In many cases, these are men and women eager to play the game of "accountability." Their idea is to make universities mission-oriented. For the sake of economic efficiency they may bypass academic senates and university councils. Like the Stooges they don't think they're doing anything wrong. And like the Stooges they are surprised when somebody turns on the light. This book plays the role of Ted Healy.

Although the 15 essays in the volume deal with national and regional reforms of university governance, Harry de Boer's paper on recent changes in Dutch higher education is representative. Mind you, de Boer's English leaves something to be desired, his reference list is incom-plete and he appeals a little too much to social and institutional theory. But these need not distract us from the overarching interest and value of his work and of the book. For if de Boer listens overmuch to the siren song of social theory, so do his colleague authors. Despite clumsy English and a certain ponderous abstraction de Boer's paper (like the book as a whole) has the effect of a 300-watt lightbulb.

De Boer argues for "Trust, the Essence of Government." Referring to sources as various as Machiavelli, R. Coase ("The Nature of the Firm," 1937), and institutional theorists of the 1990s (Miller's Managerial Dilemmas, 1992, notably), de Boer claims that managerial "reform" in the end makes university administration more hierarchical than ever. University teachers are less and less free to manage themselves versity teachers are less and less free to manage themselves as universities "exude an atmosphere of tight forms of sur-veillance and control," (p. 44)

De Boer comes to his conclusion indirectly. With tongue

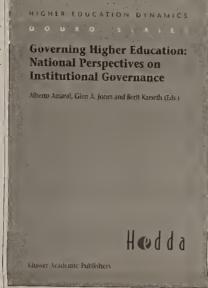
in cheek he imagines a university president with two advisors, each with a .6 chance of being right about something or other. Three are better than two and, "The implications for hierarchies are that those units or individuals that have knowledge and expertise will not only be asked to utilize this expertise, but will increasingly manage to secure a share of the decision-making power." (p. 45) Hierarchs want to be right. Therefore a good hierarchy works best when information and advice flow freely up and down the chain of command. Things will be better still if the interests of the whole organization are visible to all and if there are "incentive compliance systems" to keep people from hiding private desires from higher-ups. (p. 47)

In the end, trust is the grease that keeps the hierarchy moving. A successfully autocratic hierarch must trust her underlings and vice versa. In an effective hierarchy every one should be able to hope for "positive outcomes from interactions with executives," for some degree of shared control and for "fairness, impartiality and status recognition." (p. 49) I must confess I had never thought of hierarchies as having these sorts of features.

We come to the Dutch university system. Like many

OECD countries, Holland responded to the great acade mic-cultural revolution of the 1960s with legislation. The main result was to make university- and faculty-wide and needle was to hake impressly and natury-ward governing bodies more representative and participatory. At the same time the new act of university governance passed by the Dutch parliament in 1970 envisaged a division of powers familiar to North Americans, with a fairly weak executive branch on one side and a legislature on

The glory days could not last. For one thing the division of power was not clear in the 1970 act. Resulting con-



fusions in policy and practice were unhelpful as universities dealt with cyclical penury (unpredictable declines in financial support from the state), waves of new stu-dents in new fields and the rise of performance-indicatordriven management in public and private life. That confusion provided an excuse for a new law in 1997. Dutch universities now have something close to boards of gov ernors, a presidential executive and merely advisory

Dutch academics and students, and informed public opinion, agree the division of responsibility is an improve ment over the old ways. But the net effect is to strengthen the executive branch and to encourage managerial interference in academic life.

Why is this? Why does the adoption of a North American model of governance have such anti-participatory effects? In Holland the answer is in two parts, de Boer suggests.

First, in the new system the traditional rights and privileges of discipline-based departments are gone. In the vacuum

Second, there are the management teams themselves.

These teams have appeared at all levels, and although they do not have formal decision-making power, a power theoretically in the hands of academic councils, "they certainly leave their mark on institutional and faculty decisionmaking." (p. 53)

Above all, the management teams - secretive, informal, powerful - have sidelined elected councils. Participation rates in elections for councils run from 10 per cent to 20 per cent: "One of the saddest stories involved a faculty council election held in 2001 where there were more candidates (41, which was exceptionally high) than voters (35, a turnout rate of just under 5 per cent)." (p. 54) De Boer thinks low participation leads to low commitment and "low levels of commitment not only influence the quality of decision-making, but also decrease the level of

trust." (p. 57)

De Boer might have said much more about the pow ers of democratic governance. He might have shown how due process encourages the wider community to trust the university. He might have suggested that fair-minded argument and critical thinking are more likely in an open academic legislature than in a closed circle of managers. But in any case, if you grant de Boer's premise — that a hierarchy is what we have, so let's make it work — then it's interesting to find evidence that managerial "efficiency" does hierarchs no particular good.

In each of the main examples in Governing Higher

Education — Holland, France, Norway, Belgium, Canada,

Australia and the United States — the story is roughly the same, but the starting points are strikingly different. In France, Austria and Germany, civil servants create annually a line-by-line budget "narrative" for universities, guided by past practice and taking into account that university autonomy should actually mean something. In some west-European states the entire professoriate is in the civil service and appointed by the state.

For these countries "reform" may mean the creation of biennial or triennial budgets, or "block funding," so universities are left alone to spend their money, to make their appointments, and to face their public. In Germany and Austria the forthcoming re-invention of boards of governors to spend the money and to make many academic decisions, of American-style professorial ranks, of mic decisions, of American-style professorial ranks, of easily-evaluated teaching practice and the acceptance of interim performance indicators to tell government and industry if the money is being "well spent" — these are the stigmata of "reform." To my mind they are signs of ever-tighter management control, a point brought home in a conference on reform in six countries, sponsored by UBC's Centre for Policy Studies in Higher Education and

Training this past August.
In North America, on the other hand, professors are not civil servants and budgets have rarely been made by provincial or state governments. Budgets may be reviewed or evaluated in great detail by civil servants, but not created by civil servants. Rather, the big questions are about declining public finance for teaching and research and the

rising tide of privatization.

rising due of privatization.

Reform in Canadian and American jurisdictions has meant more "administrative steering," as Elaine El-Khawas remarks (p. 267), the growth of new "planning committees" (pretty much the management teams de Boer describes). in the U.S., the unplanned transfer of political-administra if the 0.5., the implanted university of pointed administra-tive power to deans (p. 270) or less predictably, in Canada, as Glen Jones writes, to various members of a university-wide "policy network." (p. 230)

Jones's piece on Canadian higher education is as dis-tinctive as Canada's universities themselves. Jones thinks universities make decisions on two tracks, which I would characterize as "formal" and "non formal." Because boards of governors are less and less able to see what's at stake in big academic and administrative decisions, and because senates are breathing but moribund, it's no surprise decision-making would move elsewhere.

My inclination is to think Canadian universities and colleges are unusual only in that "process re-engineering," "performance indicators," and all the rest of the managerialist panoply are less bothersome in the short term than in other countries. The sheer anarchy of our decentralized

non-system disguises the awful reality.

After 300 pages one is convinced that comparative studies of universities are needed as never before. I disagree with the editors of Governing Higher Education that we need them in order to show the use of "various social science disciplines," "specific theoretical perspectives," certain "generic research themes," and "key sensitising concepts." Nor do we need comparison to test those theories — theories of "organisation design and behaviour," "structure and agency," and so on. The essays in the book occasionally rely on a theory or two, partly to help with writing problems such as what shall I write about first, second, third and so on. Less often a theory may be used to "explain" X or Y.

Rather, I thought the 15 papers in Governing Higher Education are about politics. They provide handy raw material for anyone who wants to argue that university gover-nance does matter, that there are common patterns of politics OECD-wide, and above all, that a strategy to revive participation and openness is within reach. That strategy requires of the Canadian professoriate a level of activism not seen since the late 1960s. If this book is right, that kind of activism will be well worth the candle.

Wilham Bruneau, recently retired from the Department of Educa-tional Studies at the University of British Columbia, is a member CAUT's Academic Freedom and Tenure Committee.

NEWS ACTUALITÉS

Labour Board Orders One Unit at Acadia

A Nova Scotia labour relations tribunal has granted Acadia University Faculty Association's application to combine its full-time and part-time academic staff bargaining units.

In issuing its decision, the tribunal said it was satisfied that there was "sufficient community of interest between the two bargaining units to combine into one." The decision came last month after a three-day hearing before the Nova Scotia Labour Relations Board.

The university had opposed the application, asserting the employees did "not have a community of interest"

In its ruling, the NSLRB held that "From the student perspective, the professorate assigns readings, gives lectures, conducts evaluation of performance in a variety of ways and provides feedback in different forms including final grades. While part-time faculty do not have formal research responsibilities, their teaching of credit courses gives them more in common with full-time faculty than have the librarians and instructors who are in the 'full-time' unit."

Furthermore, "The manner of remuneration of full-time faculty (salary with the full range of employment benefits) is different from the course stipends received by partitime instructors; however the full-time faculty who engage in overload teaching or give continuing or distance education courses are paid

for that work on the same basis as part-time instructors.

"There are certainly common collective bargaining issues here."

The board also noted the similarities in academic qualifications, the fact that some faculty shift from full-time contract appointments to part-time instructor status, their frequent contact at the department level, and the application of senate regulations and departmental policy to all teaching work.

Faculty association president Janice Best said faculty were delighted at the decision.

"It just makes sense to have everyone negotiate together. We're confident that a single bargaining unit will be able to make gains for all ALFA members."

CAUT president Victor Catano said the decision will have an impact on other organizing drives and labour board applications, and reinforces what CAUT has been saying all along.

"Academic staff are stronger together."

He noted single bargaining units make it more difficult for the administration to divide and

conquer.

"Winning improvements for contract academic staff benefits all of us. Acadia's new arrangement will foster solidarity between members and give them a stronger voice at the table."

Version française à la page A12.

Contract Gains at Saint Mary's

AINT Mary's University Faculty Union ratified a collective agreement Sept. 12, which gives bargaining unit members substantial salary improvements.

According to the union's calculations, total compensation will amount to an average increase of just more than 16 per cent over

SMUFU president Michael Vance said the union achieved "a salary settlement that we believe to be one of the best in the country. The annual percentage increase will be 3 per cent per year during the contract, but given the adjustment in steps the gains are much greater."

Another significant provision is the protection against contracting out. The employer cannot hire non-members to perform work that is "ordinarily performed or which could be performed" by a member of the bargaining unit.

And in a major step forward, a new complement clause requires that the courses taught by fulltime faculty "shall be greater than 70 per cent of the total number of credit courses offered by the university." If the full-time faculty allotment falls below the required level, the university is required to authorize a sufficient number of new appointments to restore the percentage to at least the required level.

There are also substantial gains in recognizing the work of professional librarians, including improved research leave provisions.

Une étudiante de l'UBC obtient la bourse de l'ACPPU

ÉTUDIANTE au doctorat à l'Université de Colombie-Britannique (UBC), Melanie Badali est la récipiendaire de la Bourse commémorative J.H. Stewart Reid de l'ACPPU pour ses travaux de recherche dans le domaine de la psychologie, distance de la santé.

chologie clinique et de la santé.

Melanie Badali étudie le rôle de l'environnement ainsi que des facteurs psychosociaux et socioculturels dans l'expérience, l'évaluation et le traitement de la douleur. « La douleur est une forme universelle et envahissante de la détresse humaine », affirme-t-elle. « Ne pas réussir à apaiser la douleur est un grave problème pour les gens, ceux qui se soucient d'euxmêmes et de la population en

général ».

M^{me} Badali a publié des arti cles et des communications sur la douleur dans de multiples revues savantes, dont Behavioral and Brain Sciences, Clinical Journal of Pain, Psychologie canadienne, Pain Research and Management. Pain Forum et The Journal of Pain. Elle est activement engagée dans des organismes professionnels et a récemment été une collaboratrice occasionnelle du Clinical Journal of Pain pour un numéro spécial sur la détection de la douleur tromneuse et de la simulation. Elle a reçu de nombreuses récompenses scientifiques, notamment des bourses de l'Institut de recherche en santé du Canada et du Conseil de re-



cherches en sciences humaines du

M^{me} Badali a obtenu, avec les meilleures notes, un baccalauréat en psychologie de l'Université McGill et une maitrise en psychologie clinique de l'UBC. Candidate au doctorat, elle mêne présentement des recherches sous la supervision du D' Kenneth Craig, du département de psychologie clinique. ■

L'ACPPU a crée la bourse commémorative J. H. Stewart Reid grâce à des dons volontaires d'associations et de syndicats de professeurs ainsi que de professeurs de partout au Canada dans le but de commémorer le premier secrétaire général de l'Association. La bourse de 5 000 \$ est offerte aux cityores canadiers ou residents permanents du Canada inseriis à un doctorat dans une université canadienne.

English on page A6

Bad R — Big Pharma & Medical Research

From PAGE A13

Although the company, Pharmacia, continues to claim that Celebrex has a superior safety profile, the U.S. Government Food and Drug Administration's arthritis advisory committee concluded, based upon the full year's data, that Celebrex offers no proven safety advantage in reducing the risk of ulcer complications. JAMA's editor laments. "I am disheartened to hear that they had those data at the time they submitted (the manuscript) to us."

It should be noted that half of the Celebrex study's 16 authors were medical faculty at eight different universities, acting as paid consultants of the company. The other eight were company employees. In such an environment, can

In such an environment, can the public trust in the objectivity of university research?

Cases such as this one have generated a powerful reform movement within the medical research community. In an article published recently in The Canadian Medical Association Journal, the acceptance of drug-company funding by university researchers is compared to "dancing with the porcupine." Those who wish to dance with porcupines must exercise great care if they are to avoid painful skin punctures. By analogy, it's okay for scientists to partner with industry, so long as precautions are taken. What kind of precautions?

The general public would likely be amazed to learn that, until very recently, researchers were not required publicly to disclose who was funding their research. Worse, it was — and still is — common for medical researchers to attach their names to scholarly articles that they have neither designed nor written. That is, the experiments are designed by the drug company employees, but appear under the names of prominent doctors (who duly reap status from their colleagues, and cold cash from the company).

Important reforms, adopted in recent years by many universities, have included the requirement that investigators disclose the sources of their funding, that they take responsibility for the design of their experiments and the interpretation of the data, and that they (not the companies) have the final say as to whether to publish.

Disappointingly, however, a recent (2002) survey shows that these reforms are routinely ignored by academic institutions. It seems to be the case that universities and researchers are competing so fiercely for drug-industry funding that the reforms have been sidelined in a race to the ethical bottom.

Is it likely that any reformist approach will succeed in restoring integrity to medical research? Keep in mind that the fundamental duty of universities is "to seek truth." By contrast, the duty of pharma-

ceutical companies is "to make money for their shareholders." Thus, from the university's perspective, "partnership" with the drug industry may be characterized as "an unholy alliance" — more akin to swimming with sharks than to dancing with porcupines. To avoid becoming shark bait, universities might be wise to decline the swimming invitation allogether.

ming invitation altogether.
Universities and university researchers have, as their prime duty, the obligation to put the health and safety of the public above all else. When they accept drug company donations and funding, they beholden to the companies. Disclosing this conflict of interest is scarcely an adequate solution to the problem. Would we permit our judges to own shares in for-profit prisons on condition that th close their shareholdings? Would we allow judges to accept payment from some of their corporate litigants? The answer is obvious. Our judicial system would lose all credibility if such practices were permitted, even with full disclosure.

Analogously, if biomedical researchers and their universities are to retain public trust, then they should simply not be permitted to put themselves into situations of financial conflict of interest. If the community values public science in the public interest, then it will have to be paid for by public tax dollars

This does not mean that university-originated discoveries should never be commercialized. In western marketplace societies, many of the discoveries of fundamental research will be developed and marketed commercially. It should be come the job of governments to develop new mechanisms so that a fair share of the resulting profit would be captured for the benefit of universities and hospitals. There is no need for our researchers to become handmaidens of business, nor is it desirable for universities to become adjuncts of large corporations. University research and university researchers must be seques tered from the process of commercialization if we want to avoid the kinds of damaging conflicts of interest described earlier.

How might such a sequestration be achieved?

One practical possibility might be to require of any drug company which desires to bring a new drug to market that it provide to an independent institute all the funding necessary for the design and performance of a clinical trial of its drug. The institute would then allocate to qualified university and hospital researchers the task of conducting the necessary clinical trials. The independence and objectivity of clinical research would thereby be protected.

Another promising solution might lie in changes to the tax system. If industry profitably exploits the public's investment in scientific research, it could not legitimately complain when a fair share of its profits from such research is recaptured through special taxation. The government could then provide research support through special taxes raised from corporations which make use of discoveries originating from university science.

Moreover, if drug research were publicly funded there might actually be a net saving, because drug costs would be significantly lower. At present, we waste fortunes on ineffective or positively harmful treatments, not to mention the cost of lives lost or blighted.

The stakes are certainly high. To continue on our present course is to risk losing the one commodity which, for physicians, universities and hospitals, should be viewed as beyond price: the public trust.

Arthur Schafer is Director of the Centre for Professional and Applied Ethics at the University of Manitoba,

 Stelfox HT, Chua G, O'Rourke K, Detsky AS. Conflict of Interest in the Debate Over Calcium-Channel Antagonists. New England Journal of Medicine; 1998; 338:101-6.

A more detailed discussion of the issues raised in this article can be found in Arthur Schafer's paper "libmedical Conflicts of Interest: A Defence of the Sequestration Thesis: Learning from the cases of Nancy Olivieri and David Healy," forthcoming publication in the Journal of Medical Ehitist. The JME has posted the article in advance on its website http://jmc.bmjjournals.com/misc/advanced.shtml.

The views expressed are those of the author and not necessarily those of CAUT.

NEWS ACTUALITÉS

World Trade Talks Break Down — GATS Still a Threat

TALKS aimed at further liberalizing the global trading system collapsed in Cancun, Mexico last month after the world's richest nations refused to address the demands of developing countries worldwide on the thorny issue of agricultural subsidies.

Canadian trade minister Pierre Pettigrew had hoped the 5th ministerial meeting of the World Trade Organization would produce an agreement among the 146 member countries to launch an ambitious new round of global trade negotiations covering everything from goods and services to investment rules, government procurement and competition policy.

However, in a statement released after the meeting abruptly concluded without consensus, the government of Canada admitted that "some issues discussed in Cancun this week were simply not at a stage where common ground could be found."

CAUT associate executive director David Robinson, attending the Cancun meeting as an accredited delegate, expressed concern with Canadian officials about the inclusion of education services in trade rules like the WTO's General Agreement on Trade in Services.

In a presentation on trade and education, organized for the official Canadian delegation by the Canadian Teachers' Federation, Robinson emphasized that trade rules can have a negative impact on public post-secondary education.

"It's not so much that GATS forces governments to privatize or commercialize education, as it locks in and intensifies these pressures, reducing the policy flexibility of governments," he said. "The surest protection we have is to keep education at all levels out of these agreements."

Paul Robertson, Canada's chief services negotiator, said the government has clearly stated that "public education is off the table" at GATS negotiations.

However, Robinson argued that while the government appears intent to shelter K-12 education from GATS rules, it is not clear whether officials believe that post-secondary education is "public" and therefore should be equally protected. In addition, he noted that GATS

In addition, he noted that GATS commits members to progressive liberalization of all services. Even



Sept. 10 — Anti-globalization protestors huri WTO coffin against the fence during a demonstration at the barricaded entrance to the hotel zone of Cancun.

if education is excluded from the current round of talks, there will be future pressures to include it.

A draft ministerial statement circulated during the third day of meetings had called on WTO members to accelerate GATS negotiations and to expand the list of services they are willing to have covered by the agreement. However, continuing disagreements over agricultural subsidies scuttled the official release of the statement.

Even though WTO members could not agree on the draft statement, Robinson says there are still good reasons to be vigilant about the possibility of education services being included in GATS.

"The impasse in agriculture really overshadowed the services negotiations in Cancun," Robinson said. "But behind the scenes, there was intense pressure from developed nations and business

groups to push ahead on a more ambitious GATS round if a deal could be brokered on agriculture. The real danger was that if there was a breakthrough on agriculture, we could have seen some major concessions made on services without much debate or consideration."

These concerns were echoed by education unions from other nations. At a meeting organized by CAUT and Education International in Cancun, representatives from Canada, the United States, Australia and Europe shared their views about the potential impact of GATS and other trade agreements on education.

The National Tertiary Education Union in Australia said their organization has been aggressively pressing the Australian government not to make any new GATS commitments on education. "If granted, the requests made by other countries for complete free trade in education would make public funding for public secondary schools and universities equally available to foreign and private schools and tertiary campuses," NTEU national assistant secretary Ted Murphy said. "This would mean reduced funding for public universities, higher fees for students and taxpayers subsidising overseas-based commercial providers of education."

Joseph Davis of the American Federation of Teachers said the Bush administration in the U.S. is requesting significant commitments from other countries on higher education services, and is willing to make commitments of its own.

"In our meetings with American officials, we've expressed our concern about what making these commitments might mean for the quality of higher education and the ability of states to regulate colleges," Davis said. "The response so far has been that we don't need to worry. If an educational policy or regulation is successfully challenged under GATS, we've been told, all the government would have to do is offer compensation. I somehow suspect it's more complicated than that."

Robinson claims GATS talks were not derailed in Cancun, but are continuing as part of the builtin agenda of the WTO.

"Even though Cancun ended in failure, talks are still taking place in Geneva with the aim of producing a dramatically expanded services agreement by 2005," he said. #

Version française à la page A11.

Le revenu familial : un obstacle aux études superieures?

ELON une enquête que Statistique Canada a rendu publique le mois demier, les familles canadiennes occupant les échelons socioéconomiques inférieurs sont beaucoup moins susceptibles de participer à des études postsecondaires.

per à des études postsecondaires.

La première Enquête sur la participation aux études postsecondaires révèle que le revenu famillal des jeunes Canadiens est un des principaux facteurs qui influencent leur décision d'entreprendre des études postsecondaires.

L'enquête, qui a êté effectuée auprés de 5 000 jeunes Canadiens, constate que les jeunes appartenant à une famille à haut revenu sont plus susceptibles de poursuivre des études après le secondaire. Près de 83 % des jeunes de 18 à 24 ans appartenant à une famille dont les revenus d'emploi dépassent 80 000 % ont déclaré avoir entrepris des études postsecondaires.

Par comparaison, 67 % seulement des jeunes appartenant à une famille dont les gains se situent entre 55 000 \$ et 80 000 \$ avaient entrepris certaines études après le secondaire. Ce pourcentage chute à 55 % lorsque le revenu familial est estimé à moins de 55 000 \$.

« Le coût initial de l'enseignement postsecondaire est, de toute évidence, un obstacle insurmontable pour des milliers de fanilles canadiennes », a déclaré lan Boyko, président national de la Fédération canadienne des étudiantes et étudiants.

« À moins de mettre en oeuvre un systéme national de bourses accordées suivant les besoins et de réduire considérablement les droits de scolarité, notre système public d'enseignement supérieur deviendra chaque année plus élitiste. »

L'enquête constate d'autre part que les étudiants en général ont dépense plus de 11 000 \$ pour une année universitaire de huit mois en 2001–2002.

Le inontant total médian dèpense par les étudiants d'université à temps plein – le point où la moitié des étudiants a dépensé plus et l'autre moitié a dépensé moins – se chiffrait à 11 200 \$. Ce montant comprend les droits et les frais de scolarité, les livres ainsi que les dépenses n'ayant pas trait aux études, comme l'hébergement, l'alimentation, les vêtements et le transport.

Les prêts êtudiants du gouvernement sont venus en aide â 26 % des êtudiants à temps plein, tandis que 16 % environ ont emprinté à leurs parents, à un conjoint ou à un autre membre de leur famille et que 14 % ont emprunté dans une banque ou se sont servis d'une marge de crèdit bancaire pour financer leurs études. Les résultats de l'enquête indiquent également que les jeunes ayant fait des économies étaient plus susceptibles d'avoir entrepris certaines études postsecondaires. Environ 80 % des jeunes qui ont mis de l'argent de côté par eux-mêmes se sont inscrits à des études postsecondaires, contre 70 % de ceux dont les économies ont été fattes par d'autres sources.

Le rapport Accès, perscuerance et financement: premiers resultats de l'Enquête sur la participation aux études pasticeondaires est disponible aupres de Staŭstique Canada à l'adresse : www.statcan.ca/francais/IPS/ Data/61-595-MIP2003007.htm.

English on page A-l.

HONO, PETER ROSSET FOOD FIRST -



This very important book will demonstrate beyond your worst dreams that the commercial needs of Big Pharma are the natural-born enemy of independent scientific research.

- John Le Carré

Let Them Eat Prozac

Here is a frank examination of the pharmaceutical industry and of one of the most popular drugs of the last twenty years by a psychiatrist who has been a consultant to many of the top companies.

Sales of Prozac, Paxil and Zoloft now account for billions of dollars worldwide. Despite outward expressions of confidence in these new miracle drugs, drug companies and researchers still do not know exactly how they work, or what their potential side effects are.

After years of consulting to the major companies, independent study, and prescribing Prozac and its sister antidepressants, David Healy shows that some of the patients taking Prozac, Paxil and Zoloft can become suicidal and commit suicide at a much higher rate than if they had been left untreated. The manufacturers have refused to acknowledge this risk, key national regulators have not taken

appropriate steps to protect the safety of their citizens, and critics of these drugs have been harassed and threatened.

In this book David Healy describes his transition from drug industry consultant to independent-minded critic. We meet leading figures in drug research, industry promotion, and government regulators. We are taken into the back rooms of lawsuits where industry experts go head-to-head with lawyers and victims families looking for compensation for apparently Prozac-induced suicide. We see the medical writing agencies pharmaceutical companies use to ghost write academic articles that appear in prestigious medical journals.

Near the conclusion of the book we witness Healy being offered a prestigious job at the University of Toronto, then having the offer rescinded after a talk that raised issues discussed in this book.



BY DAVID HEALY

Dr. DAVID HEALY is Reader in Psychological Medicine at the University of Wales College of Medicine and Visiting Professor of Medicine at the University of Toronto. He is author of more than 120 peer reviewed articles and more than a dozen books, including The Antidepressant Era (Harvard) and The Creation of Psychopharmacology (Harvard)

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NEWS ACTUALITÉS

Cancun : les négociations de l'OMC dans une impasse

Les pourparlers visant à libéraliser davantage le commerce mondial ont échoule le mois dernier à Cancun, Mexique, après le refus des pays les plus riches de satisfaire aux exigences des pays en développement en ce qui concerne le problème épineux des subventions agricoles.

Le ministre du commerce du

Le ministre du commerce du Canada, Pierre Petügrew, espérait que la cinquième rencontre ministèrielle de l'Organisation mondiale du commerce permette aux 146 pays membres de s'entendre sur le lancement d'une nouvelle et ambitieuse ronde de négociations commerciales mondiales qui couvrirait tout, des biens et services aux règles d'investissement, en passant par les achats gouvernementaux et les politiques en matière de concurrence.

Dans une déclaration rendue publique après que la réunion eut pris fin abruptement, sans consensus, le gouvernement canadien a admis que certaines questions discutées pendant la semaine à Cancun n'étaient tout simplement pas encore mûres pour que l'on parvienne à un terrain d'entente.

Le directeur général associé de l'ACPPU, David Robinson, a assisté à la rencontre de Cancun à titre de délègué agrée. Il a fait part de ses inquiétudes aux représentants canadiens au sujet de l'inclusion des services éducatifs dans les règles commerciales, entre autres l'Accord général sur le commerce des services de l'OMC.

Lors d'un expose sur le commerce et l'éducation organisé pour la délégation canadienne officielle par la Fédération canadienne des enseignantes et enseignants, M. Robinson a fait valoir que les régles commerciales pouvaient nuire à l'enseignement postsecondaire.

« Ce n'est pas tellement parce que l'AGCS force les gouvernements à privatiser ou à commercialiser l'éducation, puisqu'il l'enlerme et intensifie ces pressions, domant ainsi moins de souplesse aux gouvernements », a-til soutenu. « Notre protection la plus sûre est de tenir tous les paliers de l'éduca-



Le mois dernier à Cancun : Malgré une forte présence policière et militaire, les manifestants anti-mondialisation ont démantelé les barricades

tion loin de ces accords. »

Paul Robertson, négociateur en chef du Canada pour les services, a dit que le gouvernement avait clairement déclaré que l'éducation publique ne faisait pas partie des négociations de l'AGCS.

Bien que le gouvernement semble avoir l'intention de protéger tout le système d'éducation des règles de l'AGCS, M. Robinson a toutefois soutenu qu'il n'était pas certain que les hauts fonctionnaires considéraient l'enseignement postsecondaire comme un service « public » et qu'il devait donc être protégé aussi. Il a ajouté que l'AGCS engage les pays membres à libéraliser progressivement tous les services. Même si l'éducation est exclue des négociations actuelles, tôt ou tard des pressions seront exercées pour l'indure.

Un projet de déclaration ministèrielle a circulé le troisième jour de la rencontre. On y exhortait les membres de l'OMC à accélérer les négociations de l'AGCS et à augmenter la liste des services qu'ils étaient prêts à inclure dans l'accord. Les désaccords continuels au sujet des subventions agricoles ont cependant empêcher la diffusion de la déclaration officielle.

Même si les membres de l'OMC nont pu s'entendre sur le projet de déclaration, M. Robinson estime qu'il existe encore de bonnes raisons d'être vigilants face à l'inclusion possible des services éducatifs dans l'AGCS.

« L'impasse en agriculture a vraiment éclipse les négociations sur les services à Cancun », a ajouté M. Robinson. « En coulisse cependant, les pays développés et les groupes d'affaires exerçaient d'intenses pressions en faveur de négociations plus ambitieuses pour l'AGCS advenant une entente en agriculture. Or, il y avait un véritable danger si une percée se faisait en agriculture, car nous risquions d'aboutir à des concessions importantes en matière de services sans qu'elles aient été débattues ou examinées. »

Des syndicats du milieu de l'éducation d'autres pays ont fait écho à ces préoccupations. Lors d'une rencontre organisée par l'ACPPU et l'Internationale de l'éducation à Cancun, des représentants du Canada, des États-Unis, de l'Australie et d'Europe ont partagé leurs points de vue sur les consèquences possibles de l'AGCS et d'autres accords commerciaux pour l'éducation.

Le représentant du National Tertiary Éducation Union d'Australie a dit que son organisme exerçait de fortes pressions sur le gouvernement afin qu'il ne prenne pas de nouveaux engagements pour l'éducation dans le cadre de l'AGCS.

« Si elles sont accueillies, les demandes d'autres pays en faveur d'un libre-échange total pour l'èducation feraient en sorte que les fonds publics destinés aux écoles secondaires publiques et aux univer sités seraient également accessibles aux écoles étrangeres et privées ainsi qu'aux campus lettiaires », a déclaré le secrétaire adjoint national du NTEU, Ted Murphy. « Le financement des universités serait par conséquent réduit, les droits de scolarité seraient plus élevés et les contribuables subventionneraient des fournisseurs commerciaux de services éducatifs situés à l'étranger. »

Joseph Davis, de l'American Federation of Teachers, a affirmé que le gouvernement Bush, aux États-Unis, demandait des engagements importants de la part des autres pays en ce qui concerne l'enseignement supérieur et qu'il était disposé à prendre lui aussi des engagements.

« Lors de nos rencontres avec

« Lors de nos rencontres avec les responsables américains, nous leur avons confiè que nous étions préoccupés par ce que ces engagements pouvaient signifier pour la qualité de l'enseignement supérieur et la capacité des états à réglementer les colléges », a mentionné M. Davis. « Jusqu'à maintenant, on nous a répondit qu'il était inutile de nous inquiêter. On nous a dit que si une politique ou un réglement en matière d'éducation était contesté avec succés aux termes de l'AGCS, le gouvernement n'aurait qu'à offrir une compensation. Je soupçonne que c'est plus compliqué que ça. »

plique que ça. »
David Robinson prètend que les pourparlers de l'AGCS n'ont pas déraillé à Cancun et qu'ils se poursuivent dans le cadre du programme prèdefini de l'OMC.

« Mêine si la rencontre de Cancun a échoué, des négociations sont toujours en cours à Genève dans le but de produïre d'ici 2005 un accord sur les services radicalement étendu », a-t-il déclaré. ■



10 septembre : Les agriculteurs défient le cordon de sécurité dressé par la police.

English on page A9.



for vertical development

ETEOROLOGISTS REFER TO THEM INFORMALLY "fair-weather cumulus" clouds – the puffy white giants that scud across the sky, typically on a summer afternoon. Given the right environmental conditions, they sometimes chum upwards, billowing with energy and lofty potential. These clouds of vertical development, as they are called, are among the most majestic sights of the daytime sky, and no two are exactly alike. Similarly, every academic career is a unique expression of the environment in which it is formed. And institutions fostering an environment conducive to vertical development are apt to witness impressive storms of intellectual output and academic growth.

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ACTUALITÉS

Les professeurs d'Acadia regroupés en une seule unité de négociation

Un tribunal des relations du tra-vail de la Nouvelle-Écosse a fait droit à la demande que l'association des professeurs de l'Uni-versité Acadia avait déposée en vue de regrouper les unités de négociation des professeurs à temps plein et des professeurs à temps

En rendant sa décision le mois dernier après trois jours de séance, le Conseil des relations du travail de la Nouvelle-Écosse a précisé qu'il avait pu établir l'existence « d'une communauté d'intérêts suffisante entre les deux unités de négociation pour justifier leur regroupement »

L'université s'était opposée à la demande en faisant valoir que les employes des deux unites « ne partageaient pas de communauté d'intérets »

Dans sa décision, le Conseil a fait valoir que « les professeurs don-nent des lectures et des cours aux étudiants, évaluent et commentent leur rendement de diverses facons et leur attribuent une note finale. Bien que les professeurs à temps partiel n'assument pas officiellement de responsabilité en matière de recherche, le fait qu'ils dispensent des cours à crédits leur donne plus de choses en commun avec les professeurs à temps plein, compa-rativement aux bibliothécaires et aux chargés de cours faisant partie de l'unité à temps plein ».

D'autre part, « le système de remuneration des professeurs à temps plein (salaire et gamme com-plète des avantages sociaux) est différent de la formule de rêmunération au cours versée aux professeurs à temps partiel. Cependant, les professeurs à temps plein qui absorbent une surcharge de ravail ou qui donnent des cours d'éducation permanente ou de formation à distance sont remunèrès pour ce travail de la même façon que les professeurs à temps partiel x

« Il existe certes en l'occurrence des points communs de nègociation collective.

Le Conseil a souligné également les similitudes des titres universitaires, le fait que certains profes-seurs passent du statut de contractuel à temps plein à celui de charge de cours à temps partiel, leurs communications fréquentes à l'échelle du département ainsi que l'appli-cation des règlements du sénat et des politiques du département à toutes les tâches d'enseignement.

La présidente de l'association des professeurs, Janice Best, a fait savoir que le corps professoral était très heureux de la décision.

« Il est tout à l'ait logique que le personnel négocie tout ensemble. Nous sommes convaincus qu'une seule unité de négociation bénéficiera à tous les membres de l'as-

Le président de l'ACPPU, Victor Catano, a déclaré que la décision aura des incidences sur les autres efforts de syndicalisation et les autres demandes qui seront présentées aux conseils des relations du travail. Elle vient renforcer le principe que l'ACPPU défend depuis le début : « L'unité

fait la force du corps professoral ». Il a ajouté qu'il devenait plus difficile pour l'administration de diviser pour régner face à une seule et même unité.

« L'amélioration des conditions de travail des professeurs contractuels saura profiter à tous La nouvelle structure qui en résultera à l'Université Acadia favorisera la solidarité entre les membres qui se feront mieux entendre à la table des négociations. » ■

English on page A8.

THE CAMARGO FOUNDATION FELLOWSHIP PROGRAM

The Foundation maintains in Cassis, France, a center for the benefit of scholars who wish to pursue studies in the humanities and social sciences related to French and francophone cultures. The Foundation also supports creative projects by visual artists, plutographers, video artists, filmmakers, media artists, composers and writers. The Foundation offers, at no cost, thirteen furnished apartments, a reference library, a darkroom, an artist's studio, and a music composition studio. The residential fellowship is accompanied by a stipend of \$3,500 US, awarded automatically to each recipient of the grain. The normal term of residence is one semester (early September to mid-December or mid-January to May 31st), precise dates being announced each year. Applicants may include university and college faculty, including professors emeriti, who intend to pursue special studies while on leave from their institutions; independent scholars working on specific projects, secondary school teachers benefiting from a leave of absence in order to work on some pedagogical or scholarly project; gradmate students whose academic residence and general examination requirements have been met and for whom a stay in France would be beneficial in completing the dissertation; visual artists, photographers, video artists, filmmakers, media artists, composers and writers with specific projects to complete. Applicants from all countries are welcome. Application deadline is February 1 for the following academic year. Effective 2005, the application deadline will be January 15th. The Foundation maintains in Cassis, France, a center for the benefit of

For additional information and application forms, please log on to the Foundation's Web site: www.camargofoundation.org or write to:

THE CAMARGO FOUNDATION U.S. Sccretariat 125 Park Square Court 400 Sibley Street Saint Paul, MN 55101-1928 USA

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ADMINISTRATIVE POSITIONS

ADMINISTRATIVE POSITIONS

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ANTHROPOLOGY

■ WILFRID LAURIER UNIVERSITY — The Department of Sociology and Anthropology invites applications for a feure-steam ap-pointment in Anthropology at the rank of 2004, subject to budgetay appoint. A PRD is required, preferably with some teaching experience. We are seeking a sociocultural anthropologist who works among Indige-nous Peoples in Canada, with spacelaliza-

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APPLIED HUMAN SCIENCES

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APPLIED MATHEMATICS

APPLIED MATHEMATICS

■ THE UNIVERSITY OF WATERLOO — Applications are invited for a tenure-track laculy sostion in the Department of Applied Mathematics. In the field of Mathematical Mathematics in the field of Mathematical Properties of the Mathematical Properties of Quantum information theory or statistical physics, Candidates should show each of the Mathematical Properties of the Mathematical Properties of the Mathematics and physics. We are including for applicants with enhanglasms for the supervision of graduate students and or teaching at 5th the undergraduate and a very active and large centre for research in Mathematical Physics, the practical the successful applicant may abe become a member of the Institute for Quantum Computing at the Lunewsky of Waterload (Note 1997), and the names and addresses of a least three referees 0.1, Wainmyth, Chairman, versity of Waterloa, Ottario, Canada NA21 3G1. The deadline for receiving applications is January 15, 2004. Applications and Papila Science, as well as the School of Computer Science, we maintent of General Cardida, and Cardida Science, as well as the School of Computer Science, we maintent of General Cardida Science, as well as the School of Computer Science, we maintent of General Cardida Science, as well as the School of Computer Science, we maintent of General Cardida Science, as well as the School of Computer Science, we maintent of General Cardida Science, as well as the School of Computer Science, we wait the first of the Science of Science and Engineering Cardida Science, as well as the School of Computer Science, we maintent of General Cardida Science, as well as the School of

we offer a joint undergraduate program in Mishematical Physics with the Department Department may be obtained from our webpage at www.math.wwsterloo.ca/AM_Department. The University of Water-loo encourages applicate work of Water-loo encourages applicate work of Water-loo encourages application of the Water-loo encourages application of the Water-loop of Water-loo

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ments of Combinationes & Opinimization, Pure Mathematics, Statistics & Actuanal Science and the School of Computer Sci-ence, from the Faculty of Mathematics, which is a major centre for research in the mathematical sciences. Their are also became in the mathematical sciences, there are also certain to meeting and Science in the University and with the near by Perimete Institute of Theo-cetical Physics, Further Information about the Department may be obtained from our webpage at www.math.viyuel.oi.oc.a/AM_ use properties of the properties of the techniques of the properties of loc encourages applications from all quali-ted Individuals, including women, mem-bers of visible minoraties, native peoples, and persons with disabilities. All qualified canadian cruzers and paramentol esistens will be given provity. This appointment is subject to the availability of funds.

ARCHAFOLOGY

WILFIRD LAUBER INVESTIY — The Department of Archaeology and Classician Studies at Whilliad Laurer University Invites applications for up to two tenure-track post-tones, at the rank of Associate Professor, effective July 1, 2004, subject to most subject to the studies of the Company of the C ■ WILFRID LAURIER UNIVERSITY - The

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Theatre

Theological Studies

Translation

Video

Accommodations

THE UNIVERSITY OF BRITISH COLUMBIA Department of Botany Faculty position in Plant Physiology

The Department of Botany invites applications for a tanure-track faculty position at the levet of Assistant Professor in the area of Plant Physiology. Candidates should have a Ph.D. and postdoctoral experience, with a damonstrated record of reasanch excellence in plant physiology. Applicants with expertise in any area of plant physiology, from whole plant physiology to cellular/molecular physiology, are encouraged to apply. Successful candidates will be expected to astablish an intametionally competitive research program and will contribute to undergraduate leaching in the areas of plant physiology, cell physiology, and/or introductory biochemistry within the UBC Biology Program. Deadlins for applications is November 15, 2003. Applicants should arrange to have line letters of reference sant by mail, and send a CV and a statement of research and teaching interasts by mail or E-mail to:

Chair, Physiologist Saarch Committee, Department of Botany, Univarsity of British Columbia, #3529 – 6270 University Boulevard. Vancouvar, BC V8T 1Z4 Canada, Email: position@mail.botany.ubc.ca

UBC hires on the basis of ment and is committed to amployment equity. All qualifiad candidates are encouraged to apply, however Canadians and permanant residents of Canada will be given priority. This position is subject to final budgatary approval.

Simon Fraser University Assistant Professors Department of Physics

The Physics Department at Simon Fraser University invites applications for one or more tenure track Assistant Professorships, to take effect in September 2004, subject to final budgetary approval. We are searching for individuals of outstanding background and exceptional promise who will establish vigorous independent research programs and who will have a strong commitment to undergraduate and graduate teaching.

The Physics Department has a very broad research program in condensed matter physics and materials science, as well as research pro-grams in biological physics, dynamical systems and high energy physics. In this current search, we are particularly interested in theoretical astrophysicists, cosmologists and particle physicists, experi-mentalists and theorists in atomic and molecular physics and experimentalists in soft condensed matter physics or biological physics. However, excellent candidates in any area that complements the department's existing research programs will be given serious consideration. Exceptional candidates may be considered for appoint-ment as a Canada Research Chair. The Physics Department's home page can be accessed via http://www.sfu.cn/physics

All qualified candidates are encouraged to apply; however Canadians and permanent residents will be given priority. Simon Fraser University is committed to employment equity and encourages applications from all qualified women and men, including visible minor-ties, aborginal people and persons with disabilities. Applications should include a curriculum vitae, publication list and a short state-ment of research and teaching interests.

Candidates should arrange for three letters of recommendation to be supplied in confidence. All correspondence should be directed to Prosupplied in confidence, an correspondence should be directed to Pro-fessor David Boal, Chair, Department of Physics, Simon Fraser University, 8888 University Drive, Burnaby BC, Canada V5A 186 by December 1, 2003.

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get a head start on the job hunt ... www.caut.ca From page A6. Here are some examples: (1, 2, 3, 4, 5, 6), (1, 2, 2, 3, 4, 6), (1, 2, 2, 4, 4, 6), (2, 2, 4, 4, 6), (3, 3, 3, 6, 6, 6), (6, 6, 6, 6, 6, 6). Those of you anticipating long waits in airports might wish to investigate the situation with sets of numbers of

Answer to Homework!

DEAN, ONTARIO VETERINARY COLLEGE

The University of Guelph has commenced a search for a Veternarian to serve as the new Dean of the Ontario. Veternary College. As the College's serior academic leader, the Dean plays a key role in maintaining and enhancing Guelph's standing as one of the best veternary colleges in North America. The University of Guelph combines a high-quadity, student-locused, educational environment with a record of scholarly achievement that places it among Canada's most research intensive institutions Achievements at the Omario Veternary College substantially contribute to this standing. The University is commuted to uniovative programs, internationalism and interdisciplinarity, dynamic student-faculty interaction, and an integration of learning and research.

A Search Committee, chained by Acting Provost, Maureen Mancuso, has begun consultations, and anticipates that a full Position Profile will be available by the end of September. Further information on the search can be found at http://www.uoguelph.ca/laculitypobs/positionsshiml. Requests for the Profile, expressions of interests, or suggestions of suitable candidates should be submitted in confidence at any time to the address shown below. The Search Committee will begin consideration of candidates in November 2003, and is seeking a highly qualified individual who can take office no later than July 1, 2004.

Contact Maureen Mancuso, Actting Provost and Vice President (Academic), E-mail: provosi@uoguclph.ca, Phone: 519-824-4120, ext. 53845, Fax: 519-767-1693

The University of Guelph is committed to an The University of Guelph is committed to an employment equity program that includes special measures to achieve diversity among its faculty and staff We therefore particularly encourage applications from qualified abongmal Canadians, persons with dissbilities, members of visible imponnes and women.





ART DRAMATIONE ■ L'UNIVERSITÉ YORK -- Le Cé

■ L'UNIVERSITÉ YORK — Le Obpartement d'études plundisciplinaires du Callège universation Glendon, faculté billingue d'arts libes aux de l'Université hois, d'une sité hois plundisciplinaires d'arts libes aux de l'Université hois, de main d'autorité d'ans le Programme d'ai d'ambique. Le création de le Programme d'ai d'ambique. Le création de ce poste est liée à l'entroisailon budgélaire de l'université hois de l'entroisailon budgélaire de l'université house de l'entroisailon budgélaire de l'université de l'entroisailon de l'étable dans de l'entroisailon de l'étable de l'entroisailon de l'étable dans le le leur dependient de l'étable de l'entroisailon de l'étable de l'entroisailon de l'étable de l'étable

ART HISTORY

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Loten Leiner, Chail, Cepartment of Art History, Concordis University, 1455 de Misson-neuve Bird, W., Mortieel, Quebec, H3G 1MB by January 3G, 2004. You will be con-lacted should any clanications be required as should you be invited for an internew in Minteela, a process to Include a public fec-former of the process of the process of the dates are encouraged to apply; however, Cenadians and perimanent residents will be given pitotity. Concordia University is committed to employment equity.

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BIOLOGICAL SCIENCES

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Aboriginal peoples.

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inte UNIVERSIT OF WINGSOM mixes Opputtnant of Bildogical Sciences com-menting July 1, 2004, For a delailed pedi-ficial decision and our website all www. windsoc.ca/facultypostonos. Queries con-curing this postions should be discrete coming this postions should be discrete coming this postion is hold be discrete to enait. First 513:253.3000, Cet. 2697; East 139, 971.3609, Email: blosselworksis. ca. For information on the University of Windsor on the City of Windsoc, con-formation of the City of Windsoc, Con-trol of Windso

BIOLOGY

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en to Canadian Citzens and permanent substitution LAURIER INNERSITY — The Department of Botlety metes applications for a tenune track position as the level of Assistant Professor, to start July 1. 2004, in either cell billogy or immunology, subject to budgetary approval. The appointer courses of the 200 level and to develop advanced courses (at the 200 level) and to develop advanced courses (at the 300 and 400 level) in his on the area of expertises. Candidates should have a PRO in a relevant discription, provide evidence of excellence in agained courses (at the 300 and 400 levil in its on the area of expertise. Candidates should have a PRO for a relevant 35 and the should have a PRO for a relevant 15 and the should have a nactive research program with strong potential for external funding. Productoral experience is desirable. The Outpattment has experitise in Outpattment in Outpattm

en to Canadian citizens and permanent residents.

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PROTEOMICS AND BIOINFORMATICS TEN FACULTY POSITIONS UNIVERSITY OF BRITISH COLUMBIA, VANCOUVER, BC

The University of British Columbia is faunching a major proteomics and bioinformatics initiative and invites applications for ten new lacully positions in these fields. These full-time tenure-track positions will be filled primarily at the Assistant Professor level but exceptional candidates at a more senior level who are interested in providing leadership for this initiative are also encouraged to apply. These len new faculty will be located in physically controuous space at the centre of the campus offering an exceptional

FIVE PROTEOMICS FACULTY POSITIONS (quote competition # PROT-092003)

All facets of Proleomics, from technology development to innovative applications, will be considered. Successful applicants will have demonstrated outstanding research strength and creativity in fields relevant to Proteomics, have several years productive experience with current technologies, and be prepared to extend the opportunities offered by Proteomics to the broader research community at the University. Academic appointments could be within or between departments in the Faculties of Medicine, Science and/or Pharmaceutical Sciences

FIVE BIOINFORMATICS FACILITY POSITIONS (quote competition # BIO-092003)

All facets of Bioinformatics, from software development to innovative applications in genomics or proleomics, will be considered. Successful applicants will have demonstrated outslanding research strength and creativity in fields relevant to Bioinformatics (lile sciences, compuler science or statistics), have several years productive experience, and be prepared to integrate their expertise with innovative researchers at the University. Academic appointments could be within or between departments in the Faculties of Medicine and/or Science. http://bioinformatics.ubc.ce

UBC has deep research strength across the Life Sciences, Physical Sciences and Computation, including its research hospitals and its formal associations with the British Columbia Cancer Agency, Genome British Columbia, the Genome Sciences Centre and the Institute for Systems Biology in Seattle. Researchers thus enjoy numerous opportunities for stimulating and productive collaborations.



Opportunities exist to attract substantial research tunding from government (e.g. Canadian Institutes for Health Research, Natural Sciences and Engineering Research Council of Canada, Canadian Foundation tor Innovation), foundations (e.g. Michael Smith Foundation, Genome Canada) and industry. UBC hires on the basis of merit and is committed to employment equity. We encourage all qualified persons to apply; however, Canadians and permanent residents of Canada will be given priority. All positions subject to linal budgetary approval. Applicants should send a C.V. and a concise statement of research interests. In addition, three letters of reference should be sent directly by referees to either biprot@ubc.ce or Mr. David Thomson, The University of British Columbia, 237 Westrook Building, 6174 University Boulevard, Vencouver, BC Canada V6T 1Z3. Closing date for applications is November 14, 2003.

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University Avenue West, Waterboo, Ontario N2L 3CS, burecrufte-winc. On N2L 3CS, burecrufte-winc. On N2L 3CS, burecrufte-wince of Odette School of Business invites applications for the position of Associate Dean, of the Control of the Position of Associate Dean, of the Country of the Country

THE UNIVERSITY OF WINDSOR —The Oddte School of Business invites applications for the position of Associate Ocan, Academia Resources commencing July 1, Academia Resources commencing July 1, Academia Resources commencing July 1, Academia Resources and Commenciate Commenci

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CHEMISTRY

BY WILFRID LAURIER UNIVERSITY — Title
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CHRISTIANITY & CULTURE

CHRISTIANITY & CULTURE

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Department of Archaeology and Classical Studies invited and the control of the c

qualified women and men, including persons in a visible minority, persons with disabilities, and abongmal people. In the control of the contr

Ontario Institute Studies in Education

OISE/UT

of the University Toronto

Canada Research Chair (Tier II) Professional Education and Teaching

Applications are invited for a Tier 2 Canada Research Chair in Pro-fessional Education and Teaching. This tenure-stream position is part of the Education Policy cluster in the University of Toronto's Canada Research Chairs program. The appointment will be made in OISE/UT's Department of Curriculum, Teaching and Learning.

The candidate must possess a doctoral degree and an excellent record of scholarly productivity in the field of professional education and teaching exhibited through research, publication and grant activity. The candidate will: have a background and experience in the design, implementation, and evaluation of innovative teacher education and other professional education programs; demonstrate a commitment to and an engagement in the scholarship of teaching in elementary, secondary or higher education settings; and be experienced in various forms of policy-relevant and program-oriented research.

The successful candidate will be expected to: make a strong contribution to initial teacher education and graduate education; support the ongoing development of the graduate Teacher Development Program; provide leadership in the evaluation, effective use and integration of teaching practices in our educational system; engage in professional education and teaching projects with a variety of partners, including other departments and centres at OISE/UT and in other divisions of the University of Toronto, school boards and other

The appointment will be at the rank of Assistant or Associate Professor, and salary will be commensurate with qualifications and experience. The appointment will commence on July 1, 2004

Applications, which must include an up-to-date curriculum vitae. should be submitted by November 15, 2003 to Protessor Jane Gaskell, Dean, Ontario Institute for Studies in Education of the University of Toronto, 252 Bioor Street West, Toronto, Ontario M5S 1V6. (Alternatively, letters of application addressed to Professor Gaskell can be submitted by e-mail to the following address: academic.positions@ oise.utoronto.ca) Three signed confidential letters of reference should be sent directly to Protessor Gaskell by mail or fax (416-926-4775) by the same date

The University of Toronto is strongly committed to diversity within its community and especially welcomes applications from visible mi-nority group members, women, Aboriginal persons, persons with disabilities, members of sexual minority groups, and others who may contribute to the further diversification of ideas. All qualified candidates are encouraged to apply; however, Canadians and permanent residents will be given priority



For more information please wish the OISE/UT web site at http://www.oise.utaranto.ca or the Department's web site at http://www.oise nto ca/deots/ct/

President and Vice-Chancellor

Nipissing University, located in North Bay Ontario, invites nominations and applications for the position of President and Vice-Chancellor. The committed and enthusiastic students, faculty, staff and alumni are eager to work with an exceptional person

Nipissing University, localed in a beautiful natural setting overlooking Lake Nipissing, offers its students intimacy and interdisciplinary undergraduate programs in Liberal Arts, Science, Business Administration and Education (graduate and undergraduate), as well as native education diploma and certificate programs to approximately 3000 full-time students. Nipissing University proudly ranks number one in Canada in student satisfaction and ranks 2nd of 17 universities in Ontario with a graduate employment rate of more than 98%. As a university with predominantly undergraduate programming and roots in liberal arts and teacher education, Nipissing places priority on the highest ideals of instructional excellence. With a fulltime faculty and staff of 250, the annual operating fund revenue is approximately \$31 million. For more information on Nipissing University visit their website www.nipissingu.ca.

The President is the Chief Executive Officer and Vice-Chancellor ot the University and reports to a 26-

member Board of Governors. The President responsible for the leadership and all aspects of the management of the University. The President will work with the faculty, staff, students and alumni in a collegial and collaborative manner to advance the aims of the University effectively and within a consensual governance structure.

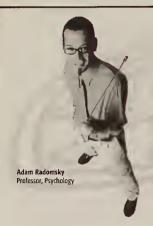
The candidate must have demonstrated the capacity for outstanding leadership with the ability to stimulate and support excellence and integrity in teaching, research, and university service. Exceptional research and university service. Exceptional interpersonal and communication skills with the appropriate academic skills to ensure credibility as President of Nipissing University are essential. Historically, the President has played an integral role not only in the life of the University but also as a visible member of the community.

Nipissing University is an equal opportunity employer.

Application and nominations should be sent to the Landmark Consulting Group, 25 Main Street West, Suite 2225, Hamilton, ON L8P 1H1 or to resumes@landmarkconsulting.org



ANDMARK CONSU TING GROUP INC.



Concordia University's Faculty of Arts and Science

A Brilliant Choice

Since 1997, our Faculty of Arts and Science has hired more than 150 tenure-track professors, marking the biggest rebuilding of our professorial ranks in a generation. We plan to hire another 60 professors over the next two years, including up to 40 for the 2004-05 academic year. We invite you to join our dynamic Faculty.

APPLIED HUMAN SCIENCES

Our Department of Applied Human Sciences invites applications for one tenure-track position in Human Systems Intervention, Applicants must have a PhD in a relevant social science discipline and should have advanced professional training in human relations and group process intervention. Experience as an external or internal consultant and French proficiency wil internal consultant and French proficiency will be considered as assets. The successful candidate will be expected to teach courses at both the undergraduate and graduate levels and will be expected to maintain a research profile leading to external funding and peer reviewed publications.

Dr. Randy Swedburg
Chair, Department of Applied Human Sciences
swed@vax2.concardia.ca

BIOLOGY

Our Department of Biology invites applications for one tenure-track position in Cell and Molecular Biology. Applicants must have a PhD and postdoctoral experience. The successful candidate will be expected to have, or develop, an externally funded research program to study fundamental and/or applied problems in biology, and to teach at the undergraduate level in development below to the control of the program of t developmental biology and/or physiology
The candidate will also be encouraged to
develop specialized graduate courses.

Dr. Luc Varin

Chair, Department of Biology biochalr@alcor.cancardia.ca

Our Department of Chemistry and Biochemistry in any area of Inorganic Chemistry. Applicants must have a PhD and postdoctoral experience. The successful candidate will be expected to

The successive considered with expected to develop an active research program and teach at both the undergraduate and graduate levels. Dr. Marcus Lawrence Chair, Department of Chemistry and Biachemistry lawrence@vax2.concardia.ca

COMMUNICATION STUDIES

Our Department of Communication Studies invites applications for one tenure-track position in video practice and theory. The candidate must be able to teach laboratory courses in video production and post-production, and situate video within the context of communications and video within the context of communications and cultural industries. Applicants must be able to demonstrate a record of high quality, creative work and intellectual participation in the field and must be able to teach key concepts and the history of debates in video. Applicants should also have experience using software packages such as Final Cut Pro and Avid, and must have an appropriate terminal degree (MFA or PhD) in communications or a cognate area. The successful candidate will be expected to supervise students at both the undergraduate and graduate levels.

graduate levels.

Dr. Martin Allor

Acting Chair, Department of Communication

Studies allor@vax2.cancurdia.ca

COMMUNITY AND PUBLIC AFFAIRS

COMMUNITY AND PUBLIC AFFAIRS
Our School of Community and Public Affairs
invites applications for one tenure-track position.
Applicants must have a PhD in a Social Science
discipline, as well as a strong research profile
with emphasis on public policy analysis and the
study of state/society relations. The area of policy
specialization is open. Applicants must also be

fully committed to critical and innovative fully committed to critical and innovative research and be able to teach at the undergraduate level and in the School's graduate program in Community Economic Development, in both English and French (or be prepared to acquire the required language skills at an adequate level of proficiency). Dr. Morguerite Mendell Vice-Principal, School of Cammunity and Public Affairs.

mendell@vax2.concardia.ca

Our Department of Economics intends to fill up our bepartment or Economics whereas with a prositions over the next three years. We are currently inviting applications for up to three of these tenure-track positions. While all fields will be considered, we have a special all fields will be considered, we have a special interest in candidates who specialize in applied economics (including Financial Economics, International Economics, Labour, Industrial Organization, Public Economics), econometrics or micro theory. Applicants should have a completed or nearly-completed PhD, the ability to teach at the undergraduate and graduate levels, and a commitment to research. Appointments at a more senior level may also be conditient.

Dr. William Sims Chair, Department of Economics simswos@vax2.concordia.ca

Our Department of Education invites applications for up to two tenure track positions, one in Early Childhood and Elementary one in Early Childhood and Elementary
Education (ECEE) and one in Educational
Technology (ETEC) For the ECEE position,
applicants must have expertise in early childhood
and elementary education, with a particular focus
in one or more of the following areas: history and
philosophy of early childhood education;
kindergarten, pinmary or elementary classroom
teaching; or curriculum development. A teaching
certificate and previous experience as a
leassroom teacher are assets. For the position in
Educational Technology, applicants must be able
to teach courses in one of the following general
areas: e learning/distance education; multi-media
design and development/theory, or applications
of educational computing (including computer
assisted learning). In addition, applicants should
be able to teach in one or more of the following
areas: research methods: human performance
technology; the learning science; and/or Education (ECEE) and one in Educational technology, the learning sciences; and/or formative evaluation. For both positions, applicants should have a PhD and an excellent command of English, and must be committed to teaching and supervising undergraduate and graduate students, and developing a strong research program. A record of publications, conference presentations and research grants is desirable. Knowledge of French is an asset. technology; the learning sciences; and/or Prof. Ellen Jacabs

Chair, Department of Education jacobs@vax2.cancordia.ca

ENGLISH

Our Department of English invites applications for up to three tenure-track positions, one in the area of British Literature of the late 18th and early spit centuries, with a focus on the literature and culture of the Romantic period, none in the area of Medieval Literature, with a focus on Old English, Middle English, and medieval studies or criticism, and one in Creative Writing, with a focus on prose fiction and/or playwriting. Applicants for the first two positions must have a completed or nearly-completed PhD, prior teaching expenence is highly desirable, as

are scholarly publications. The successful candidates will teach at the graduate and undergraduate levels, will supervise graduate theses and are expected to maintain a productive commitment to scholarship. Applicants should include transcripts and a writing sample along with their applications. For the Creative Writing position, applicants should be accomplished writers with a significant body of published and/or produced work. Candidates should have an Main Lifetature or an MA in Creative. an MA in Literature or an MFA in Creative Writing and the ability to teach writing workshops at the graduate and undergradu theses. Successful teaching experience in Creative Writing workshops at the university level is an asset.

Prof. Terence Byrnes Chair, Department of English byrnes@alcar.concordia.co

Le Département d'Etides françaises sollicite des candidatures à trois postes éventuels menant à la permanence. Les qualifications recherchées sont, selon le poste, un diplôme de troisième cycle obtenu ou en voie d'obtention, une expérience ouend du en voie à doiendoir, une experience diversifiée de l'enseignement, des publications ou du potentiel de recherche, une aptitude au travail d'équipe et une connaissance du milieu. Les candidates retenues pour le poste en Les candidates retenue-s pour le poste en enseignment du français auront un doctorat en linguistique ou en didactique des langues et auront démontré leur intérêt pour l'enseignement assisté par ordinateur et le multimédia ou la nouvelle grammaire. Les candidates retenue-se pour le poste en litérature française auront un doctorat en litérature française au XIX eo où a XIX es idec et s'intéresseront à la théorie littéraire et aux serious serious serious serious de la continue de la c s microsseron à la income interaire et aux enjeux contemporains. Les candidat e-s retenu-e-s pour le poste en litteratures de langue française auront un doctorat en littérature avec un intérêt marqué pour les théories et les

matthe many pour les directives et les pratiques httéraires et médiatiques. Madame Lucie Lequin Directrice du département d'Études françaises lequin@vax2.cancardia.ca

GEOGRAPHY

GEOGRAPHY
Our Department of Geography invites
applications for one tenure track position in an
applied aspect of urban sustainable transport.
Applicants should have a PhD; professional
planning experience will be an asset. The
successful candidate will be expected to teach a
applied about the professional planning of the professional planning experience will be expected to teach a
sourced about the professional professional planning of the professional planning or pr successful candidate will be expected to teach a gool-evel, laboratory-oriented course in Urban Transport, along with one senior course in the same area, as well courses at the introductory and graduate levels. Dr. John Zacharias Chair, Department of Geography zachar@vax2.concordia.ca

HISTORY

Our Department of History invites applications for up to two tenure-track positions, one in the History of Colonial North America (tyth and 18th centuries) and one in the History of Latin America and the Hispanic World. For the position in Colonial North American history, the successful candidate will be expected to teach courses in both Caradian and American history; the ability to offer courses dealing with European-Aboriginal contact would be an asset, For the position in Latin American history, applicants should have research interests that touch upon some aspect of the history of Latin America and/or the Spanish empire. The successful candidate will participate in teaching

our introductory Latin American history course out infloations and American misory course. In this last regard, appropriate training or experience would be an asset. For both positions, applicants must have a PhD, teaching experience and publications appropriate to an entry-level

position. Dr. Ronald Rudin Chair, Department of History rudin@vax2.concardia.co

JOURNALISM

JOURNALISM
Our Department of Journalism invites applications for one tenure-track position in Computer-Assisted Journalism (including computer assisted reporting, on hine publishing and desk-top publishing). Duties will include teaching in a least two of these areas at both the graduate and undergraduate levels, and supervising two computer labs. The ideal candidate will have a PhD and at least five years of professional experience as a normalist. candidate will have a FID and at least live year of professional experience as a journalist. University teaching experience and a strong research or professional portfolio are desirable. Dr. Enn Raudsepp. Chair, Department of Journalism roudhen@wax2.concordia.ca

MATHEMATICS AND STATISTICS

MATHEMATICS ANO STATISTICS

Our Department of Mathematics and Statistics invites applications for up to two tenure-track positions, one in Statistics and one in Actuarial Mathematics. Applicants should have a PhD and a strong record of research and teaching at both the undergraduate and graduate levels. For the position in Statistics, candidates in any area of Statistics are enouraged to apply; however, preference will be given to those with position control experience and good research in the areas of Computational Statistics, Multivariated Analysis, Survival Analysis, Time Series Analysis, Survival Analysis, Time Series Analysis, Sorvival Analysis, Time Series Analysis, Tort the position in Actuarial Mathematics, candidates with research interests in Actuarial or Financial with research interests in Actuarial or Financial Mathematics are encouraged to apply. Mathematics are encouraged to apply.

Dr. Hershy Kisilevsky

Chair, Department of Mathematics and

chair@mathstat.cancardia.ca

PHILOSOPHY
Our Department of Philosophy invites applications for one tenure track position in Analytic Philosophy. Applicants should have a PhD, an active research program and prior teaching experience. The successful candidate levels and will be expected to supervise graduate levels and will be expected to supervise graduate levels and will be expected to supervise graduate theses. Applicants should include a writing sample along with their applications.

Dr. Andrew Wayne
Chali, Department of Philosophy awayne@alco.cancardia.ca

POLITICAL SCIENCE

Our Department of Political Science invites applications for up to three tenure-track positions, one in the area of the History of positions, one in the area of the History of Political Philosophy and Theory, with an emphasis on Modern Political Thought and the European Enlightenment, one in American Politics and Government and one in Comparative and/or International Politics, with a specialization in the area of economic, social and political development. For this last position, additional areas of expertise might include a theoretical and comparative understanding of globalization and development, North South Relations and Development Assistance. Knowledge of Africa would be an asset.

Applicants for each of these positions should have a PhD and an active research program. The successful candidates will teach at both the undergraduate and graduate levels.

Dr. Reeta Tremblay
Chair, Department af Political Science reetact@vax2.concordia.ca

PSYCHOLOGY/BEHAVIOURAL NEUROSCIENCE

NEUROSCIENCE
Our Department of Psychology invites
applications for one tenure track position in
Behavioural Neuroscience to be associated with
our Center for Studies in Behavioural
Neurobiology. Applicants should have a PhD.
Special consideration will be given to candidates
with an interest in one or more of the following
areas: appetitive motivation, behavioural systems
during and the processing of the p drug dependence, learning and memory, behavioural neuroendocrinology and molecular or computational neuroscience, but exceptional candidates in all areas are encouraged to apply. Dr. Barbara Woodside Chair, Search Committee search_chair@csbn.concordia.ca

PSYCHOLOGY/CLINICAL

PSYCHOLOGY/CLINICAL
OUR Department of Psychology invites
applications for up to two tenure-track positions,
one in Clinical Psychology and one in Child
Clinical Psychology. The position in Clinical
Psychology. The position in Clinical
Psychology is open to researchers addressing a
broad range of issues in the field, with special broad range of issues in the field, with special consideration given to candidates with research and clinical interests in adult psychopathology, including major psychological disorders and personality disorders, or health psychology, for the position in Child Clinical Psychology, special consideration will be given to candidates with research and clinical interests in developmental psychopathology, health or the family. Applicants for these positions must have a PhD from. psychopathology, health or the family. Applicant for these positions must have a PhD from an APA or CPA-accredited clinical program, or the equivalent. Applicants should have a dedication to scholarship, a demonstrated ability to build and maintain a high-quality research program and an ability to contribute to the training of students in our CPA- and APA accredited doctoral program in clinical psychology. Applicants must include a statement of clinical Applicants must include a statement of interests along with their applications. Dr. Virginia Penhune Ca-Chair, Search Cammittee vpenhune@vax2.cancardia.ca

RELIGION

Our Department of Religion invites applications for up to two tenure-track positions, one in the field of East Asian Religions and one in the History of Christiantiy. Applicants should have a PhD, prot teaching experience and a strong commitment to research. For the position in East Asian Religions, the ideal candidate will have a specialization in one or more of the major traditions of China, Japan and Korea, with the appropriate language skills. The candidate will be expected to teach undergraduate and graduate courses in Buddhism as well as the religious, ritual and philosophical aspects of East Asian traditions. RELIGION

The ability to teach in the areas of comparative religion, and women and religion, is an asset For the position in the History of Christianity, the ideal candidate will have particular expertise in the social and/or cultural history of Christianity, the ability to teach graduate students in the area of women and Christianity and familiarity with the comparative study

of religions.

Dr. Norma Joseph

Chair, Department of Religion
noja@vax2.concardia.ca

SOCIOLOGY AND ANTHROPOLOGY

OUT Department of Sociology and Anthropology Our Department of Sociology and Anthropology invites applications for up to three tenure-track positions in Sociology, one in the area of economic globalization, labour, work and institutions, one in advanced quantitative methodologies (either as a field of research or as applied to a substantive area), and one in the sociologie of state sate this experience. as applied to a substantive area), and one in the sociology of nature and the environment. Applicants must have a PhD at the time of appointment; a working knowledge of French is a definite asset. We are particularly interested in scholars with a strong interest in theory and whose research and traching experience reflects skills in fieldwork. This is a joint department: anthropologists may also apply. Or. Christine Jourdan

Dr. Christine Jaurdan Chair, Department of Socialogy and Anthropology jourdan@vax2.cancordia.ca

TEACHING OF ENGLISH AS A SECONO

LANGUAGE
Our Department of Education invites
applications for one tenure track position in
Teaching English as a Second Language (TESL).
The position is in Applied Linguistics,
specifically in the area of language
testing/evaluation and research methodologies.
Applicants should have experience in teaching
and research related to TESL teacher training,
corns linguistics or currenting development. and research related to TESL teacher training, corpus linguistics or curriculum development. Applicants should have a PhD, an excellent command of English and a knowledge of French and must be commutted to the teaching and supervision of undergraduate and graduate students and the development of a strong research program. A record of publications, conference presentations and research grants is destrable.

Prof. Ellen Jacobs

Chair, Department of Education

Chair, Department of Education jacobs@vax2.cancardia.ca

THEOLOGICAL STUDIES

THEOLOGICAL STUDIES
Our Department of Theological Studies invites applications for one tenue-track position in Biblical Studies, with a specialization in Old Testament. Applicants must hold or be the near the completion of a PhD. Successful teaching experience and a record of scholarly publications are highly destrable. The successful candidate will teach at both the undergraduate and

graduate levels,
Dr. Pamela Bright
Chair, Department of Theological Studies
brightp@alcar.concordia.ca

Adrian Tsang Professor, Biology

Subject to budgetary approval, we anticipate filling these positions, normally at the rank of Assistant Professor, for July 1, 2004. Please forward all applications to the appropriate Department contact. Review of applications will begin on November 1, 2003 and continue until the positions are filled. Applications should consist of a letter of intent, a curriculum vitae, a list of publications, a statement of teaching and research interests and three letters of reference.

All qualified candidates are encouraged to apply; however, Canadians and permanent residents will be given priority. Concordia University is committed to employment equity.

Please direct all general inquiries about the Faculty to Dr. Martin Singer, Dean of the Faculty of Arts and Science. Telephone: (514) 848-2424, ext. 2081. e-mail: msinger@vax2.concordia.ca;

Concordia University, 1455 de Maisonneuve Blvd. W., Montreal, Qc H3G 1M8. Internel: http://artsandscience.concordia.ca

Canada Research Chairs

Concordia University has allocated up to 12 Canada Research Chairs to its Faculty of Arts and Science. We are currently seeking to fill up to six of these positions. In order to successfully compete for a Canada Research Chairs award, candidates are expected to have an outstanding and innovative research program and the ability to attract excellent graduate students. Those candidates nominated by the Faculty will have their applications submitted for approval to the CRC Secretariat. Junior appointments will normally be made at the Associate Professor level,

JUNIDR (TIER II) CANADA RESEARCH CHAIR IN ECONOMICS

IN ECDIDMICS

Our Department of Economics invites applications for one jurior Canada Research Chair in applied economics. The accessive lead and the shadow economics. The successive lead and that should be an outstanding young academic who demonstrates the promise of a strong research profile in particular, the position is targeted at researchers who are acknowledged by their prees as having the potential to be leaders in their field. We expect that such an appointment would be offered to either a new PI/D from a recognized university or to either a new PI/D from a recognized university or to a jumor faculty member who has already developed a solid research profile and who has had some success in publishing in leading academic journals in which is more than the publishing in leading academic journals in which is a publishing in leading academic journals in which is a medium and the profile and who has had some success. solid research profile and who has had some succes in publishing in leading scademic journals in the discipline. In the former case, it is expected that there is substantial evidence of research ability that would come largely from letters of recommendators and working papers.

Dr. William Sims
Choir, Department of Economics similaries, and control of the commendators of the commenda

JUNIOR (TIER II) CANAOA RESEARCH CHAIR IN EARLY CHILOHOOD DEVELOPMENT AND EDUCATION

IN EARLY CHILOHOOD DEVELOPMENT AND EDUCATION
OUR DEPARTMENT of Education invites applications for one lunior Canada Research Char in Early Childhood Development and Education. The successful candidate will be expected to coordinate and participate in research that addresses young children's development in family, community and school settings. We are serking an individual with strong leadership skills who can collaborate to create inked between the service of the current faculty members. Ongoing research are as in our Department includie the role of the family, cognitive, linguistic and social development the influence of the media scade directions of the family cognitive, linguistic and social development the influence of the media scade me success, and health and well-being and their implications for social policy. Applicants must have a PhD in a related field, a strong research profile and prior teaching experience at the unwersity level. We are seeking scholars who actively participate in national and international networks and who have the potential to be leaders in their field. Openness to working in a French speaking miller is an asset.

Pot Ellen Jacobs

**Cheir, Department of Education (acads Schuzz, Jaconarlina, acads Schuzz, Jac

Chair, Department of Education jacobs@vax2.cancordia.ca

JUNIOR (TIER II) CANADA RESEARCH CHAIR IN EOUCATION AND TECHNOLOGY

IN EQUCATION AND TECHNOLOGY

Our Department of Education invites application of one Junior Canada Research Chair in Education and Technology to coordinate and participate in multidistiplinary projects entered on the role of technology to support learning and performance. The applicant's research projects in the Department and the Centre for the Study of Learning and Performance. Projects include initiatives in educational and workplace settings and those involving the use of technology to enhance instruction and support complex learning of literacy, first and second languages, math, and science in diverse educational settings at all levels, including distance education. Applicants must have a PhD in a related field, a strong research profile and prior teaching experience at the university level. We are seeking scholars who actively participate in

national and international networks and who have the potential to be leaders in their field. Openness to working in a French speaking milieu is an asset. Prof. Ellen Jacobs Choir, Deportment of Education jocobs@wax.concadia.ca

JUNIDR (TIER II) CANADA RESEARCH CHAIR IN GENOMICS

IN GENOMICS

Our Department of Biology invites applications for one Junior Ganada Research Chair in Genomics. The successful candidate will be an accomplished researcher in functional genomics working on model organisms, plants or fungs. The candidate will be expected to develop an externally funded research program, and will teach at the undergraduate and/or graduate levels. The candidate will join a team of about a dozen faculty members with complementary research interests in genomics and biotechnology, and will have access to the resources of the Centre for Structural and Functional Genomics. This position will be based an our new Loyola Science

Complex.
Dr. Luc Varin
Chair, Department of Biology
biochoir@alcar.concordia.ca

JUNIOR (TIER II) CANADA RESEARCH CHAIR IN POLITICAL SCIENCE

IN POLITICAL SCIENCE
Our Department of Political Science invites applications for one Junior Canada Research Chair in the field of Comparative Public Policy. The successful candidate will be expected to pursue research into the variations in national policy patterns across North America, Europe and the wader OECD area, with a view to understanding how and why nations differ in their approaches to specific policy areas and what they might learn from each other's policy experiences. The successful candidate's research intreestingly intersect with research themes such as the emergence of transnational actors, globalization and public policy, regionalisation, international regulatory regimes, local governance structures and intergovernmental negotations in policy making.

Dr. Recta Termblay

Chair Department of Political Science rectors

JUNIOR (TIER II) CANADA RESEARCH CHAIR

JUNIOR (TIER II) CANADA RESEARCH CHAIR IN PSYCHOLOGY (HUMAN OEVLEOPMENT) OUT Department of Psychology invites applications for one Junior Canada Research Chair in Human Development. Applications will be considered in any area of human development across the life course, from infranç to aging. Particular areas of interest include: social development, social cognition, developmental psychopathology, and the health and development of high-risk populations. Applicants must have a strong ongoing research program and an excellent record of research productivity. The successful candidate will be based at our Cettire for Research in Human Development, a government supported Centre of Excellence with outstanding factluty, research facilities and research training opportunities at the doctoral and post-doctoral levels.

Dr. Lisa Serbin
Director, Centre far Research in Human
Development
Iserbin@vax2.cancordia.co

These positions will be filled either for the academic year beginning 2004 or 2005, depending on the prior commitments of the applicants and upon the successful completion of the Canada Research Chairs nomination and approval process. Applications must include a curriculum vitae, a statement of teaching and research objectives, and three letters of reference. Please forward all applications to the appropriate Department contact. Review of applications will begin on November 1, 2003 and continue until the positions have been filled.

For more information about the above departments, we invite you to visit their web sites, which can be accessed through the main Faculty of Arts and Science web site at http://artsandscience.concordia.ca.

For Canada Research Chair appointments, applications are welcome from Canadian citizens and citizens of other countries. Concordia University is committed to employment equity.



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CLASSICS

THE UNIVERSITY OF BRITISH COLUMBIA
—The Despiration of Classical, Near Eastern and Religious Studies at the University
of Bittash Columbia invites applications for
a tenure-track position in Classics and
Classical Studies at the level of Instructor
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hires on the basis of ment and is com-mitted to employment equity. We encour-age all qualified persons to apply; how-ever, Canadians and permanent residents of Canada will be given priority. Applica-tions must include citizenship and/or im-

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sure full consideration, the application should be received by November 1, 2003. The University of Toronto is strongly committed to diversity with its commentation of the strong visiting of the strong visiting to the strong visiting the strong visiting the strong visiting monetally group members, women, aboriginal persons, persons with disabilities, members of sexual minority to the further diversification of ideas. All judilitied candidates are encouraged to apply: however, Canadians and permanent residents will be given priority. Any an extension of the properties of the properti

CLINICAL PSYCHOLOGY

■ DALHOUSIE UNIVERSITY — The Dement of Psychology at Dalhousie Un ■ DALHOUSE UNIVERSITY — The Department of Psychology at Dalhouse University invites applications for a tenure-track appointment at the Assistant Professor level in Adult Psychopathology throady detined in our CPA and APA accredited Clinical Psychology Program. Candidates equipple for registration as a psychologist in Avos Sodins. The successful applicant in Nova Sodins. The successful applicant will have shown a dedication to scholarship, a demonstrated ability to build and malatian in Apiquality research program, and an ability to contribute to the training a students in our clinical psychology produced to the control of the c strengths. Current strengths in the department include clinical psychology fincluding health, forensic, and neuropsychology, developmental psychology, cognitive neuroscience, and behavioural neuroscience. Current faculty members in the clinical in various areas of psychopathology, including depression, pain, anxiety, autism, usbalance abuse, PTSO, imposite control disorders, ADHD, conduct disorders, alled formation about the respective control disorders, and the control of the cont

COMMUNICATION STUDIES

WILFRID LAURIER UNIVERSITY — The Department of Communication Studies invested applications for two positions, all least twice applications for two positions, all least twice applications for two positions, all least twice applications for two positions, all least trans to Assistant Professor beginning July 1, 2004. Beth positions are subject to bud getary approval. Duties will include undergraduate teaching, research and contributions and assistant applicants should have demonstrajored a strong research commitment in one of the following areas in communications and categorical transportations and interestitusis or communications; and categorical transportations and interestitusis communications, and interestitusis of the communications, and categorical transportations and interestitusis of communications, which combines quantitative and an ossel. Applicants must have a completed 9th of interesting the committee of the communication and the combines of the communication and th ■ WILFRID LAURIER UNIVERSITY - The

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CONCORDIA UniverSITY — The Facuity ol Arts & Science has one tenure-track position available in video practice and theory. Please see our full-page display ad in this issue or visit us on the Web at https://artsandselence.concordia.ca/internet/jobs.cfm.

COMMUNITY & PURLIC AFFAIRS

■ CONCORDIA UNIVERSITY — The Faculty of Arts & Science has one tenure-track position available in its School of Community and Public Affairs. Please see our full-page display ad in this issue or visit us on the Web at http://artsandscience.concordia.ca/intermet/jobs.cfm.

COMPUTER SCIENCE

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OHEEN'S SCHOOL BUSINESS

QUEEN'S UNIVERSITY Kingston, Ontario, Canada

Tenure Track Positions Assistant, Associate or Full Professor levels

QUEEN'S SCHOOL OF BUSINESS is inviting applications for tenure track positions in Accounting, Finance, Quantitative Methods/Management Science, Operations Management, Managerial Economics/MOT, Marketing, Human Resources/Industrial Relations and Strategy and Business Policy/Innovation/New Ventures (Assistant, Associate or Full Professor levels)

OUALIFICATIONS

Candidates must have a PhD or be near completion. Applicants must ex-hibit high potential for innovative scholarly research and for outstand-ing teaching contributions in support of the School's various programs.

COMPENSATION:

Salary will be commensurate with quali-fications and experience. Appointees have access to substantial internal funds both for research and course development through Queen's School of Business Research Program and the Dean's Development Fund.

Queen's School of Business has an out-standing reputation in its academic programs. Our M.Se in Management and unique dual major PhD programs attact highly qualified research-oriented grad-uate students. For an unprecedented uate students. For an unprecedented four consecutive years Queen's MBA for Science & Technology was ranked Canada's number one MBA program by Canadian Business Magazine. Our flagship program, the Commerce program, has the highest undergraduate entrance standards of all Canadian universities. Queen's innovative Executive MBA was the first in Canada to use videoconferenien. Queen's has received videoconferenien. videoconferencing. Queen's has received unconditional accreditation for all programs by the International Association for Management Education (AACSB).

Queen's has eonsistently ranked among the nation's top universities and in addition to its outstanding teaching prodition to its outstanding teaching pro-grams, houses a wide array of research centers and policy institutions, which have made major contributions to both public and private sectors. The learn-ing environment at Queen's is support-ed by outstanding library and computing facilities

THE CITY

Kingston, Ontario is a unique Canadian city featuring a distinctive blend of history, recreation, industry and learning. Greater Kingston was recent-ly voted one of the hest communities in which to live in Canada, by the Re-port on Business, Chatelaine and the Imperial Oil Review

This is an international search, open to candidates of all nationalities. However, in accordance with Canadian Immigration requirements, priority will be given to Canadian citizens and per-manent residents. Queen's University is committed to employment equity and welcomes applications from all qualiwelcomes applications from all quan-fied women and men, including visible minorities, aboriginal people, persons with disabilities, gay men and lesbians. The appointments are subject to final budgetary approval.

The effective date of the appointment will be July 1st, 2004, but is flexible. Applicants should submit a cover letter, current CV, three letters of recommendation and a sample publication, thesis proposal or completed thesis, electronically to: deansoffice@business.queensu.ea.

Brent Gallupe, Associate Dean Queen's School of Business, Queen's University Goodes Hall – Rm. 346 Kingston, Ontario K7L 3N6

www.business.queensu.ca

PROFESSEUR, PROFESSEURE **EN RELATIONS INDUSTRIELLES GESTION DES RESSOURCES HUMAINES**

Le Département des relations industrielles est à la recherche d'une professeure ou d'un professeur pouvant dispenser des enseignements aux 1°, 2° et 3° cycles, faire de la recherche, publier des ouvrages scientifiques et diriger des thèses de maîtrise et de doctorat en gestion des ressources humaines.

Le ou la titulaire doit egalement participer aux autres activites académiques et administratives du département

> QUALIFICATIONS REQUISES

Les candidates et candidats doivent détenir un doctorat en relations industrielles, en administration ou dans une discipline connexe. Les candidatures de personnes déjà engagees dans des études doctorales seiont considérées.

Le dossier de la personne candidate devra témoigner de son intérêt pour l'enseignement et de sa capacité à réaliser des recherches universitaires en gestion des ressources humàines.

- > DATE D'ENTRÉE EN FONCTION : À partii du 15 janviei 2004.
- > TRAITEMENT: Selon la convention collective.

Faire parvenir votre curriculum vitæ au plus tard le 15 octobre 2003 à

Fernande Lamonde, directrice Département des relations industrielles Pavillon J. A. De Sève Université Laval Québec (Québec) Canada G1K 7P4

En vertu de son Programme d'accès à l'égelite, l'Université Leval entend consecrer la moitié de ses postes vacants à l'engagement de femmes,

En accord évec les exigences du ministère de l'Immigration du Canade, cette offre est destinée en priorité eux citoyennes et croyens canediens et aux résidentes et résidents permanents du Caneda.

www.ulaval.ca



DRAMA

■ YORK UNIVERSITY — The Oepartmen of Multidisciplinery Studies at Clendon College, the bufingual Uberal Arts Taculty of York University, Invites applications for a superior of the College of the University Invites applications for a superior of the College of the University Candidates must be billingual (English-French), with a demonstration of the College of the

has a fully equipped, 300 seat proson stage theatre, as well as a 60 seat theatre, and is at the centre of an theatre community. Further information our drama program, set within an E department, may be found on our we our drama program, set within an English department, may be found on our website: http://www.arts.umcglica/programs/englesh.
http://www.arts.umcglica/programs/englesh.
regilish.html. The teaching load is 12 credits per academic year. Evidence of scholarprograms and a knowledge of Frenchare seets. Complete applications includgrams complete applications includgrams complete applications includgrams complete applications includand a curricultum date, three letters of reommendation. and a brief writing sample a bould armive no later than November 1. Apsolution and a brief writing sample and a complete and a scholar and scholar and programs and a complete and

Canada H3A 216.

B THE UNIVERSITY OF SASKATCHEWAN indies applications for a six month term position in the Opportment of Orana. The action is a position in the Opportment of Orana. The teach first and second year acting courses as well as upper level movement curses. An MFA, or its equivalent in professional theather experience, is required. The appearance of the opportunity of the opportun

DROIT

■ L'UNIVERSITÉ McGILL — La faculté de droit de l'Université McGill sollicite des can-■ L'UNIVERSITE MCGILL. — La faculté de d'ord de l'Unersiel McCill solicite des can-didatures pour des posies permanents à durée indeterminée ou determinée, des posies à durée determinée, et ces posies de professeuresieur, pour tous les gades. dans tous les domaines, et comportes coutes les persectives théoriques et méthodologiques. Pour plus de renseigne-tutée, work Jan viraglé Carledity les ottones. pour les postes débutant le 1 juillet 2004; le 1 juillet 2004 pour les postes débutant le 1 janvier 2005. Sup, noter que la Fac-ulté n'accepte pas des candidatures posés par vole de courreit. Sup, nous envoyer vos documents par courreir régulier ou par

FARTH & OCEAN SCIENCES

EARTH & OCEAN SCIENCES

■ THE UNIVERSITY OF BRITISH COLUMBIA

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ECONOMICS

McGILL UNIVERSITY — The Oppartment of Economics invites applications to fif 5 tenure-track positions over the next very again, We are primarily interested in the following fields. Dien Economy Macroeconomics, Social Statistics/Labour, Public commiss, Joseph Statistics/Labour, Public object Microeconomics. The ranks all whinch here appointments would be made to gone. Entry level, Assistant Professor applicants must have completed a doctorate (or very level, Assistant Professor applicants).

teaching. Applicants at the Associate or Full Professor level are expected to have exfull Professor level are expected to have exand teaching. Please send letters of appli-and teaching. Please send letters of appli-cation, indicating the positionsly for which application is timel made, curriculum vitias and professor professor applications of a ference and fore confidential letters of appli-ment of Economics, McGill University, 855. Shirtbrooke St. West, Montreal, Quebec, H3A, 217. The choosing date for senter appli-date for early feed, Associate Professor ap-plications is November 15, 2003. All qualit-ited candidates are encouraged to apply, towever, in accordance with Canadian tra-permanent regions with Canadian tra-

wan. The successful candidate will have a PAD in hand or near completion in Section 2018. The PAD is hand or near completion in Section 2018 and an interest in social justice with special application in two or more of the following areas; economic development, transitional seconomics, institutional social economics, institutional social economics. The candidate should be prepared to teach courses in introductory economics, methods, economic development, and/or labor economics. Candidate with the seconomics of development, and/or labor economics. Candidates with the seconomic development, and/or labor economics, methods, economic development, and/or labor economics. Candidates with the seconomic development, and/or labor economics and seconomics of the seconomics of a candidate seconomic seconomics of the secono

is directed in the first instance to Canadian cutzens and permanent residents, St. Thomas Morr College is committed to diversity with in its faculty. Women, Aboriginal people, people with disabilities, visible minorities, and members of other designated groups are encouraged to self-deathly on their abertance of the contract of the 306-966-8904 (fax), or kordan@usask ca.

THE UNIVERSITY OF VICTORIA — The On



The Faculty of Business:

of Business:
The Faculty consists of two departments, the Department of Accounting and Finance and the Department of Management, Marketing and Human Resources. The Faculty of Business, which has approximately 60 full-time faculty members, offers a Bachelor of Business Administration (BBA) degree and a Bachelor of Accounting (BACC) degree, each with a co-op option, as well as a Masters of Accountancy (MACC). An MBA program has been introduced in 2003 and the Faculty has recently obtained AACSB accreditation.

Faculty of Business Positions Available

The Faculty of Business, Brock University invites applications for tenure track positions starting July 1, 2004 in the following areas:

- Accounting (All Areas will be considered Financial Accounting, Managenal Accounting, Tax, Accounting Information Systems, Audit)
- Entrepreneurship
- Finance International Business
- Management Information Systems (Database Management, E-business/commerce) Marketing (All areas will be considered but applications are particularly encouraged in marketing communications, consumer behaviour, services marketing and marketing research.)
- Strategy

Brock University

Brock University

Brock University is located in the heart of the Niagara region of Ontario, Canada an area known for its beauty and diversity. With one of the most temperate climates in Canada the Niagara region is famous for its fruit growing and wine making and it a popular tourist destination. The region is alon angior industrial/commercial corridor providing gateway access to international markets. Located just 15 minutes by car from Niagara Falls, Brock University is an attractive well-designed campus situated on the top of the Niagara Escarpment bordering on extensive Carolinan lorests.

CREDITES

Description:

Full-time, tenure-track, rank open at Assistant, Associate or Full Professor level, dependent upon qualifications.

Salary:Competitive and commensurate with qualifications.

Qualifications:

Qualifications include a PhD (completed or near Qualifications include a PIDI (completed or near completion) or equivalent and a commitment to excellence in teaching and research. All qualified candidates are encouraged to apply, however, Canadians and permanent residents will be given priority. Brock University is committed to a positive action policy aimed at reducing gender imbalance. Qualified women candidates are especially encouraged to apply.

Application Procedure:

Applications will be accepted until the positions are filled and should be submitted, with curriculum vitae and the names and addresses of three referees, to:

Dr. Martin Kusy, Dean (TA313) Faculty of Business Brock University St. Catharines, ON Canada L25 3A1 E-mail mkusy@spartan.ac.brocku.ca

More Information on these positions can be found at the Web site listed below.

Atkinson Faculty of Liberal and Professional Studies Full-time tenure-track and contractually limited term positions

York University is Canada's third largest university with two campuses serving more than 40,000 students the Intiviestry is located in the heait of Toronto, one of the most cosmopolitan offices in North America. With 21 Research Centies, live extensive libraries, and students from more than 100 countries, violates or the control of th

In atkinson Faculty of tiberal and Professional
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a dynamic, unique blend of liberal studies and
professional programs. Alkinson has eight academic
schools, including the School of Administrative
Studies, School of Analytic Studies and
thormation Technology, School of Arts and
testings, School of Health Policy, and Management,
School of Nursing, Department of Psychology, School of
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Accounting Administrative Studies Anti-Racist Research and Practice/Diaspora Studies

> Riblical Studies Critical Disability Studies E-Business Economics

Health Finance Health Management Human Resources Management Management Information Systems Mathematics

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Alkinson Faculty invites applications for full-time tenure-track positions and contractually limited term positions. Opportunities in one or both of the categories are available in the areas listed below. Detailed position

Social Sciences, and School of Social Work Our laculty are internationally renowned educators and researches with expertise in a variety of disciplines and interdisciplinary fields. Afturson ollers! lesoble scheddling and teaching loimats, with rouses on campus in the day and evening, as well as courses delivered by Internat and conespondence. When you gon Affanson, you will become a member of a vibiant, growing faculty that is formulfied to teaching excellence and outstanding research.

Media Studies and Cultural Expression

Native Studies Nursing Philosophy Psychology Science and Technology Studies Social Sciences - Interdisciplinary

Social Work Sociological Theory/Gender and Families **World Religions**

York University is an Altimative Action Employer. The Altimative Action Program can be found on York's Web site at www.yorku.ca/acadjobs or a copy can be obtained by calling the altimative action office at 416.736.5713. The designated groups are: women, racial/visible minorities, persons with disabilities and Aboriginal peoples Persons in these groups must self-identify in order to participate in the Altimative Action Program The Altimon faculty welcomes applications from persons in these groups. All qualified candidates are encouraged to apply, however, Canadian Citizens and permanent residents will be given priority.

Atkinson Faculty of Liberal and Professional Studies
York University, 4700 Keele Street, Toronto, Ontario, Canada, M3J 1P3



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tions and genders, and others who may contribute to the lurther diversitication of the thinkershy. In accordance with Canadian immigration requirements, this advertisement is directed in the linst instance to dents. All qualified candidates, and especially women, are encouraged to apply, however, Canadians and perimental residents will be given priority. Please send applications, including curriculum vites and thin names of these referees, to Chair, Saarch versign of Wichola, D.B. art 1700, STN CSC, Victota, BC, VBW 272 Canada. Applicants are requested for airrage for all reast likeletters of interence to be sent directly by the street of the control of the properties of the control of the contro

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have a proven record of outstanding re-search and excellence in teaching. Applica-tion deadline. Shovember 28. 2003, Appli-cation, including c.v., reference letters and amples of research pagers should be sent to Chair, Recultiment Committee, Depait-tion of Committee, Depait-ted to employment equity. We encourage all qualified persons to apply, however, Ca-nadians and permanent residents of Cana-da will be generated.

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WILFRID LAURIER UNIVERSITY — The Department of Economics, Applications are invited to a fermier and Appointment at the rank of Assistant Professor commencing July 1, 2004, Candidates will hold, or will have nearly completed, a PhD in economics.

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Concords University — The Faculty of Arts & Science is looking to fill two funions. ■ CONCORDIA UNIVERSITY — The Faculty of Arts & Science is looking to fill two junior Canada Research Chairs, one in Early Childhood Development and Education and one in Education and Technology, Please see ou full-page display ad in this testue or visit us on the Web all http://aitsandscience.

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THE UNIVERSITY OF WINDSOR — The applications to December 15, 2003.

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EDUCATION

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Tenure-Track Position Openings in Department of Mechanical and Manufacturing Engineering

The Department of Mechanical and Manufacturing Engineering at the University of Calgary invites well-qualified national and international applicants for the following tenure-track positions commencing January 1, 2004, or mutually agreed date.

One Assistant/Associate Professor in the general fields of applied mechanics with expertise in areas such as continuum mechanics. computational mechanics or micromechanics, and biomechanics with expertise in areas such as microbiomechanics, soft tissue mechanics or cardiovascular biomechanics

One Assistant Professor in the general field of environmental engineering with expertise in areas such as air pollution, environmental transport phenomena, atmospheric dynamics or dispersion modelling

Dne Assistant Professor in engineering design, preferably with industry experience in implementation of the product realization processes.

All the applicants must have a PhD in Mechanical or Manufacturing Engineering or a related field. The successful candidates will be expected to establish a strong research program in their fields, to supervise graduate students and to attract external funding to support research activities. The selected candidates must also have the capability to teach a range of undergraduate and graduate courses in Mechanical and Manufacturing Engineering as well as general engineering courses. The candidates will be expected to establish collaborative research programs

The Department currently has 31 full-time faculty; offers BSc, MSc, MEng, and PhD degrees in both Mechanical and Manufacturing Engineering; and has over 450 undergraduate students and over 100 graduate students. The Department is committed to excellence in research and education. Innovative research programs are well established in Advanced Manufacturing and Design; Applied Mechanics; Biomechanics; Energy, Environment and Thermo-Fluids; Materials; and MEMS/Mechatronics, Automation, Robotics and Controls. Detailed information is available on our Web site at: www.eng.ucalgary.ca/mechanical.

The University of Calgary is a public institution with a full-time student population of about 25,000. The City of Calgary has a population of over 900,000 and is the Canadian capital of the energy industry. Calgary, home to the 1988 Winter Dlympic Games, is one of the fastest growing high-tech industry based cities in Canada. It is situated within an hour's drive of Banff National Park, one of the most beautiful areas of the Rocky Mountains.

A complete C.V. with three names of referees should be sent to: Dr. P. Gu, Professor and Head, Department of Mechanical and Manufacturing Engineering, at the address below

The review of applications will start as of Dctober 31, 2003 and we will continue accepting applications until the positions are filled.

Religious Studies & Philosophy

The Department of Religious Studies and the Department of Philosophy, Faculty of Humanitles, University of Calgary, invite applications for a full-time, tenure-track, interdisciplinary position at the rank of Assistant Professor effective July 1, 2004. The area of specialization for this position is Ethics. A PhD or equivalent and a strong background in ethical theory in the analytical tradition, and comparative religious ethics in the context of the academic study of world religions, are required.

The departments of Religious Studies and Philosophy have full MA and PhD programs. Teaching duties will include undergraduate and graduate instruction as well as graduate supervision in both departments.

Deadline for receipt of applications is Monday, November 17, 2DD3.

Complete dossiers, including a curriculum vitae, at least three letters of reference, post-graduate transcripts, a recent sample of writing, and evidence of teaching effectiveness may be sent to: Dr. Pierre-Yves Mocquais, Dean, Faculty of Humanities, at the address below. Further information about the Department of Religious Studies and the Department of Philosophy is available on the Internet at www.rels.ucalgary.ca and www.phil.ucalgary.ca, Specific inquiries about this position may be directed to:

Eliezer Segal, Head Department of Religious Studies (403) 220-5886 elsegai@ucalgary.ca Ali Kazmi, Head Department of Philosophy (403) 220-5535 akazmi@ucalgary.ca

University of Calgary, 2500 University Dr. N.W., Calgary, AB Canada T2N 1N4

or

All qualified candidates are encouraged to apply; however, Canadians and permanent retidents will be given priority To see all University of Calgary academic positions, please visit www.ucalgary.ca/hr/career

www.ucalgary.ca

the Web at http://artsandscience.concordis. ca/Internet/jobs.cfm.

CONCORDIA UNIVERSITY — The Faculty of Arts & Science is looking to fill two junior Canada Research Chairs, one in Early Childhood Development and Education, and one in Education and Technology, Please see our full-page display and in this Issue ov visit us on the Web at http://aitsandscience.

ENCINEERING

CARLETON UNIVERSITY - The Depart al CARLETON UNIVERSITY — The Uppart ment of Mechanical & Alexospace Engineers in the Carlot of Carlo

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These appointments are subject to evisi-ability of funds.

THE UNIVERSITY OF WATERLOO — The Department of Mechanical Engineening in-vites applications for a fenure trace post-ority of the properties of the second of the properties of the properties of the Associate Professor. The successful appli-cant will be espected to take part in IMEMS activates, and to develop a strong and in-terest to the Center, in particular in Smart Materials and/or MEMS. The successful candidate will also be expected to teach decluses in the copy undergraduate pro-gram, and to make a major contribution to the gestular program in Mechaniques En-

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Assistant Professor, Psychology

The Brain Research Centre, University of British Columbia and Vancouver Coastal Health

Human Cognitive Neuroscience: The Brain Research Centre and the Department of Psychology invite applications for a tenure-track Tula Young Scientist position (Assistant Professor of Psychology). Preference for this prestigious hiring will be given to applicants with an established record of research in human cognitive neuroscience, including, but not limited to, perception, attention, emotion, development, or plasticity. Expertise in neuroimaging techniques and/or special populations will be of particular interest.

The University of British Columbia hites on the basis of merit and is committed to employment equity. We encourage all qualified persons to apply; however, Canadians and permanent residents of Canada will be given priority.

Applicants should submit a curriculum vitae, the names of three referees, and a statement of current research interests and future research plans to

Dr. Max Cynader Oirector Brain Research Centre, UBC/VCH 2211 Wesbrook Mall Vancouver BC, Canada V67 2B5 Fax: 604-822-0361 Email: info@brain.ubc.ca wowen brain tibe ca

Deadline for applications is December 1, 2003

Dr. Richard Tees Professor & Head Psychology, UBC/VCH 2136 West Mall Vancouver, BC, Canada V6T 124 Fax: 604-822-6733 Email: rtees@cortex.psych.ubc.ca www.psych.ubc.ca

Brain Research Centre



Vancouver Health

DEAN, FACULTY OF ART

The Ontario College of Art & Design, one of Canada's leading institutions for advanced educa-tion in art and design, is seeking an outstanding leader with a de monstrated record of accomplis ment as an artist and scholar to join us as Dean, Faculty of Art.

Located in downtown Toronto in

the heart of the city's creative and cultural continuntty, the Ontario College of Art & Design (OCAD) is the most comprehensive post-secondary institution devoted to secondary institution devoted to art and design education in Canada. Offering a rich environment fo-cused on preparing students for professional practice, our studio program is unmatched due to the high calibre of our faculty who are, not only deflicated instructors, but are among Canada's leading prac-ficing artists and designers.

OCAD is undergoing a period of rapid transformation. In 2003, for the first time in its 127 year history the College will offer undergradu graduate programs in the near fu-ture. Its unicameral governance

fied to include an Academic Council, which will provide an effective forum for faculty and academic administrators to ad-dress curricular and educational issues at a policy level. Further, construction of a new \$42 million construction of a new \$42 million campus expansion is well under-way, to be completed in 2004, there-by increasing OCAD's campus size by 40%. To quote MacLean's Guide to Canadian Universities, "... at OCAD, excitement is in the arr!".

The Faculty of Art consests of 75 faculty delivering programs in Drawing & Puntting, Printinaking, Phonography, Integrated Media, Sculpture/Installation, and Criticism & Curatorial Practice. Responsible to the Vice-President, Academic and working closely with Assistant Deans and Program Chairs, the Dean will provide leadership to the Faculty of Art in the insplementation of new degree programs, curriculum, and related academic matters to forward the educational mandate of The Faculty of Art consists of 75 ward the educational mandate of the institution, as well as represent the College externally in the cre-ative and academic communities.

In addition to an M.E.A. or the In addition to an M.E.A. or the equivalent in achievement, the successful candidate should have demonstrated expertise in a con-temporary studio discipline from at least one of the Faculty's pro-grams and familiarity with new technological approaches in art and media. The Faculty of Art requires an experienced academic administrator, educator, and scholar/researcher with a distin-guished record of exhibition, pubscholar/researcher with a distinguished record of exhibition, publication, teaching and service in the field of visual arts. Qualifications for this position also include five years of full-fine teaching in a university or art and design college, as well of demonstrated leadership in curricular development, knowledge of innovative pedagogy in air tail dering endeation and experiential studio learning, and a knowledge and respect for diverse aesthetic, cultural and relogical points of view. Candidates should possess the achievements and credentials appropriate to the rank of Associate or Full Professor. Appointments are for a five-year renewable term commencing fully or August 2004.

Qualified applicants are invited to submit a curriculum vitae and the names of three references in con-fidence to the address listed below. The Committee would also welconte nominations. The review of applications will begin on November 24, 2003, and continue until the position is filled.

Human Resources Department Ontario College of Art & Design 100 McCaul Street Toronto, Ontario M5T 1W1 Fax (416) 977-3034 E-mail lir@ocad.on.ca

For further details regarding this position, visit our website at www.ocad.ca/hr. As an employment equity employer, we encourage applications from women, First Nations People, visible mi-norities, and people with disabili-ties. All qualified persons are encouraged to apply; however, Canadians and permanent residents of Canada will be given priority.

Ontario College of Art & Design

B THE UNIVERSITY OF WATERLOO — The Department of Mechanical Engineering invites applications for a tenue-track laculty position at the Assistant, Associate, or full Polessor rank in the area of miscipening at the Assistant and Associated and Assistant and Associated and Associated Asso

and in the teaching of mechanical design would be an asset. Applicants must hold a PhD in Mechanical Engineering and have a subject of the photosist of the pho

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THE UNIVERSITY OF WATERLOO — The Department of Mechanical Engineering invites applications for a prestigious Research Chali in Sheet Metol and Tube

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■ UNIVERSITY OF BRITISH COLUMBIA—
The Department of English invites applications for a tenue-track Assistant Professor in Restoration and 18th Century Studies
in Restoration and 18th Century Studies
and stung evidence of active research, and stome experience teaching at the postsecondary level. The department has a triuming gaiduate piogram in the held and cross-Faculty activates. Given the tradition of excellence in 18th Century Studies at third professor in 18th Century Studies at USC, we are seeking an outstanding candidate who will participate in these activates. One of the control of the c

routies, also agnal people, and persons with disabilities. Send letter of application with curriculum videa and copies of transcripts, a writing sample, and three letters of reference to Dr. J. Douglas Manalle, Pollesson and Chair Department of English, The Ortalio, Canada NGA 3817, Applications must be cerewed by I November 2003.

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Assistant Professor, Biochemistry and Molecular Biology

The Brain Research Centre, University of British Columbia and Vancouver Coastal Health

and Vancouver Coastal Health
The Oepartment of Biochemistry & Molecular Biology and the Brain Research Centre invite applications for a full-time tenue-track assistant professorship from persons with outstanding training and
promise in any area of research encompassing biochemical or molecular biological approaches to
problems in contemporary neuroscience. Areas of expertise could include membrane biochemistry
and molecular biology, gene expression and regulation, signal transduction, structural biology or proteomics as applied to the visual system, neural development, neuronal plasticity, synaptic mechanisms, stroke, neuroprotection, mood disorders or neurodegenerative diseases. The specific area of
research is less important than the demonstrated and potential accomplishments of the candidate.
Applicants must hold a PhD degree and have at least two years of successful post-doctoral training.

The Department of Biochemistry & Molecular Biology and the Brain Research Centre offer superb environments for research and interaction. The successful candidate will be supported for five years by an endowed junior chair funded by the Tula Foundation. He/she will be eligible for tenure and a regular faculty position. The start up allowance and research space will be very attractive. Salary and benefits will be commensurate with experience. The expected starting date for this appointment will be July 1, 2004 or as negotiated.

The University of British Columbia hires on the basis of merit and is committed to employment equity. We encourage all qualified persons to apply; however, Canadians and permanent residents of ty We encourage an que... Canada will be given priority.

Applicants should submit a curriculum vitae, the names of three referees, and a statement of current research interests and future research plans to:

Dr. Max Cynader Brain Research Centre, UBC/VCH 2211 Wesbrook Malf Vancouver BC, Canada VAT 2BS Fax: 604-822-0361 Email: info@brain.ubc.ca www.brain.ubc.ca

Deadline for applications is December 1, 2003

Dr. George A. Mackie Professor & Head Biochemistry & Molecular Biology 2146 Health Sciences Mall Vancouver, BC, Canada V6T 174

Fax: 604-B22-5227 Email: sabrinac@interchange.ubc.ca www.biochem.ubc.ca







Tenure Track and Visiting Positions

Established in 2002, Cheung Kong Graduate Established in 2002, Cheung Kong Graduate School of Business is the first private business school in China offering MBA, EMBA/EDP and PhD programs. The School is lounded by Li Ka-Shing Foundation. Its mission is to develop world-class business leaders for the great China region and to create knowledge that advances management theories and practices. Its objective is to become a world-class business school in 10 years. Almost all of its current faculty members have research and teaching experiences in North America and/or Europe.

Cheung Kong Graduate School of Business Beijing, China, invites applications for tenure track and visiting positions in the following

- Human Resource Management/Organization
- Behavior
 Strategy
- Management Information Systems
- Marketing
 Operations Management
 with business statistics background preferred
- Finance Managerial Economics



Description

Description Tenure-track or visiting, rank open at Assistant, Associate or Full Professor level, dependent upon qualifications.

etitive and commensurate with

Qualifications

Qualifications include a PhD or equivalent and a commitment to excellence in research and teaching. All qualified candidates are encouraged to apply. However, for a senior appointment, application must have a demonstrated exceptional research and/or teaching record (particularly for MBA and EMBA toggraps). EMBA piograms).

Application Procedure
Applicants should submit their curriculum
vtae, any evidence supporting their teaching
and research records, and ensure that three
letters of recommendation are sent to:

Academic Associate Dean Cheung Kong Graduate School of Business Orlental Plaza, Tower E3 1 East Chang An Avenue Beijing 10073B PR. China

Email: Recruit@ckgsb.com

Cheung Kong Graduate School of Business

www.ckgsb.com

and activities. (Visit our website at www. smu.ea). Applications must include curricu-tum vitae. Establing dossies, which gasmple, from for three references. Sant Many's Upwa-tion for three references. Sant Many's Upwa-sity is communited to the principles of em-ployment estuity. In accordance with Cana-dian immigration tow, the adverteament is disnimigration tow, the adverteament is ener Residents in the first Incidence. Please submit apphaciations with puddard curricu-lum vitae let. Dr. Elissa Asp., Chair, Depart-ment of English, Salint Many's University,

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CONCORDIA UNIVERSITY, Faculty of Arts

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This appointment is subject to the availability of funds.

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Frequiment at 877:655-6608 (toll free) or recruid/Sumdocra.

THE UNIVERSITY OF WINDSOR mytes applications for two temperatures positions in the Department of English, mit he ereas of Shakespears and Remassance Studies and American Literature, all the rank of Assistant Professor or Lecture, committed and American Literature, all the rank of Assistant Professor or Lecture, committed descriptions, visit our website at: www.windsoc.org/asculpropactions. Confacts Of. Katherine M. Quindey, Head, Department of English Language, Literature, and Creative Writing, University of Windsor, Windsor, Order 1988 344, Phone: 1319-253.

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■ CONCORDIA UNIVERSITY — The Faculty of Arts & Science has one tenure-track position available in Applied Linguistics. Please see our full-page display ad in this issue or visit us on the Web et http://ertsandscience.concordia.cy/internet/jobs.cfm.

ENGLISH LANGUAGE, LITERATURE & CREATIVE WRITING

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THE UNIVERSITY OF WINOSOR Invites
applications for the position of Hond, one
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by Recrutment at 87-655-6608 (toll free)
or recruit Gwundoor.

ENVIRONMENTAL SCIENCE

BRANDON UNIVERSITY invites applicatrons for a tenurerrack facility position in
the Emvironmental Science Program to
serie also as Coordinator, effective July 1,
2004 or upon availability of successful apgram offers a four-year Bachelor of Science
(6.5.c) degree in Environmental Science
with specialization in one of three streams
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ÉTUDES INTERNATIONALES

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THE UNIVERSITY OF WESTERN OWNARIO
— The Oppartment of English, The University of Western Ontario (http://www.unc.av/
englishv), Invites applications for I lines positione, to begin 1 July 2004, in 6ffm Studies
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earlier in their careers: the completed PhO or equivalent, and a strong record in teaching the completed of the service of the



Assistant Professer, Economics Program (2 Tenure-Track Positions)

The University of Northern British Columbia invites applications for one or more tenure-track positions at applications for one or more tenure-track positions at the rank of Assistant Professor within the Economics Program in the College of Arts, Social & Health Sciences, These positions will be subject to budgetary approval and the anticipated start date is July 1, 2004. For one position a specialization in Natural Resources and/or Environmental Economics is required; for the second position a specialization in Quantitative Methods and/or Applied Economics

Applicants should ideally possess a Ph.D. and

demonstrate evidence of effective leaching and research ability. Applicants should clearly state their areas of teaching competence in their letter of application. The Economics Program offers an undergraduate degree and jointly offers a Master's degree in International Studies, For more information on the Economics Program please visit the Economics website at http://www.unbc.ca/economics. UNRC is a small research intensive university which offers opportunities for Faculty to pursue their research interests regionally, nationally and

Please forward your curriculum vitae and the names and addresses of three references (including telephone, fax, and e-mail information) quoting competition #FAEC27-03(B) to: Dr. Deborah Poff, Vice-President Academic & Provost, University of Northern British Columbia, 3333 University Way, Prince George, B.C., V2N 429 Fax; (250) 960-7300. Please direct inquiries to: Dr. Paul Bowles, Chair of Economics, at: Etephone: (250) 960-6648. Fax: (250) 960-5545. E-mail: paul@unbc.ca. Applications received on or before December 19, 2003 will receive full consideration; however applications will be accepted until the position is filled.

For more information, visit our Web site: www.unbc.ca

filled candidates are encouraged to apply, however, Canadians and permanent residents will be given priority. The University of im British Columbia is committed to employment equity and encourages applications from women, aboriginal peoples, persons with ties and member is whole firmnorities.

UNIVERSITY OF NORTHERN BRITISH COLUMBIA

WWW.UNBC.ca

Faculty Positions Available

The University of Regina is a university on the move, striving for excellence in its innovative academic, research, and community service pursuits. The University is innovative academic, research, and community service pursuits. The University is building on its strengths and looking to the future in areas as diverse as culture and beritage, energy and environment, informatics, health, and social justice. It enjoys constructive relationships with three federated colleges, with all levels of government, and with business, research, and community partners. With over 12,000 students, 1,200 faculty and staff, and an operating budget of \$103 million, the University of Regina is committed to being a great place to study and work. All qualified candidates are encouraged to apply, however, Canadian citizens and permanent residents will be given priority. The University of Regina is committed to employment equity and is a partner in the Aboriginal Employment Development Program. Deadlines and qualifications vary - please see websites.

TENURE-TRACK POSITIONS to commence July 1, 2004 at the ranks of Associate or Assistant Professors. For more details please visit websites

FACULTY OF ARTS

FACOLITY OF ACTS
In the Economics Department, International Languages Department (Spanish), Political Science
Department and Psychology Department - www.uregina.ca/hr/recruitment.html

FACULTY OF EDUCATION

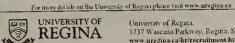
FACULTY OF EDUCATION In the areas of Early Childhood Education, Physical Education, Social Studies Education and Music Education—http://education.uregina.ca/employment

FACULTY OF SCIENCE
Department of Mathematics and Statistics - www.math.uregina.ca

FACULTY OF SOCIAL WORK
Two Assistant Professor positions - www.uregina.ca/hr/recruitment.html

TERM POSITION to communee July 1, 2004 at the rank of Assistant Professor.

FACULTY OF ARTS
Department of International Languages (Spanish) - www.uregina.ca/hr/recruitment.html



University of Regina. 3737 Wascana Parkway, Regina, SK S4S 0A2 www.uregina.ca/hr/recruitment.html

Ontario Institute Studies in **Education**

OISE/UT

of the University Toronto



For more information please visit the OISE/UT web site at http://w orse.uforonto.ca or the Oepartment's web site at http://www.oise. utoronto.ca/depts/ctl/.

Canada Research Chair (Tier I) Educational Leadership

Applications are invited for a Tier 1 Canada Research Chair in Educational Leadership. This tenured position is part of the Education Policy cluster in the University of Toronto's Canada Research Chairs program. The appointment will be made in OISE/UT's Department of Theory and Policy Studies in Education.

The appointment will present exceptional opportunities for the successful candidate to undertake, lead, and participate in new initiatives which focus on understanding how contextual factors shape leadership, and the policies and practices which might be brought to bear on improving leadership. The successful candidate will apply cross-disciplinary approaches and employ broad and multiple concentions of leadership.

Applicants must have a doctoral degree and an extensive and outstanding record of scholarship and impact on the field that is internationally recognized

The scholar who occupies this position will be expected to pursue an active program of research, including interactions with the field, that emphasizes the improvement of educational leadership in Canada and internationally. The holder of this Canada Research Chair will develop and teach graduate and teacher education courses and supervise graduate students.

The appointment will be made at the rank of Professor, and salary will be commensurate with qualifications and experience. The appointment will commence on July 1, 2004.

Applications which must include an un-to-date curriculum vitae should be submitted by November 15, 2003 to Professor Jane Gaskell, Oean, Ontario Institute for Studies in Education of the University of Toronto, 252 Bloor Street West, Toronto, Ontario M5S 1V6. (Alternatively, letters of application addressed to Professor Gaskell can be submitted by e-mail to the following address: academic.positions@ oise.utoronto.ca). Three signed confidential letters of reference should be sent directly to Professor Gaskell by mail or fax (416-926-4775) by

The University of Toronto is strongly committed to diversity within its community and especially welcomes applications from visible mi-nority group members, women, Aboriginal persons, persons with disabilities, members of sexual minority groups, and others who may contribute to the further diversification of ideas. All qualified candidates are encouraged to apply; however, Canadians and permanent residents will be given priority.

2002, Télécopieur : 519,971.3648 Cou-riet virsas-82bundsocae. Pour totte Indio-mation supplémentaille concernant cette offre d'emplaio et la politique d'embauche de TUniversité de Windsor, veuillez con-tacter Mme Janice Drakich, Directince, Fac-ulty Recrutiment, en composant le 1-877-665-6608 ou en envoyant un message à recrutife université de la constant de la con-grounde université de la constant de la con-posant de la con-posant de la con-tacte de la con-posant de la con-tacte de la con-tacte de la con-posant de la con-tacte de la con-tacte de la con-posant de la con-pos

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THE UNIVERSITY OF WINDSOR Invites applications for a tenure-track position in Fiench Language and Literature in the out-of-french Linguistics or Ethnologiustics. Of French Linguistics or Ethnologiustics, or French Linguistics or Ethnologiustics, alectology at the Lank of Assistant Prolessor commencing July 1, 2004, Fe la detailed position description visit out website at www.windsoc.or/fect/Uppositions. Contect Dr. Veronica Fraser, Chair, French Studes, University of Windsor, Windsor, Ortland NaB 3PA, Plance S10, 253,3000, Ext. 2062, a. For Information on the University of Windsor in the City of Windsor, contact U. Janice Dialsch, Directol, Faculty Recording and Control of the City of Windsor, Contact U. Janice Dialsch, Directol, Faculty Recording and Control of Control of

GEOGRAPHY

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GERMAN & SPANISH

THE UNIVERSITY OF WINDSOR Invites an Int. UNIVERSITY OF WINDSOR INVESTIGATION

populations for a tenure-track faculty posiuon in Spanish and German with expertice
antiment of Linguinges, Literatures, and
Julius at the rank of Assistant Profession
commencing July 1, 2DD4. For a detailed
possition description visit our website air
windwisch and/ancultypositions. Contact
In Detama Lage, Head, Languages, Literatics, and Cultures, University of Windson. Dr. Diemar Lage, Headi, Languages, Littins-tures, and Cuttures, University of Windsor, Windsor, Ontario, N98 3P4; Tet 519-253-3000, Ext. 2673; Fax 519-971.3648, e-mails tage-@uwindsor, ca. For information on the University-of Windsor or the City of Windsor contact Dr. Janice Diakich, Oliector, Facul Vy Recruttment at 877-665-6608 (told fice

GERMANIC & SLAVIC STUDIES

GERMANIC & SLAVIC STUDIES

BITHE UNIVERSITY OF WATERLOO — Applications are being accepted for a tenunt rack appointment at the Assistant Porfessor level, beginning Saprember 1, 2004. In keeping with the stringing to the University of Waterloo, the department is seek in the separation of the Same and Control of the Same and graduate studies in critical studies and applied linguates. The successful applicant must be a native or near-antiversity of the same and control of the same and graduate studies in critical studies and applied linguistics. The successful applicant must be a native or near-antiversity of the same and th

HEALTH & SOCIETY

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see the parallel advertisement at www.
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search would continue with surable candidates are found. McGill University's committed to equity in employment. The lanthe search would continue with surable candidates are found. McGill Univ

HEALTH INCODMATICS

HEALTH INFORMATICS

ITHE UNIVERSITY OF WATERLOO — The School of Optometry is accepting applications for a 5-year definite term Research to the following the several definite term Research possibility of conversion to a probationary paporithment contingent upon funding. The successful candidate will be expected to build a multidisciplinary team of recommendation of the searchest from Engineering, Computer Sevence, Mathematics and Biology to carry out that in Informatics and Biology to carry out which the searchest from Engineering, Computer Sevence, Mathematics and Biology to carry out which the search cannot be searchest from Engineering, Computer Sevence, Mathematics and biology to carry out which the search of the sear

HEALTH SCIENCES

■ THE DINUTESTITY OF WESTERN ONTARIO

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— Applications and normations are invited
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HEALTH STUDIES & GERONTOLOGY

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qualities 860/iginal Canadians, persons with disabilities, members of visible minorities and women.

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PROFESSEUR, PROFESSEURE **EN RELATIONS INDUSTRIELLES** SANTÉ ET SÉCURITÉ DU TRAVAIL

Le Département des relations industrielles est à la recherche d'une professeure ou d'un professeur pouvant dispenser des enseignements aux 1°, 2' et 3' cycles, laire de la recherche, publier des ouvrages scientifiques et diriger des thèses de maîtrise et de doctorat en santé et en sécurité du travail.

Le ou la titulaire doit également participer aux autres activités académiques et administratives du département

> QUALIFICATIONS REQUISES

Les candidates et candidats doivent détenir un doctorat en relations industrielles, en santé et sécurité, en ergonomie ou dans une discipline connexe. Une double spécialisation en santé et sécurité et en ergonomie est un atout. Les candidatures de personnes déjà engagées dans des études doctorales

Le dossier de la personne candidate devra témoigner de son intérêt pour l'enseignement et de sa capacité à réaliser des recherches universitaires en santé et en sécurité du trava

- > DATE D'ENTRÉE EN FONCTION : À partir du 15 janvier 2004.
- > TRAITEMENT: Selon la convention collective.

Faire parvenir votre curriculum vitæ au plus tard le 15 octobre 2003 a

Fernande Lamonde, directrice Département des relations industrielles Pavillon J. A. De Sève Université Laval Québec (Québec) Canada G1K 7P4

ccord avec les exigences du ministère di igiation du Canada, cette offre est destinée er le aux citoyennes et ciroyens canadiens et aux intes et résidents permanents du Canada.

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INTERNATIONAL STUDIES

■ CONCORDIA UNIVERSITY — The Feculty of Arts & Science has one tenure-track position available in Computer-Assisted Journelism. Please see our full-page display ad in this issue or visit us on the Web at http://ertsandscience.concordie.

KINESIOLOGY

KINESIOLOGY

WITE FID LAUPIER UNIVERSITY — The Department of Kinesotalpy and Physical Education invites applications for a tenuise track appointment at the Assistant Professor level beginning July 1, 2004, subject to budgetary approach applicants must be able to teach one of biomischancs/entrack appointment of the Assistant professor level beginning July 1, 2004, subject to budgetary approach applications must be able to teach one of biomischancs/entracked tracking to the state of the Assistant Professor levels and the state of the Assistant Professor levels and the program would be helpful. Hilling decisions will be made on the bases of risecarch encellence, and component of the program would be helpful. Hilling decisions will be made on the bases of risecarch encellence, applicants should have a PhDL evidence of commitment to and superior ability in teaching, and an active program of tessachs with stong potential for excitation of the season of the sea

study of human movement, and is the only undergraduate program. In Egenomics in Canada. The mission of the department is to discover and explain mechanisms and controlled in the controlled in the prevention of life. The controlled in the controll

subject to the availability of funds.

THE UNIVERSITY OF WATERLOO — Appli-

McGILL UNIVERSITY — The Faculty of Law Invites applications for letrure, terrure-tuck, timed term and visiting positions of a ranks, in all curricular areas, embracing at animal position of a ranks, in all curricular areas, embracing to the control of the contr

Canada Research Chair (Tier I)

John Molson School of Business

The John Molson School of Business invites applications for a Senior (Tier I) Canada Research Chair in any area of business, including, Accountancy, Operations Management. Management Information Systems, Finance, Entrepreneurship, Organizational Behaviour, Human Resources Management, Strategy, International Business, and Marketing, Applications are also encouraged from individuals with industry-specific expertise, particularly in Investment Management, Aviation Management, or Not-for-Profit Management. In order to compete for a Canada Research Chair award, the successful candidate is expected to have an outstanding and innovative research program and the ability to attract excellent graduate students. Applicants must have a PhD in an appropriate field, a superior record of publications, a proven track record of successful leadership in programs of research and broad-based international exposure. This person

a stature well above that expected of a full Professor.

Applications must include a CV, a reasoned letter in which you discuss your qualifications or this Chair including your three most significant scholarly achievements, a full and detailed seven-year research plan, and the names, addresses and current contact information for three references.

Your application should be sent to:

Dean Jerry Tomberlin Chair, Appointment and Review Committee John Molson School of Business Concordia University 1455 de Matsonneuve Boulevard West, GM 403-21 Montreal OC

Applications will be reviewed as they arrive and the search will continue until the position is filled. The candidate nominated by the Business School will have his or her application submitted for approval to the CRC Secratariat. This position will be filled upon the successful completion of the CRC nomination and approval process. Further details about the CRC Program, as well as chair selection criteria, can be found on the CRC web site at

For more information about The John Molson School of Business, visit us on our web site at http://www.johnmolson.concordia.ca.

Concordia University is committed to employment equity.



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It is the majesty of the mountains. It is the dramatic, award-winning architecture. It is the genuine spirit of research and scholarship you can see in the faces of the people who learn, live and work here. Everything about The University of Northern British Columbia exudes fresh thinking and originality. Here is the chance to lead a singular institution that

VP, ACADEMIC & PROVOST

As the senior academic officer of the University, you will oversee all academic programs from Bachelor to PhD, all academic services and student services. You will have the opportunity to build upon UNBC's first decade of extraordinary success as a studentcentred, research-intensive, comprehensive university for the North,

An established scholar with a record of excellence in research, teaching, administration and leadership, you have the energy, vision and credibility to inspire a unique community and institution. All responses to The Caldwell Parmers are confidential. Please indicate your interest in Project 7546 through the Opportunities section of www.caldwell.ca. by email to vancouver@caldwell.ca. or in writing to 1095 West Pender Street. Suite 850. Vancouver, British Columbia, V6E 2M6.

THE CALDWELL PARTNERS

VANCOUVER - CALGARY - TORONTO - MONTRÉAL - HALIFAX

■ THE UNIVERSITY OF LETHBRIDGE — The Department of Modern Languages requires an Assistant Professor tenue teach, beginning 1 July 2004, subject to budgetary approval, A Start date of January 1, 2004 may be possible. A PhO In Languistics is required, as is experience teaching languistics at the post-secondary level. The successitul applicant will teach interduction and intermedi-

The University is an equal opportunity employer and offers a non-smoking environment. For more information about that University please visit our wab site at www. unitence, in accordance with Canadian Invested to Canadian Invested to Canadian Interest and permanent exiditent of Canadian Interest and permanent exiditent of Canadian Environment and Interest of Canadian Canadian Interest produces provide by Laught, eaching evaluations and publications reprints of the produce of Canadian Canadian Interest, and names of at least these referees to be mailed directly to Dr. Im Pop. Chail, Oppariment of Modern Languages, the University of Lethings. 442 Library 10 Lething

LOCISTICS

THE UNIVERSITY OF MANITOGA — Applications are invited for two (2) tenue-track positions in Logistics/Supply-Chain Mansportino in Logistics/Supply-Chain Mansportino in Logistics/Supply-Chain Mansportinos and the University of Manitobs. One appointment will be at the Assistant Professor level and one will be at eliber the Associate of Full Professor level and one will be at eliber the Associate of Full Professor level and one will be at eliber the Associate of Full Professor level and one will be at eliber the Associate of Full Professor level and the Associate of Full Professor level will be ongoing over the next few years. Plans currently include the formation of a new department of Logistics/Supp Ohali Management in the Mansport and Logistics/Supply Chain Mangement in the Logistics/Supply Chain Mansport institute, and professor levels a

grees. It is compreed of 54 full-time faculty members: and provides substantial research funding for new faculty members. The School is located in a last-rate physical substantial research funding for new faculty members. The School is located in a last-rate physical and a substantial research institute, which is housed within the Asper and computer facilities. The Transport institute, which is housed within the Asper School of Business, is one of Canada's prominent transportation research institutes and professional staff who conduct applied research on transportation issues relevant to government and private companies throughout Canada. Deportunities excluded the staff of the staff o

MARKETING

MARKETING

**B SANT MARY'S UNIVERSITY — The Department of Markeling, Santi Mary's University, Invites applications for a tenure Professor, Applicants must have a PND completed on near completion. The Department welcomes applicants in any area of marketing, sithough preference may be given to applicants with experience end interaction of the professor of the pro

Scotta, BSH 3CS, Ine closing date for ap-plications is Dctober 30, 2003, or when the position is filled, Saint Mary's University welcomes applications from women, First Nations people, visible minorities, and individuals with disabilities. The advertise-ment is directed in the first instance to Canadian citizens and landed immigrants.

MATHEMATICS

■ THE UNIVERSITY OF BRITISH COLUMBIA
— Tenure-track position in Topology. The
Mathematics Department at the University
of British Columbia is seeking candidates
of British Columbia is seeking candidates
subject to funding, with a starting date of 3.
July 2004. Exceptional candidates at the
Associate Professor or Professor level may
be considered. Applicants should have an
outstanding research root of in Algebraic
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be considered. The successful applicant is expected to miteract with related
and be one demonstrated interest and ability
in teaching. The Mathematics Cole opportment
has strong connections with the Pacific Intractification of the Starting of the Starting

Memorial University of Newfoundland

CANADA RESEARCH CHAIR (TIER I) Natural Resource Development & Environmental Sustainability

Memorial University of Newfoundiand invites applications for a Canada Research Chair (Ter I) in Natural Resource Development and Environmental Sustainability. The ideal candidate will be a distinguished scholar with an established record of research in one or more sectors of natural resource development of strategic importance to the University and the province, and with a demonstrated focus on environmental sustainability. The chair holder will be expected to lead social science and environmental throphysical) research on the relationships between natural resource development, environment and rommunity sustainability, and policy development, with particular reference to perspheral regions including Newfoundland and Labrador. She or he will work toward establishing Memorial University of Newfoundland as an international centre of excellence in this research area, and will provide stimulating research opportunities and training for graduate students. She or he will also have demonstrated a commitment to communicating the results and importance of scholarly research to the public.

while the Canada Research Chair position will be located in an academic department in the Faculty of Arts, the chair holder will be expected to engage in and act as a catalyst for strong interdisciplinary research and teaching both within the Faculty and in collaboration with researchers in other academic units. The chair holder will thus build on Memorial's track record of collaborative environmental research and partnership development through such programs as the Tri-Cauncil project "Sustainability in a Changing Cold-Ocean Coastal Environment" and the SSHRC/NSERC MCRI grant "Coasts Under Stress".

Applicants should submit a curriculum vitae, a statement of research interests and plans, a teaching dos-sier, and the names of three referees to: Dr David Graham, Dean, Office of the Dean of Arts, Memorial University of Newfoundland, St. John's, Newfoundland, Canada Al C 587; Telephone: (709) 737-8254; Par. (709) 737-2135; Email: deanarts@mun.ch

Consideration of applications will begin October 31, 2003, and will continue until the position is filled.

A Tier I Char should be an established researcher who is internationally recognised as a leader in his or her field. Details on the CRC program can be found at www.chairs.gcca. For further information about the Canada Research Char program at Memorial University, please vigit our web site at www.munca/arts/. research/erc/. Information on the Faculty of Arts at Memorial University can be found at www.mun.ca/arts/.

researcherd, information on the Faculty of Arts at Memorial University can be found at www.minc.coarts.

Memorial University is the largest university in Atlantic Canada. As the province's only university,
Memorial plays an rategral role in the educational and cultural life of Newfoundland and Lahrader.

Offering diverse undergraduate and graduate programs to seve 17,000 students, Memorial provides a distinctive and stimulating environment for learning in St. John's, a safe, friendly city with great historic charm, a vibrant cultural life, and easy access to a wide range of outdoor activities. Memorial University is commuted to employment equity and encourages applications from qualified women and men, visible minorities, aboriginal people and persons with disabilities. All qualified candidates are encouraged to apply, however, Canadiana and permanent residents will be given priority.

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University of Lethbridge



The Department of Physics at the University of Lethbridge is pleased to announce the search for a CRC Chair, of Tier 2 type (see http://www.chairs.gc.ca), in the general area of hyperspectral imaging. Possible specific research subjects include: experimental astrophysics, infrared imaging spectroscopy, aeronomy, environmental monitoring, and medical imaging. We invite applications from individuals with the promise of leadership in their field.

Among primarily undergraduate universities in Canada, Lethbridge is consistently top-ranked in NSERC- funded research. For information on our department, see http://www.uleth.ca/phy/. Potential sources of research funding for the successful applicants include the Natural Sciences and Engineering Research Council, the Canada Foundation for Innovation, and the Alberta Ingenuity Fund.

The successful candidate will become part of the University's proposed Hyperspectral Imaging Laboratory for Remote Sensing Applications, to be built on the success of the U of I. Astronomical Instrumentation Group (see http://www.uleth.ca/phy/naylor/). The University wishes to expand in this area of expertise and to form one of the leading Canadian centres in the emerging field of hyperspectral imaging.

The candidates will be judged primarily on excellence in research and on their teaching potential. Applicants should submit a curriculum vitae that includes a list of publications, a research plan, a short statement of teaching philosophy, and must arrange for three letters of recommendation to be sent to: Professor Mark Walton, Chair, Department of Physics, The University of Lethbridge, Lethbridge, Alberta, T1K 3M4, Canada. We will begin to consider complete applications October 31, 2003, and the search will continue until the position is filled

publications, statement of research and teaching interests, and should arrange for true letters of interes to be sen identify the letter of interests and state of the pointments, Department of Mathematics, University of British Columbia, 11/21, 1984 Mathematics Road, Vancouver, B.C. Canada Vol. 122. The deadline date for application of the letter of the letter of the letter of the letter of British Columbia hites on the basis of British Columb

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THE UNIVERSITY OF TORONTO — The Department of Mathematics anticipates openings at tha tenue track or tenue fevel. Preference will be given to researchers in the erea of analysis or algebra. Rank and salary will be continensurate with qualifications, Candidates are expected to have

demonstrated excellence in both teaching and research after the PhD. In particular, and the phD. In particular, and the particular and particular and particular and particular and the particular and particular and the particular and particular

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apply, however, Canadians and permanent residents will be given prorify. Any enquires about the application should be sent to mathlybs@math.toronto.edu.

Department lawies applications to service limited term Assistant Professionships which may become available, subject to budgedary approval. I or a period of one to three years beginning July 1, 2004. Dutles of the profession of

approx. The successful candidate will con-tribute substantially to the Pacadramin's is-search in aceas of modelling, simulation and control of physical and bological sys-tems or in stochastic analysis. Strong sulfs in scientific computing and visualization, especially computational methods in poles, and the ability to adopt to new selentific en-vironments are important assess. Candidates should demonstrate superior ability

Faculty of Education TENURE-TRACK POSITIONS

York University is situated within a culturally diverse urban setting in northern Toronto, at the centre of the Greater Toronto Alea

The Faculty of Education at York offers The Faculty of Education at York offers pie-service, professional development, and graduate programs (M.Ed. and PhD). The Faculty, which values collaboration and interdis-ciplinarity, is committed to issues of social justice, as well as to cultural and linguistic diversity. Tenue teach faculty members are enrousaged to work in cross-disciplinary teams with colleagues trom other academic depatments across the timesrary, and with faculty members seconded from school baseds Applicants are mived to visit the Faculty's website at www.edu.yorku.ca

Deaf and Hard-of-Hearing Education

Applications are institled for a feature-track position in Geal and Hard-of-Hearing Education, to start, pelectibly, on july 1, 2004, subject to budgetary approval. Applicants should have teaching and esteach qualifications in the area of Deal and Hard-of-Hearing Education, native, native-tilency in American Sign Language, and extensive knowledge of Deal Cultime, the Deal Community and the Deal Migraph Druttural experience. The successful candidate will be able to contribute to the Faculty's graduate projection and Language, Cultime and Faculty Deadline to apply December 31, 2003.

English Language Arts Education

Applications are mixed for a Tenuie-track position in English Language Atts Cuctainn, to commence as early as july 1, 2004, subject to budgetory approval. Applicants should have teaching and research qualifications in the area of English Language Arts Education. Preferred areas of experies mixed one or more of the following, reading and writing practices in educational settings, language scondaration, oracy and iteracy as social practices, literary studies, disassion discourses, emergent Ideracy. Deadline to apply. November 30, 2003.

Although preference for **both positions** will be given to an appointment at the **Assistant Professor** level, initial tank and salary will be commensurate with qualifications and experience the successful candidates for the above positions will have completed a doctorate in a field of study compatible with the appropriate position. Candidates with untimated doctorates will be considered only upon submission of evidence that degree requirements will be fulfilled prior to the date of appointment. All candidates must present evidence of their abilities to establish a strong program of scholally research, provide excellence and leadership in undergladuate and graduate teaching and supervision of Masters and Ooctoral theses, supervise undergladuate student teaching, collaborate with colleagues in the field of education.

colleagues in the teled and actors the University, allow a extrevely movement in the late of exclusions.

Applications, including a curriculum value, one sample of scholarly writing, the contact details of three or more referees, and a letter of application providing an overview and discussion of qualifications and interests as they relate to the advertised postion, should be sent by the deadline, to: Dr. Paul Azelrod, Dean of Education, York University, \$658, 56x5 Studding, 4000 keels fixedel, Toronto, Ordano, Ganado, MDJ 1925. Email: bmerrigeddy ordur ca University stays as an Allimative who the firebyer the Alfirmative Action Program can be found on York's website for kind however, and the fireby stay of the firebyer of the Alfirmative Action Program can be found on York's website at all way york. or an Allimative action of the Firebyer of the Alfirmative Action Representative Alfa (Fig. 82, 713, All quadried candidates are encouraged to apply, however, Canadian dezens and perimanent residents with

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SIMON FRASER UNIVERSITY



FACULTY POSITIONS IN BUSINESS ADMINISTRATION

The Faculty of Business Administration at Simon Fraser University invites applications for lenuretrack appointments in: *INTERNATIONAL BUSINESS (strategy)
*FINANCE (investments) *STRATEGY (corporate governance) MANAGEMENT SCIENCE / MANAGEMENT OF TECHNOLOGY (operations management / statistics)

* MANAGEMENT INFORMATION SYSTEMS

Ph.D. in hand or near completion required. RANK: Assistant or Associate. Successful candidates will have strong research and teaching abilities with established research programs in one of the areas above and an interest in teaching at the undergraduate, graduate, executive levels, and in the Faculty's innovative on-line graduate programs.

START DATE: September 2004 or at a mutually agreed upon

All qualified candidates are encouraged to apply. However, Canadians and Permanent Residents will be given priority. Simon Fraser University is committed to the principle of equity in employment and offers equal employment opportunities to qualified applicants. All positions are subject to budgetary approval.

- Send curriculum vita and the names of three referees to: Chair of the Appointments Committee Faculty of Business Administration Simon Fraser University 8888 University Drive Burnaby, British Columbia V5A 1S6 CANADA
- The search will close on November 30, 2003 or when the positions have been filled

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Memorial

CANADA RESEARCH CHAIR (TIER II) Photonics, Department of Physics & Physical Oceanography

The Department of Physics and Physical Oceanography at Memorial University of Newfoundland is searching for an internationally recognized scientist to fill a Tier II Canada Research Chair in Photonics. Applicants should have a dectoral degree in Physics or a closely-related discipline, a strong publication record, and the potential to lead in their research fields: I have successful nominee will be expected to develop a world-class externally funded research program and to teach at the undergraduate and graduate levels. In addition, the Chair will be expected to build upon existing institutional strengths and to foster both intra-noil interdisciplinary research collaborations particularly with the Department's plutonics researchers and with an anticipated Chair in Application-Specific Integrated Circuit (ASIC) Design to be based in Memorial University's Faculty of Engineering and Applied Science. The appointment will be made at the Assistant or Associate Professor level with the possibility of a cross or joint appointment with the at the Assistant or Associate Professor level with the possibility of a cross or joint appointment with the at the Assistant or Associate Professor level with the possibility of a cross or joint appointment with the at the Assistant or Associate Professor level with the possibility of a cross or joint appointment with the at the Assistant or Associate Professor level with the possibility of a cross or joint appointment with the at the Assistant or Associate Professor level with the possibility of a cross or joint appointment with the at the Assistant or Associate Professor level with the possibility of a cross or joint appointment with the at the Assistant or Associate Professor level with the possibility of a cross or joint appointment with the at the Assistant or Associate Professor level with the possibility of a cross or joint appointment will be made at the Assistant or Associate Professor level with the possibility of a cross or joint appointment will be made at the Assistant or

The Department has strong externally-funded research programs in experimental and theoretical con-densed matter physics and physical oceanography. It also has a historical strength in physical optics and spectroscopy. For more details, see the Departments web site: wewphysics.munca. The Department intends to develop photonics as a major research focus, as part of Memorial University's stated goal to build on existing strengths in maternals science and engineering to advance the characterization and analysis of micro- and nano-maternals through shared research facilities, and interdisciplinary collabora-tive research.

Applications, including a C.V., the names of three references and a stotement of research interests, should be submitted to: Dr. J.P. Whitehead, Head, Department of Physics and Physical Oceanography. Memorital University of Newfoundland, St. John's, Newfoundland and Labrador, Canada, AIB 3X7, Consideration of applications will begin November 15, 2003.

Memorial University is committed to employment equity and encourages applications from qualified men and women, visible minorities, aboriginal people and persons with disabilities. In accordance with Canadian Immigration requirements, priority will be given to Canadian citizens and permanent residents of Canada.

Memorial University is the largest university in Atlantic Canada. As the Province's only university, Memorial plays an integral role in the educational and cultural life of Newfoundland and Luberador. Offering diverse undergraduate and graduate programs to almost 16,000 students, Memorial provides a distinctive and stumulating environment for learning in St. John's, a very safe, friendly city with great historic charm, a vibrant cultural life, and easy access to a wide range of outdoor activities.

Memorial University is part of a lively, local scientific and engineering community. Partners of candidates for positions are invited to include their resume for possible matching with other job apportunities.

WORK UNIVERSITY (Glendon College)—
The Department of Mathematics at Glendon College, the bilingual Liberal Arts Factor a tenure-track position in algebra or
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possess a PhD in mathematics. The candidate will be extend a not support to the collection of the

Calgary, University of Alberta).

2003, or until the position is tilled.

contact information of three referees and be sent to:

Marine Sciences Centre

Applications are invited for the post of Director of the Bamfleid Marine Sciences Centre; Applications are invited for the post of Director of the damined wainle Sciences center, anticipated appointment date is July 1st 2004, BMSC is a leading national and international manne sciences centre located on the west coast of Vancouver Island, Undergraduate and graduate courses and public outreach programs are offered and some 90 faculty and graduate studies and provise outcome programs are unerted and some so faculty and graduate students conduct research at Barrield each year. The Centre is operated by the Western Canadian Universities Marine Sciences Society, a consortium of five universities. (University of British Columbia, Simon Fraser University, University of Victoria, University of

We are seeking candidates with a strong record of ongoing research leadership, clearly demonstrated administrative experience, and a dedication to marine science education. be tound at: http://www.bms.bc.ca/. The closing date for applications is November 30th,

Applications should include a curriculum vitae, publications list and the names and

Dr. P. Michael Boorman, Bamfleid Director Search Committee Chair

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who might serve as references. Applica-tions should be sent to: Office of the Dean, Faculty of Mathematics, Unrestry of Wa-applications will begin when received, and will continue until the positions have been filled. The University of Waterloo encour-ges applications from all qualified individ-uals milities, native peoples and persons with deabilities.

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MATHEMATICS & STATISTICS

© CARLETON UNIVERSITY — The School of Mathematics and Statatics invitires applications for a tenure track position at the rank of Assistant Pottlesson and possibly early of Assistant Pottlesson and possibly early of Assistant Pottlesson and possibly should have a PhD in Mathematics, Statistics, or relabel areas, potential for research demonstrated by post-doctoral experience or publication record and a storing commit is particularly interested in candidates who are actively engaged in research in discrete mathematics, statistics or applied probability, nowever, outstanding candidates will be considered. More information about the School can be found at www.math.carleton.a. This position is subject to budgerary approvial. Applications, including a curriculum vitae and three fetties of references of the considered of Mathematics and Statistics, Carleton University, 1125 Colonel by Drive, Ottava, Ontafic, Kits 566, Fax. (C13) 520-3536. Consideration of appli-

cants will begin December 1st, 2003 and continue until the position is filled. All qualified candidates are encouraged to apply. The applications of Canadians and Permanent Residents will be given priority. Carleton University is committed to equalified to expense the continuation of t

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candidates for the position in engineering mathematics). Applications will be considered in the consideration of t

MATHÉMATIQUE

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**EUNIVERSITÉ D'OTTAMA — Le Département de medecine cellulaire et moleculaire de l'Université à l'encherche de candidaties pour combler, des le 1er juries de l'Ausentaire de l'Université d'experiment de l'ausentaire d'entre des candidats. Les candidaties donner out des considers servires des candidats. Les candidaties donner outres servires des candidats. Les candidaties de l'ausentaires de l'ausenta

c/o Dean's Office. Faculty of Science University of Calgary, Calgary AB T2N 1N4, Canada Email: mboorman@ucalgary.ca in accordance with Canadian Immigration requirements, the search will focus in the first instance on Canadian citizens and permanent residents of Canada but others will be considered. The member universities are committed to employment equal to I'M LEARNING FRENCH Because... I've got a rendezvous with the world! CPF Canadian Parents for French Join CPF - for answers and support as they discover French.

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Employment

Mount Saint Vincent University invites nominations or applications for Nancy's Chair in Women's Studies, a visiting scholar position in the Department of Women's Studies. The length of the appointment is negotiable, but minimally for one year, beginning on July 1, 2004.

Eligible candidates include those who have made a substantial research contribution or have extensive community-based involvement in furthering the status of women and women's issues. Candidates from a variety of disciplines will be considered for this position. Mid-career and or senior scholars are encouraged to apply.

Duties will include teaching one unit of an upper-level Women's Studies course and carrying out a research program stimulating discussion of women's studies on-campus or involvement with regional universities and community women's groups. Applications (accompanied by a curiou um vitae and three references) and or nominations should be sent prior to October 31, 2003 to:

Dr. Sheva Medjuck Dean of Arts and Science Mount Saint Vincent University Halifax, NS B3M 2J6 Canada sheva.medjuck@msvu.ca

MSVU is committed to the principles of employment equity and encourages applications from all qualified candidates, however, canadians and permanent residents will be given priority. We thank all applicants for their interest, however, only those invited for an interview will be confacted.

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vitae ainsi que le nom et les cooldonnées de tiois répondants avant le 31 octobre 2003, au Di Bernaid Jasmin, directeur, Département de médecine cellulaire et moléculaire, Université d'Ottawa, Ottawa, ON, K1H BMS, (613) 562-5425, télé-capieur (613) 562-5636 ou couinei: jasmin

THE UNIVERSITY OF OTTAWA — The Department of Cellular and Molecular Medicine invites applications for two tenues of the control of the contro

MEDICINE & THERAPEUTICS

■ THE UNIVERSITY OF BRITISH COLUMBIA

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MODERN LANGUAGES & CULTURAL STUDIES

THE UNIVERSITY OF ALBERTA — The Department of Modern Languages and Cultion at Studies invites applications for the reently established Kille Chall of Ustantian Ethnograph, effective July, 1204 foil or dates will already hold out. The salary scale for Full Professors begins at \$75,092; aslary for this position will be commensure with the candidate's quelifications. The successful candidate will have a modern the salary scale or equivalent in the data of foliose, narive

near-native proficiency to Ukrainian, scellent record of significant high qua or near-native proficiency in Ukiainian, an excellent second of significant high quality publications, and demonstrated treathing, supported to the profit of the profit o

www.urlcs.co.

When the University of ALBERTA — The Department of Modern Languages and Quita.

Studies Indees applications for a faculty and Studies Indees applications for a faculty and Finerh Undergraduate Language Floggams Co-oldinate, effective July 1, 2004. This is a continuing academic staff position. The salary scale for FSD II is 349, 188-continuing academic staff position. The salary scale for FSD II is 349, 188-continuing academic staff position. Spanish and Fernch undergraduate language programs; supervise and mental guage programs; supervise and mental guague transport of the staff position. The salary scale is a scale of the staff position of the staff position. The staff position of the staff position o

■ THE UNIVERSITY OF OTTAWA — Applica-tions are invited for a full-time tenure-track cello position, which will be available July 1, 2004, at the assistant professor level. Candidates must have an active perform-

Athabasca University

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Specializing in distance and on-line education, Athabasca University delivers university education to approximataly 26,000 students per year. Athabasca University is dedicated to the removal of barners that restrict access to, and success in university studies and to increasing adults of a dicutational opportunity for a dult larines is worldwide. Athabasca University invites applications for the position of:

Assistant/Associate Professor, Business

Policy and Strategy, Centre for Commerce and Administrative

Studies (School of Business) The incumbent will be part of a highly monitated team delivering technological boundaries to undergraduate business education and delivering business coulses and degree programs throughout North America and, increasingly, globally via the World Wide Web.

World Wide Web
The successful candidate will be nearing completion or hold a Ph.D. in business or management with an emphasis in business policy and strategy. In addition to teaching business policy and strategy, and biliny to teach in any of the following areas would be considered an asset administrative principles, international business, operazionate change, entrepreneus big organizational behaviour or human is source management. Managerial and professional apprenience would also be anset Asthong fordew logning tasse arch background, innovative approaches to teaching, excellent writing skills and completion or the use of composition technology are trut. Ability to make a significant contribution to the development of Ah abasca University's undergraduate management

www.athabascau.ca/jobprofiles Further information about this position may be obtained from Dr. David Annand. Phone (780) 675-6193 or via e-mail, davida@athabascau.ca or Dr. Alex Kondra: Phone (780) 675-6807 or via e-mail, alexk@athabascau.ca All qualified candidates are encouraged to epply; however, Canadians and Permanent Residents will be given priority.

Applicants should however a letter of application, a resume and the names and address as of these reterences to: Co ordinator, Empleyment Services, Human Resources, Athabasca Huisvarity, I University Drus, Athabasca, Alberta 1953. Alb ye maili reasume@thabascau.ca; or fax; (780) 675-615. Please quate compatition a CS-03 This pastion will be mail open until a suitable candidate has been found however, the salection committee will start reviewing applications alter October 31, 2003.

Malnesad

This is a tenure-track position. Salary is commensurate with qualif and experience, supplemented by a generous benefits package

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encouraged to apply.

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MUSICIE

L'UNIVERSITE D'OTTAWA — Le Département de musique sollicite des candidatures pour un poste de professeurier adjoint(e) à femps compler menant a la per-

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Queen's University has a tradition of excellence as one of Canada's leading research-intensive universities. We are focused on being the quality leader in Canadian higher education and are dedicated to promoting research and scholarship of national and international distinction that will enrich the academic environment, contribute to the cultural and economic growth of our country, and contribute to creating a just and equitable world.

The Government of Canada has established the Canada Research Chairs program (www.chairs.gc.ca) to foster world-class research excellence in Canadian universities.

The University's Strategic Research Plan identifies areas that will be augmented through the Canada Research Chairs program. The Strategic Research Plan identifies areas that will be augmented through the Canada Research Chairs program. The Strategic Research Plan can be found at www.queensu.ca/secretariat/senate/policies/restrategic.html.

We are currently seeking candidates for a Tier I Chair in selected disciplines/areas

We are currently seeking candidates for a Tier 1 Chair in selected disciplines/areas that receive funding from the Natural Sciences and Engineering Research Council of Canada (NSERC) and involve computational science or engineering. The successful candidate will have access to the resources of the High Performance Computing Virtual Laboratory (HPCVL, www.hpvelvolg) and will be expected to make significant use of HPCVL in his/her research program. Funds will be available from Sun Microsystems to support the appointee's research. The appointment will commence between January and July 2005. The areas of specific interest are listed below. A joint appointment to several Departments is possible. Please consult the web sites listed for additional information.

Chemistry (www.chem.queensu.ca): Computational chemistry, in connection with environmental, medicinal or materials chemistry.

 $\label{lem:matter} \textbf{Mathematics} \ (www.mast.queensu.ca/jobs/): \ Solution of partial differential equations for fluid flow, turbulence, magnetohydrodynamics or climate; computer security, including elliptic curve cryptography; computer algebra.$

Physics (www.physics.queensu.ca): Quantum Monte Carlo and density functional methods; numerical simulations of fluid and plasma dynamical states; N-body simulations of cosmological structure and planetary systems.

Engineering (www.appsci.queensu.ca/employment/hpcvl/): Computational materials or computational turbulence (Mechanical Engineering); numerical modelling (Civil Engineering).

Nominations and applications should be forwarded to the Head of the respective Department at Queen's University, Kingston, Ontario, Canada, K7L 3N6. Nominations/applications must include a full curriculum vitae and a statement of research objectives and teaching interests, as well as the names and full contact information of three arm's-length referees. The closing date for receipt of applications is December 15, 2003.

December 15, 2003.

Queen's University is an integral part of the vibrant Kingston community in the heart of the Thousand Islands region of southeastern Ontario. It has a community spirit and camenities unmatched by any other Canadian university. Queen's University is committed to employment equity and welcomes applications from all qualified women and men, including visible minorities, aboriginal people, persons with disabilities, and persons with a diversity of sexual orientation. All qualified candidates are encouraged to apply; however, Canadian citizens and Permanent residents will be given priority. Academic staff at Queen's dependent between Queen's University and the Queen's University Faculty Association (see www.queensu.ca/qufa).



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Faculty of Fine Arts TENURE-TRACK POSITIONS



Dance Studies

The Department of Dance invites applications for one position from individuals with specialize in Ethnology/Anthiopology and/or World Dance (theory and/or studio/perlormance). Experience in one or more of the following additional areas would be an asset dance and technology, performance/choiceography, community dance, documentation/heimage/icconstruction, dance film/wideo, dance science/somatic education, dance diducation, production/design for dance, dance therapy/psychology the position involves under gaduate/gaduate leaching, supervision, and seealth. Candidates must hold a PhO or equivalent, show excellence or promise of excellence in traching and in schoality research and publication, and be appointable to the cardidate Program in Oance. The ideal candidate will have an interest and experience in teaching large lecture courses, for both majors and non-majors. The ability to teach studio courses in World Oance will be an asset.

A letter of application, current curreculum vitae, statement of sessacth and leaching interests, these letters of selectorice, and leaching evaluations should be sent, by **December 1, 2003, to** Penclope Reed Ocob, Chair, Depailment of Dance. Fax 416-736-5743 E-mail, probobigyorku.ca

Design

The Oepartment of Design invites applications for two positions to teach at the undergraduate level, and help shape the activities of a Oesign Research Institute and an Moes program. The Bachelor of Design degree is offered as pair of a point program in design with the Shendan Institute of Technology and Advanced Learning, in Dakville The undergraduate curriculum focuses upon all aspects of Design Studies, Communication Oesign, Information Oesign, and Interactive Multimedia systems. Teaching and research facilities are housed in the

new Technology Enhanced tearting Building at York. The Department is interested in applicanis with demonstrated teaching capability at the undergraduate/graduate/levels, and a strong commitment to design research, methods, theory and user-centred piactice. Responsibilities include teaching in the undergraduate program and in the future graduate program, participating in departmental governance and committees, course and cultinulum development, as well as advising and evaluating incoming students. Applicants should have the relevant terminal graduate degree and either possess, or be willing to seek, RCO membership in Diniario Candidates with strong previous teaching and/or extensive professional experience and a track record in research will be given preference. RAW will be at either the Assistant or the Associate Professor level.

Design Studies

Along with being able to teach in at least one practicum area, the successful applicant will provide research and leadership in at least two of the following areas: design history, design research; design theory, design management; information and systems management.

Communication Design

Along with being able to teach in at least one Design Studies' area, the successful applicant will provide research and feadership in at least two of the following areas information design; graphic design typography, knowledge management systems (in both digital and fladitional formats)

A letter of application stating interests in the areas of research, leaching and practice, examples of research and/or design work, examples of students' work (if available), a curirium virae, and a list of five academic and/or professional references should be sent, by Ocember 31, 2003, to Design Search Committee, c/o Baib Batke Administrative Assistant, Oepartment of Oesign. Fax 416-736-5450. E-mail. Bbatke@yorkuza

Film & Video

The Department of Film & Video invites applications for two positions in Historical, Critical and Theoretical Studies. The Department offers BA, BA Honours, and MA degrees in film studies, and members of the laculty are cross-appointed to other graduate programs within the University offering cross-disciplinary doctoral work in hilm Philosophy, Political Science, Social and Political Thought, History and Communications and Culture Responsibilities include teaching a full range of undergraduate and graduate courses, supervising graduate thesis work, serving on departmental, Faculty and University committees, advising students, and curriculum development Applicants should have a PhD in Film Studies or a refated discipline, and show excellence or promise of excellence in teaching and in scholarly research and publication. The Department welcomes a working knowledge of both of Canada's official fanguages, and the ability to support, through cross-appointment, one of the doctoral programs noted above

German & French Film History

Specialization in the following is preferred. German and French film history; critical theory; post-colonial and diasporic cinema.

Classic & Contemporary Film Theory

Specialization in one or more of the following is preferred classic and contemporary film theory, contemporary documentary; visual culture studies and digital media theory; national and post-colonial cinemas; quite and sexuality studies.

A letter of application, curriculum vilae, three letters of reference, and brief writing sample should be sent, by **December 1, 2003,** to Brends Longfellow, Chair, Oepartment of Film & Video, Fax. 416-736-5710. E-mail. biends@yorku.ca

Music

The Department of Music, which offers a wide range of curriculum options to a population of some 400 undergraduate and S0 graduate students, invites applications for **two positions**. In addition to a comprehensive program in the performance and histogral/theoretical study of Western art music The Department offers programs in composition. jazz, digital and electronic music, ethnomusicology, film music, popular music, recording technology contempolary improvisation, and world music performance Current degree offerings include BA BA Honouis BEA Honouis MA and PhD The Department seeks candidates who can respond to the opportunity created by a student body with extremely effectic musical interests. The successful candidates will contribute to the development of a mature, vibrant, richly varied program, show promise of curricular innovation at both graduate and undergraduate levels, and demonstrate artisti and/or scholarly ability with an international/ national reputation

Choral Music Performance & Conducting

The successful candidate will have a PhD (or equivalent professional standing and exemined, and exceptional ability as an inspiring ensemble conductor Expertise in one or more areas (e.g. Theory, Müscology, Music Education) is expected, launthantly with a vaniety of approaches will be considered very beneficial.

Jazz Performance

The successful candidate will have a completed Masters (or equivalent professional standing and experience), and exceptional ability as an inspiring performer. Expettise in one or more additional aleas (e.g. Composition, Theory, History) is expected, annularity with a variety of approaches will be considered very beneficial.

Applicants should submit a letter of application with a curriculum vitae, and arrange for three letters of reference to be sent, by **December 1, 2003,** to Michael Coghlan, Chaii, Department of Music Fax +16-736-5321 E-mail mcoghlan,eiyorku ca

Theatre Movement for Actors

The Department of Thealie invites applications for one position in Movement for Actors, with undergraduate/graduate teaching responsibilities the position requires qualifications to teach movement and dance for actors, with some ability to teach basic voice and body integration. Specialization in another discipline is desirable. The preferred candidate should be able to teach dance techniques such as ballet, modern and/or balleon, and have a good knowledge of anatomy and alignment, some knowledge of Feldenkrais and/or Alexander or other body-centred systems, some experience in, and understanding of, emotional anaveness through the body, and knowledge of period dance Applicants must have extensive professional experience working with actors, both as a teacher and as a coach or chrecognipher. The Performance Area of the Department includes a three-year undergraduate conservatory and a two-year gladuate program in Theatte often two-year oppliens in acting the addition to the two-year courses in acting, directing and playwriting, the Graduate Program in Theatte often two-year oppliens an Movement Theatten and Novice Teaching, which run concurrently with the MFA in Acting. The qualified candidate will hold an appropriate MFA degree or recognized training certificate, have both teaching and production coaching experience, and be able to leach acting.

A letter of application, current currection vidae, statement of research and teaching interests, reaching evaluations, and names, addresses and telephone numbers (plus lax and e-mail, il possible) of three reletiess should be sent, by December 12, 2003, to Robert Fothergill, Search Committee, Department of Theatile Fax. 416-736-5785. E-mail: robbusyoistic or 1 heatile Fax. 416-736-5785. E-mail: robbusyoistic or 10 mail: Pax. 416-736-5785. E-mail: robbusyoistic or 10 mail: Pax. 416-736-5785.

Visual Arts

The Department of Visual Aris, one of the Reedes in air history and art practice in Ganada, invites applications for three positions. Recent environistion of undergraduate studio spaces, expansion of the MFA studios, and a visual air study centre are contributing to the growth of the Department. The Department is Department are Department are Department of programs in all studies and studio week candidates should show excellence or primise of excellence in teaching and in scholarly research and publication. The position involves graduate teaching and supervision, as well as undergodulate teaching and supervision, as well as undergodulate teaching and research.

Asian Art History/Studies

Applicants should specialize in historical and contemporary Asian Att History Specialized knowledge in contemporary Asian Att History Specialized knowledge in contemporary Asian att practice is pietened Requirements, include a PhQ, and a stioning commitment to globules supervision, administrative duties and responsibilities, including departmental, Faculty and University committees A letter of application, current curriculum vitae, statement of research innerests and feaching philosophy, recent course outlines and teaching evaluations, one or two recent publications, and namies, e-mails and addresses of titue referees should be submitted.

Contemporary Painting/Studies

Applicants should specialize in contemporary painting pictities, and have knowledge of theirectical suses. The successful candidate will be a pactising attist with an MFA, have an active exhibition record, and a strong commitment to gaduate supervision, administrative duties and responsibilities, including departmental Faculty and University committees. Candidates should show excellence or promise of excellence in leaching and in creative research and practice. A letter of application, current curriculum wide, sides or suitable documentation of current woils, statement of creative interests and reaching publications/catalogues, names, e-mails and addicesses of three referees, course outlines and teaching evaluations should be submitted.

Contemporary Sculpture/Studies

Applicants should specialize in Contemporary Sculptine practices, including theoretical/materials studies. The successful candide with be a practising artist with an MFA, have an active exhibition record and a strong commitment to graduate supervision, administrative duties and responsibilities, including departmental, faculty and University committees. Candidates should show excellence or promise of excellence in Reaching and in creative research and practice. A letter of application with a current, detecting with a control of creative mittees and eaching philosophy, one or two recent publications/catalogues, names, e-mails and addresses of line referees, course outlines and teaching evaluations should be submitted. Applications should be sent by January 15, 2004, to Blends Hicks, Secietary, Tenure Stream Search Committee, Department of Visual Arts Fax. 416-736-5875. E-mail Blacks eyecks.

York University is an Affirmative Action Employer. The Affirmative Action Program can be found on York's Web site at www.yorku.ca/acadjobs or a copy can be obtained by calling the affirmative action office at 416-736-5713.

All qualified candidates are encouraged to apply; however, Canadian citizens and permanent residents will be given priority

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Acodio University invites opplications for opportunities in the following oreos:

Business Administration

The Fred C. Manning School of 8usiness Administration invites applications for the following position at the assistant professor following position at the as level effective July 1, 2004

Position 30124. A fenure-track position with preference given to candidates with expense in Management Information Systems (B15) or Operations Management (OM), especially those with teaching and research interests in ear or more of the following areas: Rechnology Management, Supply Chain Management. Database Management, Information Systems Analysis & Design, Knowledge Management, or «Bustness."

or e-business
Solary is commensurate with qualifications,
expenence and research record. The successful
candidate should have a completed or near-completed Ph.D., and evidence of strong
research potential.

Send letters of application, recent curriculum vitae, and the names of three referees to. Professor Steven Emman, Director Fred C. Manning School of Business Acada University, Wolfville NS B4P 2R6 (902) 585-12(16, Fax. (902) 585-1085 E-mail: steve enman@acadiau.ca

Further information on the Fred C. Manning School of Business can be found at http://business.acadun.ex/

• While applications will be accepted until the position is filled, review of applications will begin as they are received.

Applications are invited for a tenure-track position at the rank of Assistant Professor in the Department of Chemistry starting July 1, 2004:

Position 20207. Environmental Chemistry. The Environment is a key component of Acades stringer, research and the Environment is a key component of Acades stringer, research and a fine or the Power of the Acades stringer, research and the Secretific of Secretific Acades and has recently opened a world-class environmental research centre Applicants may find the descriptions of current faculty research interests useful at http://www.acadeu.ca/secree/chem/home hum. The successful candidate will be expected to hold a Ph.D. degree and to develop and mantam both an unovative externally funded research program and an excellent teaching record. Part of the candidate's teaching will be in support of the University's Analytecal Chemistry and Environmental Science Programs.

Applications should include a complete resume, essenth proposal and statement, to be a few for the proposal and statement, to be a few for the proposal and statement, and the statement of the proposal and the statement of the proposal and the proposal and the providing leuters of reference. Send the application, and arrange to have three confidential leuters of reference send to: Dr. Robert Raesde, Acting Head Department of Chemistry Anadia University Wolfville, NS BHP 286 (002) SSH-3132, Fax. (002) SSH-3114 E-mail: robateside@acadeau.ca. Applications should include a complete resume, research proposal and stateme

Evaluation of applications will commence October 15, 2003.

Economics

The Department of Economies is seeking to fill a tenure-track position at the assistant professor/fecturer level starting July 2004

protessoriecture rever starting july 2004. Position 10301. While all fields of expertuse are open, preference will be given to candidates with a specialisation in macrosconomies, money and banking, and/or applied econometries. Candidates should have a completed or nearly completed PhD. The Department is particularly interested in individuals with a strong commitment to teaching and with an active research agenda.

Candidates are asked to supply detailed CVs, and to arrange for three letters of reference

John Davies, Head Department of Economics Acadia University, Wolfville, NS B4P 2R6 (902) 585 1492, Fax. (902) 585 1070 E-mail: johndavies@acadiau.ca

. The closing date is lanuary 31, 2004

Education
The School of Education invites applications for the following tenure-track positions effective July 1, 2004

Position 30216. Learning and Techn (an ability to contribute to other aspect the B.Ed curriculum such as setence or mathematics education)

Position 30205 Counselling/Counsellor Education (school based counselling expenence preferred, and certification/registration with a relevant professional organization required).

Position 30210. Special Education (emphasis in inclusive schooling and/or assessment and learning difficulties/disabilities)

Position 30217. Curriculum and Leadersh (an ability to contribute to aspects of the 8.E curriculum and leadership and school development studies at the graduate level).

development studies at the graduate level). Candidates who possess or are near completion of a Ph.DVE dD. in the areas designated above are encounged to apply. Applicants are asked to provide clear evidence of (a) their competence in the area, (b) excellent achievement or potential in teaching and professional supervision, and (c) a well articulated research plan. Successful candidates will teach in both Studies of the Applicants will teach in post the 8.Ed and the M.Ed. programs and will actively engage in scholarship and collaborative unitatives within the School P. Primary teaching/supervision responsibilities for the Counselling position will be at the graduate level.

The School of Education has embarked on a schoolwide B.Ed. currentlum miniative "Teaching in the Age of Technology."

Teaching in the Age of Technology.

Applicants should forward letters of application including a description of their teaching experience (public school and university). Schodarly interests and achievements, potential contributions to the faculty, current currentlum vine; the names and contact information for three referees; and one scholarly paper to:

Dr. Heather Hermaning, Director

School of Education, Box 57

Acadia University, Wolfville NS B4P 2R6
(902) 585-1297. Fax: (902) 585-1071

E-mail: heather hermaning@acadiau.ca

Further information on the Acadia School of Education can be found at http://
acc.acadia.cc/fpse/duc/home.htm.

While applications will be accepted until the position is filled, review of applications will be gan as they are received.

Engineering
The Iwan Curry School of Engineering invites applications for a tenure-track appointment as Assistant Professor commencing July 1.

Position 20401. The successful applicant will be responsible for teaching a maximum of four (4) single-term undergraduate engineering courses per year and coordination the matching lab/tutorial sessions. He or she will also be expected to develop a vable, externally funded research program in their area of interest.

externally funded usearch program in their area of interest.

The courses to be taught will be at the year I or year I level, and the school is somewhat flexible as to exact topics to be taken on Apphenants should mitally be capable of delivering at least four of the following courses, and spought their preference in their letters of application. Computer Programming 10 it, Efective Circuits I or II, Digital Systems, Thermodynamics, Fluid Mechanics, Technical Communications. Environmental Engineering, Industrial Chemistry, Introduction to

Engineering (General) or Introduction to Chemical Engineering Minimum requirements for this position are a research orientated Masser's degree and eligibility for registration as a Professional Engineer in Nova Scotia. A Ph.D. is strongly preferred. Prior teaching experience at the undergraduate level would be a definite asset.

Submit a letter of application, curriculum vitae and three letters of reference to: Dr. Andrew Mitchell, Director The Ivan Curry School of Engineering Acadia University, Wolfville, NS 849 286 (902) 585-1265. Fax (902) 585-1667 E-mail andrewnutchell@acadiau.ca.

Review of applications will begin Nov. 30, 2003 and continue until the position is filled.

History and Classics
The Department of History & Classics tr applications for the following tenure-tr-positions at the assistant professor level effective July 1, 2004

Position 10201. Candidates should have a completed Ph.D. by the appointment date, an established research programme that has led to publications, and a record of finnous and successful teaching. They should be qualified to teach a variety of classical evilization courses including art, architecture, myth, and history, and also to teach Greek and Liutin in accordance with the needs of the Department's Classics programme.

needs of the Departments Classics programme Position 10301. Nan-western history. Candidates should law a completed Ph.D. by the appearament and a sound teaching research programme, and a sound teaching research programme, and a sound teaching the sound that the sound teaching the sound teaching the sound teaching course and be qualified to the programme in at least two of the Colloder of the Middle East, the Caribbean/Latin America and the Islamic World.

Submit a letter of application, a curriculum vitac and arrange for three letters of recommendation to be sent to: Dr. Barry Moody, Head Department of History & Classics Acadia University, Wolfville, NS B4P 2R6 Fax: (92) 585-1070

. The closing date is October 31, 2003

Mathematics and Statistics

Mathermatics and Statistics
The Department of Mathematics and Statistics unvites applications for two tenure-track possilions beginning I July 2004.
Acadia University is an institution with a poud emphasis on undergraduate teaching, the Defaultion to its service teaching, the Defaultion to its service teaching, the Defaultion of the Statistics of the S

Position 20910. The candidate should have completed a Ph.D. in some area of the mathematical sciences. While the research area is open, the Department has particular incress in the following fields: numerical analysis, combinatorics or combinatorial

optimization, cryptography, and digital signal processing. A profile combining pure and applied interests would be regarded as an asset. The appointment will normally be at the Assistant Professor level.

the Assistant Professor level.

Position 20906. The candidate should have completed a Ph.D. in Statistics or Actuarial Science, or be near completion. Although normally the appointment will be at the Assistant level, a successful candidate with a Ph.D. in Statistics or Actuarial Science, who holds the appropriate academic rank with a strong demonstrated record of research and teaching within the discipline of Statistics or Actuarial Science, may be appointed at the Associate Professor level. For this position a genuine commitment to undergraduate teaching and an ongoing research program are required. Post-detoctard experience is desurble, and the possibility of collaboration with current department members will be an asset.

Send, on paper, a curriculum vitae (referring to the appropriate position number) and arrange for three confidental letters of reference to be sent directly to. Char, Search Committee
Department of Mathematics and Statistics
Acadia University, Wolfville, NS 84P 2R6
Fax: (902) 385-1074

Information about the department may be found at http://ace.acadiau.ca/math/

The closing date is December 12, 2003.

Incomplete applications will not be considered.

Nutrition

The School of Nutrition and Dicteties invite applications from qualified candidates for twi-tenure-track positions at the assistant professo-level, beginning on 1 July 2004

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Position 20702. Undergraduate teaching
responsibilities will be marrily in the areas of
Clinical and McLabolic Nutrition. Other
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responsibilities will be in the areas of Sensory Evaluation of Food and Food Commodifies Other duties include developing an externally landed research program and supervising student research program and supervising student research program and supervising food Science-Sensory Evaluation or related field is required. Position 20709. Undergraduate teaching

Applicants should submit a letter of application (referring to the appropriate position number) and curriculum witae, and arrange for three letters of recommendation to be sent to: Dr. Elizabeth Johnston, Director School of Nurtrition and Dietelies Acadia University, Wolfville, NS B4P 2R6

The closing date is January 15, 2004, or until position is filled.

Physics The Departs

Physics
The Department of Physics invites applications for a tenure-track position at the rank of Assistant Professor starring I July 2004. Assistant Professor starring I July 2004. Applicants must have a Ph D in Physics or Engineering Physics, must have demonstrated outstanding potential for research in their subleid, and will have demonstrated the potential to become an effective teacher of undergraduate physics. One aspect of the undergraduate program at Acada is the involvement of senior students in some aspect of faculty research programs.

Current research increase are concentrated an area of solid state physics with an emphasis on structural characterization of materials, but qualified applicants in any field are encouraged to apply. Multidisciplinary projects with Biology, Chemistry and Geology exist in Biology, Chemistry and Geology costs with Biology, Chemistry and Geology costs with Biology, Chemistry and Geology costs the facilitated, in part.

Current research is facilitated for part.

The Department of Physics is a leader in studio-based learning which takes place in a technology enriched teaching environment under the University's Acadia Advantage unitiative. The successful candidate will be expected to participate in this program. For more information about the Acadia Advantage initiative, see www.acadiau.c. An ablity to tach either Electronies or first-year Astronomy would be an asset.

would be an asset.

Submit a letter of application, a compleie curriculum viac. a strement of research goals and plans, a statement of teaching interests and photosophy, and arrange for three letters and photosophy, and arrange for three letters and addresses of the referees should be included with the referees should be included with high profession of the profession of the sent to. De Byran Lattic Department of Physics Acadia University, Wolfville, NS B4P 2R6 Fax: (902) 585-1816

E-mail: bryan.lattia@ucadiau.ca

· Application deadline is December 15, 2003.

Recreation Management
The School of Recreation Management and
Kinesiology invites applications for a tenuretrack position, beginning July 1, 2004 at the
rank of assistant professor:

traces position, beginning July 1, 2004 at the rank of assistin professor.

Position 30305. The position will require an indectanding of the theoretical basis of eccreation management and leisure, and the relevant professional applications. An ability to teach in the Recreation Management program core sessential, of particular increasi are courses concerning the Introduction to Management in Recreation, Fester Services Programming and a fourth year capstone course, Professional Issues The potential to teach in a concentration called "outdoor recreation and tourism" — more specifically on the socio psychological dimensions of leadership and program development in this area — is equally important. Demonstrated leadership in feld expeniences related to eather outdoor recreation or adventure roursm is an important asset. The potential to contribute to other aspects of the 5-shools curriculum will have a Ph D, will have demensioned to the contribute of the

Schd letters of application, recent curriculum vitae, and the names of three referees to: Dr. Glyn Bissix, Acting Director School of Recreation Management and Kinesiology Acadia University, Wollville, NS B+P 2R6 Fax: (902) 585 1702 Email. glyn.bissix@acadiau.ea

Further information on the School of Recreation Management and Kinesiology can be found at http://ace.acadiau.ca/fps/srmk/

While applications will be accepted until the position is filled, review of applications will begin as they are received.

Romantics

The Department of English invites applications for a tenure-track position beginning on July 1, 2004.

Position 10411. A specialist in the Romantic period. The successful candidate will also be expected to teach composition and/or literature courses at the first year level.

Forward a letter of application, a curriculum viae, degree transcripts, sopies of recent official teaching evolutions, and a writing sample or publication; and arrange to have three letters of reference sent in Dr. Richard A. Davies, Chair, Department Selection Committee. Acada University, Wolfville, NS B4P 286 (902) 583 1502, Fox (902) 585 1070. E-mail richarda/wise@acadiau ca

· The closing date is December 13, 2003.

Acadia University is hnown for the Acadia Advantage initiative, which incorporates computer technology into the learning process. Faculty members are expected to explore the use of information technology in teaching and exploit its application when they find it enhances the learning environment. The University is committed to supporting

All qualified candidates are encouraged to apply; however, Canadians and permanent residents will be given priority. Acadia University is an Equal Opportunity Employer.

While budgetary approval has been granted for these positions, Acadia University reserves the right not to fill these positions or to fill positions at a level different from the advertised level or term.

For the most recent information on available faculty positions at Acadia University, please check our web site at: http://admin.acadian.ca/human/faculty/homepage.html



NATIVE STUDIES

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OPTOMETRY

THE UNIVERSITY OF WATERLOO — Applications are being accepted for a 2-year derinate term position at the hassafant Piotes and level in the School of Optomerty, University of Waterloo commencing Jenuary 1, 2004. The positions funded into both the School of Optometry and from a Canada must had optometric qualifications and PIO in vision science or in a telated area. But the most had commenting qualifications and PIO in vision science or in a telated area. Putthermore, the candidate must also prosesses tesseanch experience in the areas of oculomotility and presbyona. Safary range commensuate with qualifications and a persone. The chain of safe for applications are and earlings for three letters of reference to be sent to 0r William R. Bobios, Discotto, Waterloo, Waterloo Ontario N.Z. 363. Canada and earlings for three letters of reference to be sent to 0r William R. Bobios, Discotto, Waterloo, Waterloo Ontario N.Z. 363. Canada and earlings women, members of visible manorites, native peoples, and persons and persons with disabilities however, Canadan citzens and persons with disabilities however, Canadan citzens and persons in the canada citzens and persons provided in the canada citzens and persons pr

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You may visit out website at wew.amu.ca.

The UNIVERSITY OF TORONIO—ApplaBer UNIVERSITY OF TORONIO—Applasition at the rank of Assistant Professor in
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Ontaro, MSS 1A2, Canada, To ensus till consideration, applications should be tecked by November 15, 2003. The University of Tionata is strongly committed to diversity with the community and especially wildcomes applications from visition minimal versity without the vincent, Aboutpail get some application of the vincent application of vincent application of the vincent a

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CONCORDIA UNIVERSITY — The Faculty of Arts & Science has one tenure-track position available in Analytic Philosophy. Please see our full-page display and in this issue or visit us on the Web at http://arlsandscience.

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■ THE UNIVERSITY OF WESTERN ONTARIO • University of the Control the Control of the Control

McGill

Gretta Chambers Chair in East Asian Art History

McGill University invites applications for the Gierta Chambers Chair in East Asian Art History, a joint appointment in the Operatments of East Asian Studies and Art History and Communication Studies, open rank, commencing August 1, 2004 The field of specialization is open, but candidates must have a specialization in Chinese art, and an understanding of methodology, critical theory, and developments in modern and contemporary East Asian art

The candidate will be expected to contribute to the development of East Asian Art History at MGGII. At least a reading knowledge of French is required. The candidate should have a strong teaching tecord.

Chair, East Asien Art History Seerch Depertment of Art History & Communication Studies McGitl University 853 Sherbrooke St. West Montreel, Quebec, Canade H3A 2T6 Tel. (514) 398-524 Fox (514) 398-7247



UNIVERSITY OF WATERLOO

TENURE-TRACK POSITIONS DEPARTMENT OF MANAGEMENT SCIENCES

The Department of Management Sciences in the Faculty of Engineering at the University of Waterloo invites applications for two tenure-track faculty positions at the Assistant or Associate Professor level in the alreas of Managemal Economics/Technology Management, Behavioural Information Systems or Operations Research.

We are seeking individuals with a PhO who are committed to excellence in undergraduate and graduate we are seewing individuals with a PIO who are committed to excellence in undergraduate and graduat teaching, development of a strong research agenda, and who are capable of graduate student supervision at the Master's and PhD level. Strong preference will be given to applicants with interdisciplinary interests, whose research is of particular relevance within an Engineering Faculty, and whose work is closely linked to areas of interest to students and other faculty in the Department. A complete des-cription of the Department of Management Secences and more information about these positions can be found in the department web site at http://www.mansci.uwaterloo.ca/index.tml.

UW is a Canadian leader in research, and prides itself on close cooperation with industry through its coop programs, research contracts and technology transfer. The Waterbox region is a major industrial centre, with a burgeoning high tech sector, including many "samport" companies from research at the University of Waterbox Waterbox offers an Ideal living environment, combining the advantages of a small city with easy access to Canada's largest city, Toronto, and to numerous outdoor and indoor recreational activaties.

Applicants should submit their curriculum vitae, a copy of graduate transcripts, a statement of research and teaching interests, one or more published or unpublished papers, and the names at least three references to:

Professor Elizabeth Jewkes, Chair, Oepartment of Management Sciences University of Waterloo, Waterloo, Ontario, Canada NZL 3G1

Review of applications will begin by November 1, 2003, and applications will be accepted until the position is filled.

All qualified candidates are encouraged to apply, however, Canadians and Permaneni Resedents will be given promity. The University encourages applications from women, embers of visible minimates, native peoples, and per



OKANAGAN UNIVERSITY COLLEGE **Employment Opportunities**

Okanagan University College is comprehensive multi-campus institution delivering post-secondary education and training to the population in Briush Columbia's Southern Interior. With 7,000 full- and part-time students enrolled in vocational, developmental, applied and academic programs, OUC is focused on developing new and more responsive answers to the learning needs of an evolving society and economy.

OHC is currently seeking applications for the following positions:

ASSISTANT PROFESSORS, SCHOOL OF SOCIAL WORK Faculty of Health and Social Development - Kelowna (3 positions available) Tenure-track appointments Competition No. 85FAC03

Closing Date: Consideration of applications will begin after December 5, 2003 and will continue until the positions are filled.

Please note: These positions are subject to budget approval.

Full details on these and other positions currently open at Okanagan University College may be viewed on our website at: www.ouc.bc.ca/jobpostings

Okanagan University College wishes to thank all applicants for their interest. Only those applicants selected for further consideration will be contacted. In accordance with Canadian Immigration requirements, priority will be given to Canadian critizens and landed immigrants (permanent residents of Canada).

www.ouc.bc.ca



DEPARTMENT CHAIR - Computer Science UNIVERSITY OF VICTORIA

Applications are invited for the position of Chair of the Department of Computer Science. The appointment as Department Chair will be effective July 1, 2004 and normally will be for a five-year term. External candidates should have a Ph.D. in Computer Science or a related field and have the qualifications and standing to be appointed as a tenured Associate Professor or tenured Professor.

Candidates will usually have a strong record of teaching and research at a university, but candidates from industry with a strong research record are also encouraged to apply. Administrative experience will be a strong asset. The successful candidate will have demonstrated, or have the potential for, strong academic leadership and innovation.

The Department offers B.Sc., M.Sc., and Ph.D. programs. A Bachelor of Software Engineering program, jointly offered with the Department of Electrical and Computer Engineering begins in September 2003. There are currently 29 faculty members with plans to grow to 41, and 106 graduate students with plans to expand this number to about 160 The undergraduate programs include an optional co-op component. The Department is very active in research, and houses a large number of research personnel and visiting researchers. Information on the Department can be found on the web at http://www.csc.uvic.ca.

The University of Victoria is situated in the City of Victoria, the capital of British Columbia, at the southeast tip of Vancouver Island. Founded in 1963, the University has developed into one of Canada's leading universities with a reputation for excellence in teaching and research. Victona enjoys one of the most scenic locales in Canada and a pleasant climate year round

Please send applications, including curriculum vitae and the names of at least six references, by December 1, 2003 to

> Dean Michael Miller C.S.C. Chair Search Committee Faculty of Engineering University of Victoria P.O. Boy 3055 STN CSC

E-mail: csc-chair-search@engr.uvic.ca

University of Victoria



The University of Victoria is an equity employer and applications from women, persons with disabilities, winnonties, aboriginal peoples, people of all sexual or and genders, and others who may contribute to the fidiversification of the university.

Ontario Institute for Studies in Education

OISE/UT

of the University **Toronto**

Canada Research Chair (Tier II) Education and Knowledge Technologies

Applications are invited for a Tier 2 Canada Research Chair in Education and Knowledge Technologies. This tenure-stream position is part of the Human-Computer Interaction cluster in the University of Toronto's Canada Research Chairs program. The appointment will be made in OISE/UT's Department of Curriculum, Teaching and Learning.

This position represents an exceptional opportunity for the successful candidate to participate in and lead new initiatives in research and teaching in technologically enhanced education. Our goal is to use technology in ways that foster innovative approaches to deepen learning, that increase access and equity, and that recognize the need for effective use of new technology to be coupled with social and organizational change.

The candidate must possess a doctoral degree and an excellent record of scholarly productivity in the field of educational technology exhibited through research, publication and grant activity. The candidate will; be experienced in applications of educational technology; possess a background in the design and delivery of distance education; have created, applied and analyzed the use of multimedia for teaching and learning; and be experienced in and sensitive to issues relating to equity and cultural and linguistic diversity.

The successful candidate will be expected to: make a strong contribution to initial teacher education and graduate education; contribute to the ongoing development of the graduate Curriculum Program; provide leadership in the evaluation, effective use and integration of technology in our educational system; engage in education and technology development projects with a variety of partners, including school boards and other organizations.

The appointment will be at the rank of Assistant or Associate Professor, and salary will be commensurate with qualifications and experience. The appointment will commence on July 1, 2004.

Applications, which must include an up-to-date curriculum vitae, should be submitted by November 15, 2003 to Professor Jane Gaskell. Dean, Ontario firstitute for Studies in Education of the University of Toronto, 252 Bloor Street West, Toronto, Ontario M5S 1V6. (Alternatively, letters of application addressed to Professor Gaskell can be submitted by e-mail to the following address: academic.positions@ oise.utoronto.ca). Three signed confidential letters of reference should be sent directly to Professor Gaskell by mail or fax (416-926-4775) by

The University of Toronto is strongly committed to diversity within its community and especially welcomes applications from visible minority group members, women, Aboriginal persons, persons with disabilities, members of sexual minority groups, and others who may contribute to the further diversification of ideas. All qualified candidates are encouraged to apply; however, Canadians end permanent residents will be given priority

disabilities. Applicants should have fluent and and written communication skills in an area and written communication skills in a proper state of the communication skills in a proper state of the communication of the co

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Decomposition of the Martinuo — The Generalization of Philosophy Invitives applications for two tenue tuck placements at the tank of Assistant Professor with the possibility that one of the positions will be the tank of Assistant Professor level for suitably qualified candidates, Applicants at the Associate or Full Professor level for suitably qualified candidates, Applicants some technique apequience, and qualified tons. The area of specialization and com-petence is open. The positions will com-petence in September 1, 2004. Outles for-cided oundergraduate courses, plus some-chied oundergraduate courses, plus some-ing deto for applications is November 30, 2003. Send cuncodum vitue and urisings for three letters of reference to be sent to Professor Richard Holmes, Chair, Depart ment of Philosophy, University of Vatience, artino, R.J. 3G, 17 cm. 51, 97-68, 3097). All qualified candidates are encouraged to apply, however Cenesian catterns and perma-nent residents will be given priority. The actions from all qualified infludicials, in-cutions women, members of visible mini-cutions of the propriate of the proposition of the catterns from all qualified infludicials, in-cutions of the propriate of the propriate to the weelability of through control to the weelability of through control of the control of the propriate to the weelability of through control of the control of the propriate the propriate the propriate propriate the propriate propriate the propriate propriate the position of the propriate propriate the position of the propriate propriate the propriate position of the propriate propriate the propriate propriate the propriate propriate the position of the propriate propriate propriate propriate the propriate p

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Department of Physics Invites applicants

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PHYSICS & ASTRONOMY

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The Department of Physics & Astronomy
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For more information please visit the DISE/UT web site at http://www oise.utoronto.ca or the Department's web site at http://www.oise. utoronto.ca/depts/ctl/.

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THE UNIVERSITY OF WATER 100 — Applications are invited for an Assistant Plean Plean

POLITICAL SCIENCE

■ QUEN'S UNIVERSITY — The Department of Pohilical Studies at Queen studies of University (www.queen.uc.apptitted Invites applications for two tenure track positions at the assistant professes level, one fin combarative politics (developing areas), the expitics (developing areas), the quitte of the politics of the politics (developing areas), the quitte of the politics of the politics (developing areas), the quitte of the politics of two politics (developing areas), the politics of two politics of two politics of the pol

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of visible minorities, and women.

THE UNIVERSITY OF GUELPH — The Department of Political Science invites appli-

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WILFID LANIER UNIVERSITY

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'Faculty of Pure and Applied Science

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York University is situated within a culturally diverse urban setting in northern Toronto, at the centre of the Gleater Toronto Area

The Faculty of Pure and Applied Science

Department of Biology

Our Department of Biology is diverse, research-intensive and welf equipped. For further information about current research activity, please visil our Web site at www.biol.yorku.ca/grad/faculty.htm

ECOLOGY

ECOLOGY
Applications are united for a tenure-track position in Ecology, at the Assistant Professor level the successful candidate will be expected to participate in the undergraduate Conservation Ecology Program (http://www.biol.yoiku.ca/dept/2003-2004/ conservationEcology), and supervise graduate students A PhD, post-doctoral experience and an ourstanding research record are required a demonstrated interest in talef based research record are required and encouraged. Applications will begin at that time. Applicants should send curriculum value, a research proposal (five pages maximum), a one-page statement of teaching interests and philosophy, single copies of these publications, and the names of the record of the pages from the proposal five committee, proposal five pages maximum), a one-page statement of teaching interests and philosophy, single copies of these publications, and the names of the page from the proposal five pages maximum to the ecology Search Committee, Department of Briddy, Fax. 416-736-5698.

MOLECULIA AND/OR CELL BILDIOGY

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MOLECULAR ANO/OR CELL BIOLOGY
Applications are invited for two tenure-track positions in
Molecular and/or Cell Biology at the Assistant Professor
level the successful candidates will be expected to
develop a strong, externally funded research program,
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graduate levels. A PriD, post doctoral experience and an
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begin at that time. Applicants should send curriculum
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copies of three publications, and have three letters of
reference send indicelly to Di. K. A. White, Department
of Biology Fax. 416-736-5698.

The statung date for the following appointments is July 1, 2004. All positions at York University are subject to budgetary approval Further information about the Faculty can be obtained at www.science.yorku.ca

NATURAL SCIENCE

NATURAL SCIENCE
Applications are invited for an alterinate-steam, comactually limited faculty position (three years) at the Assistant tecture fevel, in addition to lecturing bylongical science courses in the Natual Science and Commission of the Science Science and Commission of the Science and Commission of the Science and Commission of Library and Commission of the Science and Commission of the Science in Teaching introductory-fevel university courses is an asset Applications are due December 1, 2003, and review of applications will begin at that time Applications should send currectly in time Applications of the Commission of the Co

Department of Chemistry

The Chemistry Web site (www.chem.yorku.ca) contains more information about current research and

BIOCHEMISTRY

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A tenute-track postron is available at the Assistant
Professor level in the general area of Brochemistry,
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chemistry, the candidate will be expected to develop
a strong, extenally funded research program, and
contribute to teaching at the undergraduate and
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outstanding research record are required. Applications
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to Dr. D. V. Styres, Separatiment of Chemistry
Fax. 416-736-5936. E-mail styries@yorku.ca

All applications may be mailed to the appropriate contact at: York University, 4700 Keele Street, Toronto, Ontario, Canada, M3) 1P3

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York threesty is an Altimative Action Employer. The Allimative Action Plogram can be found on York's Web site at www.yorku.ca/acadjobs/ or a copy can be obtained by calling the altimative action office at 416.736.5713. All gualified candidates are encouraged to apply, however, Canadian citizens and permanent residents will be given priority.



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Full-Time Faculty Positions

The Brain Research Centre, University of British Columbia and Vancouver Coastal Health

The Brain Research Centre of UBC and Vancouver Coastal Health is embarking on a major expansion of its programs, based on recent successes in attracting substantial infrastructure funding. We have available 5 full-time tenured or tenure-track faculty positions, at both senior and junior levels, across a broad spectrum of areas in Neuroscience. Two of these positions will be Canada Research Chairs in association with the University's "Neuroscience Cluster" in the Faculty of Medicine. These prestigious positions are funded through a federal government program, with access to research support appropriate to the programs and goals. For more information about this program, wish http://www.chairs.gc.ca/. The other three positions will be supported through our endowment funded within printalities. fundraising initiatives.

Applications are invited in the areas of Stroke, Mood Disorders, Neuroprotection, Neurodegenerative Disorders, Postnatal Brain Development, Neuronal Plasticity, Synaptic Mechanisms, Cell Signaling, and Cognitive Neuroscience. The Centre specifically encourages individuals using brain imaging and/or genomic/proteomic strategies to apply.

The University of British Columbia hires on the basis of merit and is committed to employment equity. We encourage all qualified persons to apply, however, Canadians and permanent residents of Canada will be given priority. Please note that there is no restriction with regard to nationality or residence for Canada Research Chair positions, and such positions are open to all candidates. These offers will be made in keeping with immigration requirements associated with the Canada Research Chairs positions. Chairs program.

The expected start date for these appointments is July 1, 2004 or 2005. Salary will be commensurate with qualifications and experience.

Applicants should submit a curriculum vitae, a statement of current research interests and future plans, and arrange for three (3) letters of reference to be submitted independently.

Apply 10: Dr. Max Cynader, Director, Brain Research Centre University of British Columbia and Vancouver Coastal Health 2211 Wesbrook Mall, Vancouver, BC, V6T 2B5 Canada Fax: (604) 82:0361 Email: info@brain.ubc.ca ww.brain.ubc.ca

Deadline for applications is December 1, 2003.

Research Centre





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PSYCHOLOGY

■ SAINT MARY'S UNIVERSITY — Department of Psychology, Applications are invited for two tenuiertacks applications are invited for two tenuiertacks applications are at the Assistant Professor level, starting, 1, 2004, Candidates are expected to have a PhD in psychology in to be near combined to the ord the degree. We seek individuals with teaching and research \$4.018 in an applied perimental of applied cognitive psychology.

■ ST. HIOMAS MORE COLLEGE — The Department of Psychology at St. Thomas More
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iesidents will be given priority. McGill University is commolyment.

In McGill, UNIVERSITY — The Department of Psychology seeks applicants for a tenure-with the priority of the probationary lenure facely appointment at the probationary le ty is committed to equity in emp

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Academic and Administrative Positions

Located in the City of Nanchang, the capital of Jiangxi Province in Southeast China, East China Jiaotong University (ECTIU) is a comprehensive provincial university with diversified undergraduate and graduate programs in engineering, science, nianagement, economics, arts, law, and education. To achieve our goals of education and R&D excellence, we invite applications and nominations for the following academic and administrative positions.

Positions and Benefits
Honorary President — \$35,000 (US) per year
Deans of Schools — \$60,000 (US) per year
Honorary Deans of Schools — \$25,000 (US) per year
Honorary Deans of Schools — \$25,000 (US) per year
Chief Professors for Schools of Engineering, Science, Economics
and Management, and Law — \$70,000 (US) per year

Benefits include free accommodations, round trip tickets and assistants.

Qualifications Highly qualified university professors, researchers and administrators with PhD degrees, who have demonstrated excellent leadership and academic achievements, English or Chinese or Japanese speakers. Holders of honorary positions should mork on the ECITU campus for at least 2 to 3 months per year in the contract

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Ms. Zhou, Liping
International Office, East China Iraotong University
Nanchang, Jiangxi Province
330013, PR. China

E-mail: zlp12@yahoo.com.cn or fao@ecjru.jx.cn Phone: +011-86-791-7046939 / 7046228 Fax: +011-86-791-7046944 Web site: http://www.ecjru.jx.cn



www.careers.ualberta.ca

Alberta Ingenuity Scholar and Canada Research Chair (Tier I)

Chemical and Materials Engineering

Applications are invited for a full-time tenure-track position in Chemical or Materials Engineering at the level of full professor. The successful applicant will be a recognized leader in chemical or materials engineering with an interest in developing applied research on oilsands. We are seeking candidates with research interests related to separation science and technology, to complement the recognized excellence in research on oilsands extraction and upgrading at the University of Alberta Examples of potentially complementary areas include optimal design of processes, thermodynamics, mass transfer, and nanostructured materials for separations and catalysis. In partnership with the National Research Council, the University of Alberta is building a national nanotechnology institute with a scope of research that includes the

with a scope of research that includes the energy industry.

The Department of Chemical & Materials Engineering at the University of Alberta is one of the premier research-intensive departments of its kind in North America. Our faculty complement is 38, with approximately 150 graduate students and 70 other researchers. The current research strengths within the department include surface and colloidal science, computational fluid dynamics, reaction engineering and catalysis, process control and non-hydrogen fuel cells. For information about our Department, please consult our website at: www.ualberta.ca/CMENG

Candidates must be experienced researchers whose peers acknowledge them as world leaders in their field, in order to be

eligible for appointment at the level of full professor as an Alberta Ingenuity Scholar and Tier 1 Canada Research Chair. A demonstrated record of significant research and innovation is required for this position. In addition to salary, the position comes with substantial funding for infrastructure and ongoing research. Candidates will have a Doctorate degree in chemical or materials engineering, or a related discipline, excellent contacts with industry, and will have outstanding communication and presentation skills. Candidates must have the ability to conduct both independent and cooperative research, develop viable and productive research programs, and to teach both undergraduate and graduate courses. The successful applicant will be expected to obtain and maintain registration as a professional engineer in Alberta.

All qualified candidates are encouraged to

An qualified candidates are encouraged to apply; however, Canadians and permanent residents will be given priority. Curriculum vitae, the names of three confidential references, and a statement of current research interests and plans for future research should be sent to:

Department of Chemical and Materials Engineering University of Alberta Edmonton, Alberta T6G 2G6

Applications will be examined in detail beginning October 1, 2003, with interviews to follow. The successful applicant will work with the University of Alberta to prepare a full application for research funding to Alberta Ingenuity by March 31, 2004

The University of Alberta hires on the basis of meril, We are committed to the principle of equity in employment. We welcome diversity and encourage applications from all qualified women and men, including persons with disabilities, members of visible minorities, and Aboriginal persons.

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RECREATION & LEISURE STUDIES

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RELIGION

■ THE UNIVERSITY OF MANITOBA — The Department of Religion, Faculty of Arts, and to Department of Religion, Faculty of Arts, and tone for a little time tenore-take appointment, effective 1 July 2004, at the rank of Assistant Profession in the field of Religion, Profession of the field of Religions and Cultures of freligenous Peoples. The comment of the Comment of

■ CONCORDIA UNIVERSITY — The Faculty of Arts & Science has up to two tenure-track posturors available, one in East Asian Religions and on in the History of Christianty, Please see our fullpage deplay ad in this base or use to up to the control of the control o concordia.ca/Internet/jobs.cim.

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SOCIAL WORK & FAMILY STUDIES

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ees to send confidential letters on their behalf. Applications should be received by October 18, 2003. McGill University is committed to equity in employment. For our website at http://www.ash.mcgil.cu/programs/sociology/. In accordance with Acanadian Immigration requirements, all qualified candidates are encouraged to apply however. Canadian crizing and permanent residents will be given promy. The Although not a requirement for a promitment, a working knowledge of French is an asset.

ment, a working knowledge asset.

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THE UNIVERSITY OF WINDSOR invites assets UNIVERSITY OF WINDSOR Invites applications of two tenure-ties dy postnors in the Department of Sociology and Antinopology in the area of Social Justice and another arise to be determined. Both are at the rank of Assistant Professor and commence July 1, 2004, For detailed position descriptions was of universities at www. Lynne Phillips, Head, Sociology and Antinopology, University of Windsor, Windsor, ON, N98 394; Tet: 519-253, 3000, Ett. 2190; Tex 519-917, Soci2l: Ernat honepelbwindsor, ca. For information on the University of Dr. Janice Pariskel, Director, Faculty Recultured at 877,655,6608 (toll free) or incomment at 877,655,6608 (toll

SOCIOLOGY & ANTHROPOLOGY

■ WILFRID LAURIER UNIVERSITY — The Department of Sociology and Anthropology trutted applications for two tenures steam positions in Sociology, effective July. It is possible to the positions of the Sociology, effective July. It is possible to the Sociology of the Sociology, Wiffield Lawret University, Walerdro, Ort. NZL SCS, 1st., 2003. All qualified candidates are en ■ WILFRID LAURIER UNIVERSITY — The

couraged to apply, however, Canadian cit-zens and permanent residents will be con-sidered first for the position. The University is committed to employment equity and welcomes applications from all qualified women and men, including persons in a visible minority, persons with disabilities, and abongianl people.

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8. CARLETON UNIVERSITY — Applications are invited for a tenue-truck powing in Anthropology at the rank of Assistant Professor, to commence july 1, 2004. The applications is subject to final budgetary authority of the professor of the pr

DEPARTMENT CHAIR - Electrical and Computer Engineering UNIVERSITY OF VICTORIA

As Department Chair you will have an exceptional opportunity to provide leadership. The appointment will be effective on or after July 1, 2004 and normally will be for a five-year term. Candidates should have a Ph.D. in Electrical or Computer Engineering or a related field and have the qualifications and standing to be appointed as a tenured Associate Professor or tenured Professor.

The candidate will usually have a strong record of teaching and research university. Candidates from industry with a strong research record and other suitable experience may be considered. Candidates should be registered as a Professional Engineer or be eligible for such registration. Administrative expenence will be a strong asset. The successful candidate will have demonstrated, or have the potential for, strong academic leadership and innovation.

The Department currently has 23 faculty members and 100 graduate students and is in the midst of significant growth. It offers B.Eng, M.Eng, M.A.Sc. and Ph D programs. The undergraduate program is 100% co-op. A Bachelor of Software Engineering program, jointly offered with the Department of Computer Science, is scheduled to admit the first students in September 2003. The Department is very strong in research, and includes a large number of research personnel and visiting researchers. Information on the Department can be found at http://www.ece.uvic.ca

The University of Victoria is situated in the City of Victoria, the capital of British Columbia, at the southeast tip of Vancouver Island Founded in 1963, the University has developed into one of Canada's leading universities with a reputation for excellence in teaching and research Victoria enjoys one of the most scenic locales in Canada and a pleasant climate year round

The closing date for applications is December 1, 2003. Please send applications, including curriculum vitae and the names of at least six references, to:

Dean Michael Miller Faculty of Engineering University of Victoria P.O. Box 3055, Victoria, BC Canada V8W 3P6 E-mail: ece-chair-search@engr.uvic.ca

University of Victoria



The University of Victoria is an equity employer and encourage applications from women, persons with disabilities, visible minorities, aborginal peoples, people of all sexual amentational genders, and others who may contribute to the further diversification of the university.



MIPISSING UNIVERSITY is situated in a beautiful, natural setting, on an escarpment overlooking Lake Nipissing in North Bay, Onlario, The city, which is located just 3.5 hours north of Toronto, has a population of 60,000.

CANADA RESEARCH CHAIR IN BIOGEOCHEMISTRY

Nipissing University seeks to nominate a Tier II, Canada Research, Chair (CRC) in Biogeochemistry. The possibility of a Tier I CRC exists for applicants with appropriate qualifications. Details on the Canada Research Chair program may be found at www.chairs.gc.ca/english/about/lactsheet/index.html. We are seeking an individual whose research laterests complement those of existing environmental scientists in the Mibitsiang Environmental Research Canada (RRC). The educational, research and outreach missions of NERC focus on the integrated study of aquatic and terrestrial oblogy, landscape ecology, hydology, let rain analysis, and the application of remote sensing and geographic information systems. We are especially interested in candidates with expertse in chemical routing, nutrient loading, and the tate of contaminants in the environment, using process and simulation modelling at the watershed level. This successful CRG normation, the candidate will be expected to develop a ngorous research program and a strong analytical laboratory for biogeochemistry. Upon a successful CRG normation, the candidates will be placed in a terruler of a tellure-track position.

The successful candidate must have a PhD or equivalent in Biogeochemistry or a related discipline at the time of appointment, as well as a strong econd of research publication. A demonstrated capability to communicate effectively and be an effective teacher and mentor of students, and the capability to develop an analytical laboratory and attract external funding support are also essention.

A letter of application, a corroculum vitae, these letters of recommendation, and a research agenda should be sent, by November 15, 2003, to: Dr. Andrew Dean PhD, Dean of Arts and Sciences, Nipissing University, University, Vitae, Nipissing Viniversity, PhD, Dean of Arts, and Sciences, Nipissing University, PhD, College Drick, North Rev, Ordon PhD, Dean of Arts, and Sciences, Nipissing University, PhD, College Drick, Nipitsing Viniversity, PhD, Dean of Arts, and Science

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THE UNIVERSITY OF BRITISH COLUMBIA

— Applications are funded for an Assistant Polession of Shanish (tenure-tack) position to commence July 1, 2004, subject to final budgetary approval. Candidates should have a specialization in Spanish Golden Age Internative. The successful candidate will be required to teach language courses all all levels, as well as courses in the field of specialization, and should demonstrate intellectual breadth and fliest-

towit, Landsdark and per landsdark residents.
See Saint Mark's UNIVERSITY. — The Department of Modern Languages and Classics invites applications for a lemusticate appointment in Spanish at the rank of the Committee of the Com of Canada will be given pilotity.

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SECTION EDITORIALE

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■ THE UNIVERSITY OF WESTERN ONTARIO

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■ THE UNIVERSITY OF VICTORIA — The Op-partment of Visual Arts invites applications to a full-time tenure track faculty appoint-ment at the level of Assistant Protessor

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Canada Research Chair (Tier I) Higher Education Policy

Applications are invited for a Tier 1 Canada Research Chair in Higher Education Policy. This tenured position is part of the Education Policy cluster in the University of Toronto's Canada Research Chairs program. The appointment will be made in OISE/UT's Department of Theory and Policy Studies in Education.

The appointment will present exceptional opportunities for the successful candidate to undertake, lead, and participate in important new scholarly initiatives in areas such as system-level policy, science and research policy, the role of the professoriate, and organizational arrangements among post-secondary sectors.

Applicants must have a doctoral degree and an outstanding record of scholarship and policy development that is internationally recognized. The successful applicant should also have experience in developing policy for higher education.

The scholar who occupies this position will be expected to pursue an active program of research that emphasizes the development and reform of higher educational policy as it affects institutional practice and performance. In addition, the holder of this Canada Research Chair will teach graduate courses (some of which may be open to undergraduates), develop new graduate courses, and supervise graduate students.

The appointment will be at the rank of Professor and salary will be commensurate with qualifications and experience. The appointment will commence on July 1, 2004.

Applications, which must include an up-to-date curriculum vitae, should be submitted by November 15, 2003 to Professor Jane Gaskelf, Dean, Ontario Institute for Studies in Education of the University of Toronto, 252 Bloor Street West, Toronto, Ontario M5S 1V6. (Alternatively, letters of application addressed to Professor Gaskell can be submitted by e-mail to the following address: academic.positions@ oise.utoronto.ca) Three signed confidential letters of reference should be sent directly to Professor Gaskell by mail or fax (416-926-4775) by the same date

The University of Toronto is strongly committed to diversity within its community and especially welcomes applications from visible minority group members, women, Aboriginal persons, persons with disabilities, members of sexual minority groups, and others who may contribute to the further diversification of ideas. All qualified candidates are encouraged to apply; however, Canadians and permanent residents will be given priority.

A C A D I A

Tenure-track position in Sociology

The Department of Socialogy invites applications for a tenure-track position at the rank of Assistant Professor, commencing July 1, 2004.

at the rant of Assestant regissol commenting just, justice Position 11309, Selection will be based on the candidates' research record, teaching experience, and the extent to which teaching areas complement the Departments needs. Preference will be given to applicants who have a completed doctorate and a demonstrated ability to teach undergraduate methods courses, meluding both quantitative and qualitative approaches. A research and teaching background in health studies would also be an advantage, though applicants with other substantive specialities are also encouraged to apply.

Submit a letter of application and curriculium vitae, and arrange for three letters of recommendation to be sent to:

Dr. Kurt Bower, Professor and Heid
Department of Sociology
Acadra University, Wolfville, NS BHP 2R6
Fax- 902-885-1769
E-mail, kurt.bowen@icadiau.ca.

Review of applications will begin on November 15, 2003 and continue until the position is filled.

We thank all applicants in advance but advise that only those selected for an interview will be contacted. Acadia University reserves the right not to fift this position. All qualified condidates are encouraged to apply, lowever, Canadans and permanent residents will be given priority Acadia University is an equal opportunity employer.

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For a detailed position description, and to apply on-line, interested candidates are invited to visit www.presour.ca/jobs. Or send your resume, by October 20, 2003, to: Dr. Peter Luk, Director, School of Bustness Management, Ryenson University, 350 Victoria Sfreet, Toronto, Ortario, MSB 283 Email: peterfulk@pyreson.ca

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erson University has an employment equity program and encourages applications from all qualified individuals, including Aboragina I peoplas, persons with disabilities, members of visible minorities and women. Members of disapprated spinars are encouraged to a perfediencity. All qualified condictors are encouraged to party, however, Canadinas and permanant resolutions will be given princing

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"VIDENCE-BASED medicine" has become the mantra of the medical profession. When patients "present" to their physicians, the physicians are supposed to set aside their intuitions and prejudices and, instead, treat the patients' problems according to the best and most rigorous scientific data available in the leading journals.

Let us suppose that you are one of those pa-tients fortunate enough to have a family doctor who actually keeps abreast of the medical literature, rather than making her prescription decisions based upon what was popular when she graduated from medical school 20 years ago or, worse still, what was left to her as a pile of free samples by that handsome young drug company Jerry's steak house. If the doctor is male, then substitute pretty young woman for handsome young man in the above example.]

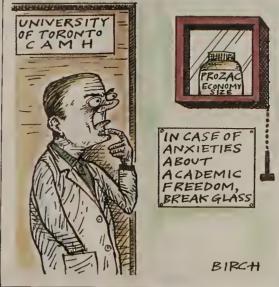
You have been diagnosed with hypertension. That is, you have high blood pressure. Your doctor has consulted the journals and has found a high percentage of articles in the leading journals which favour treating hypertensive disease with drugs known as "calcium-channel antagonists or blockers." You then begin your career as what could turn out to be a lifetime consumer of this very expensive medication.

Is the Evidence on which Your Doctor Is Relying Truly Reliable?

There is a good deal of recent research to suggest that the correct answer to this question is: "Probably not." The principal reason for doubting the scientific reliability of the published studies, even though they have been carried out by eminent physicians and appear in leading journals, is that they have mostly been funded by the drug

One of the most influential studies of how researchers' objectivity might be compromised by drug industry sponsorship appeared in The New England Journal of Medicine, in January 1998. Stelfox and colleagues set out to examine published articles on the safety of calcium-channel antagonists. Their goal was to answer the question: To what extent does industry support of medical research influence the research findings of investigators? For purposes of this study, Stelfox divided authors according to their relationships with pharmaceutical companies and then, independently, classified their research findings on the safety issue as "supportive," "critical" or "neutral." The conclusion reached by Stelfox et al must be of serious concern to such reached by Stellox et al must be of serious concern to every supporter of industry-university partnerships: "Our results demonstrate a strong association between authors' published positions on the safety of calcium-channel antagonists and their financial relationships with pharmaceutical manufacturers."1

It may be worth spelling out just how influential drug company sponsorship appears to have been: "Ninety-six per cent of supportive authors had financial relationships with the manufacturers of calcium-channel antagonists, as compared with 60 per cent of the neutral authors and 37 per cent of the critical authors." A caveat is required here. The Stelfox study needs to be interpreted with care. Were authors first funded by companies making calciumchannel blockers, after which they wrote favourably about the product, or did they first write favourably about the product and only then receive financial support from the companies? Since the Stelfox authors were unable to determine the time line, this question cannot be answered conclusively. Interestingly, even researchers who had financial ties with manufacturers of competing products were significantly less critical of the drugs being tested than au-thors who had no ties to industry. In other words, scientists who are funded by the pharmaceutical industry produce studies which tend to be more favourable to new drugs



than those whose funding is industry-independent even when the new drug being tested is a product of a rival

În a more recent study, Canadian doctor Joel Lexchin and colleagues did a comprehensive meta-analysis of what is currently known about the alleged tendency of drug com-pany sponsorship to produce biased research results. They concluded that there is a systematic bias to the outcome of published research funded by the pharmaceutical industry.
When research is funded by the pharmaceutical industry, it is significantly more likely to favour the industry's products than when the funding is industry-independent. The results apply across a wide range of disease states, drugs and drug classes, over at least two decades and regardless of the type of research being assessed.

Although it seems intuitively obvious that "he who pays the piper calls the tune," there are competing hypotheses to explain why it is the case that when a pharmaceutical company pays for the clinical trial of its new drug, the results are more likely to be favourable to that drug than when the funding is industry-independent. The most plausible explanation is encapsulated by the phrase "publication bias." This phrase is used to describe a tendency on the part of researchers not to submit their findings for publication when those findings are negative. Publication bias is sometimes referred to, colloquially, as "the file drawer effect." Suppose that there are 20 studies done of some new drug, and suppose that of those 20 studies, six are positive and 14 are negative. Suppose, further, that as a direct or indirect result of company influence, 12 of the negative studies are not published (that is, they are banished to the file drawer), while every positive study is published, celebrated even. Those physicians who then attempt conscientiously to review the literature would find six positive but only two negative studies.

only two negative studies.

The new drug would be hailed as a medical breakthrough and would rapidly become part of standard therapy. This is not science, however, so much as marketing
through censorship or self-censorship. If the much-touted
movement towards "evidence-based medicine" is to mean anything, then physicians need unbiased data on the clinianything, then physicians need unbiased data on the chir-cal effectiveness, toxicity, convenience and cost of new drugs compared with available alternatives. Because of the phenomenon of publication bias, what passes for good scientific evidence may be simply a mirage.

When a university or hospital researcher's career de-

pends upon attracting and keeping drug industry funding, the desire to please the company (and protect one's career) can easily lead to ethical violations. When the researcher's

university is beholden to the same company for huge donations of equipment and buildings, the incentive not to kill the goose that's laying these golden eggs will sometimes be irresistible. Moreover, when researchers discover potentially seri-ous harms being caused by the drugs they are ous harms being caused by the drugs they are testing on their patients, and when they attempt to inform their patients of such newly-discovered risks, they may find themselves threatened by the company with ruinous legal action, as hap-pened to Dr. Nancy Olivieri at Sick Kids Hos-pital, in Toronto. Neither her hospital nor her unitersity. Historicine of Texas and the conuniversity [University of Toronto] was willing to support her effectively in this struggle. When the public discovered that the company had promised a \$20 million donation to the university and more millions to the hospital, those of a cynical bent suspected the defence of academic freedom may have been less than vigorous because of a desire, conscious or unconscious, to please a wealthy donor.

To make matters worse, sometimes the research design itself is loaded in favour of the company's drug. For example, the new drug is compared to a drug already proven to be inef-fective rather than to one already proven effective. Or it might be compared to an effective older drug, but the older drug is given in an inappropriate dose, which misleadingly makes the new drug seem better than it is. Moreover, even well-designed studies can be poorly conducted, and biases that favor the sponsor's product can be introduced by protocol violations, failure to keep proper records or failure to submit accurate data to

a journal for publication.

Evidence such as that cited above calls into question the integrity of drug company-funded research. Since company-funded research has become preponderant, in both Canada and the United States, the clear implication is that the integrity problem is both systemic and serious.

Why Drug-Industry Funding of University Research Should Be Banned

The evidence now seems very strong, indeed. When medical research is sponsored by drug companies, it tends to be biased in favour of the companies' products. Given the major role of the pharmaceutical industry in funding research, it is not altogether surprising that published drug studies are often of poor quality.

Data showing that a new drug may be dangerous for patients is sometimes "lost" or "reinterpreted" or simply not submitted for publication. Scientists who try to warn patients about potentially serious drug side effects sometimes find that their university or hospital appointment has been terminated. This happened to Dr. David Healy after he issued public warnings about his concern that Prozac was being overprescribed. Healy was not intimidated, but many researchers are understand-ably concerned to protect their future funding and their

Since doctors rely on published studies when decid-ing the best treatment for their patients, anything which threatens the objectivity of medical research is bad news for patients. Partly this is a matter of patient safety, but it is also a matter of economics. New drugs, which are vastly more expensive than older drugs but often no more effective, sometimes achieve enormous popularity based upon flawed research.

Celebrex, for example, became a "blockbuster" drug for the treatment of arthritic pain, largely based upon a now-notorious study appearing in The Journal of the American Medical Association (JAMA) in the summer of 2000. The published data, covering six months, indicated that the new drug was associated with lower rates of stomach and intestinal ulcers than two older drugs. Only after publication was it revealed that the full year's data — which had not been disclosed — did not support the claim that Celebrex was safer than its generic competitors.